

348 Milwaukee ER & Hospital
 1751 W Layton Ave
 Milwaukee, WI 53221
 414-522-1911

Fiscal Year: 01/01 to 12/31
 Type: GMS
 General Medical & Surgical
 Control: Corporation

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group: 1

		All GMS Hospitals		Analysis Area 2B		Volume Group 1		FY 2025 vs.	
Selected Utilization Statistics		Value	Ratio	Value	Ratio	Value	Ratio	FY	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	0.0%	65.1%	N/A	78.2%	N/A	16.2%	N/A	0.0%	N/A
Obstetrics	0.0%	43.7%	N/A	54.7%	N/A	0.0%	N/A	0.0%	N/A
Pediatrics	0.0%	77.8%	N/A	102.3%	N/A	89.4%	N/A	0.0%	N/A
Total Hospital	2.9%	65.1%	0.04	77.9%	0.04	22.9%	0.13	0.0%	N/A
Average Census (Patients)									
Adult Medical-Surgical	0.0	26.0	N/A	73.5	N/A	2.0	N/A	0.0	N/A
Obstetrics	0.0	5.4	N/A	20.8	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	3.9	N/A	18.9	N/A	0.9	N/A	0.0	N/A
Total Hospital	0.1	47.2	0.00	128.6	0.00	2.5	0.04	0.0	N/A
Average Length of Stay (Days)									
Adult Medical-Surgical	0.0	4.2	N/A	5.1	N/A	3.6	N/A	0.0	N/A
Obstetrics	0.0	2.4	N/A	2.6	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	4.0	N/A	3.7	N/A	2.6	N/A	0.0	N/A
Total Hospital	3.2	4.7	0.67	5.8	0.55	4.6	0.70	0.0	N/A
Surgical Operations									
Inpatient	0	1,075	N/A	2,764	N/A	25	N/A	0	N/A
Outpatient	0	4,478	N/A	5,312	N/A	390	N/A	0	N/A
Inpatient as % of All Surgeries	0.0%	18.4%	N/A	34.2%	N/A	3.9%	N/A	0.0%	N/A
Outpatient Visits									
Non-Emergency Visits	208	149,200	0.00	208,288	0.00	19,417	0.01	0	N/A
Emergency Visits	1,537	17,658	0.09	34,683	0.04	4,717	0.33	0	N/A
Full-Time Equivalents (FTEs)									
Administrators	1.0	3.6	0.28	5.6	0.18	1.0	1.04	0.0	N/A
Nurses, Licensed	5.0	231.2	0.02	519.1	0.01	30.6	0.16	0.0	N/A
Ancillary Nursing Personnel	0.0	36.8	N/A	105.3	N/A	4.8	N/A	0.0	N/A
All Other Personnel	3.0	472.1	0.01	1,037.0	0.00	57.4	0.05	0.0	N/A
Total FTEs	9.0	743.6	0.01	1,666.9	0.01	93.8	0.10	0.0	N/A
FTEs per 100 Patient Census (Adjusted)									
Administrators	26.2	2.4	10.89	1.9	13.91	6.6	3.98	0.0	N/A
Nurses, Licensed	130.9	155.9	0.84	174.5	0.75	208.7	0.63	0.0	N/A
Ancillary Nursing Personnel	0.0	24.8	N/A	35.4	N/A	32.5	N/A	0.0	N/A
All Other Personnel	78.6	318.4	0.25	348.7	0.23	391.6	0.20	0.0	N/A
Total FTEs	235.7	501.6	0.47	560.5	0.42	639.3	0.37	0.0	N/A

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	3	Health Maintenance		Average Beds Used	0	Bassinets	0
Discharges	10	Organization (HMO)	No	Discharges	0	Total Births	0
Inpatient Days	32	Preferred Provider		Inpatient Days	0	Newborn Days	0
		Organization (PPO)	No				

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2025	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	N	0	0	0	0.0%	0.0	0.0
Orthopedic	N	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	N	0	0	0	0.0%	0.0	0.0
Hospice	N	0	0	0	0.0%	0.0	0.0
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	N	0	0	0	0.0%	0.0	0.0
Pediatric, acute	N	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	N	0	0	0	0.0%	0.0	0.0
Psychiatric	N	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	N	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	N	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	N	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	N	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	N	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	H	3	10	32	2.9%	0.1	3.2

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	1	0	1.0	Radiological Services Personnel	1	1	1.0
Dentists	0	0	0.0	Sonographers	0	0	0.0
Medical & Dental Residents	0	0	0.0	Physician Assistants	0	0	0.0
Dental Hygienists	0	0	0.0	All Other Radiologic Personnel	0	2	0.0
Registered Nurses	4	0	4.0	Respiratory Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	0	0	0.0	Physical Therapists	0	0	0.0
Medical Assistants	0	0	0.0	Physical Therapy Assistants/Aides	0	0	0.0
Nurse Practitioners	1	0	1.0	Recreational Therapists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	Psychologists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	0	0	0.0	Social Workers	0	0	0.0
Pharmacists	1	0	1.0	Psychiatric Technicians	0	0	0.0
Medical & Clinical LaboratoryTechnicians	0	0	0.0	Pharmacy Technicians	0	0	0.0
Surgical Personnel	0	0	0.0	Medical Coding Technicians	0	0	0.0
Directors/Managers	1	0	1.0	All Other Contracted Staff	0	0	0.0
Food Service Workers	0	0	0.0	All Other Health Professionals	0	0	0.0
Environmental Services Workers	0	2	0.0	All Other Personnel	0	0	0.0
Medical & Clinical LaboratoryTechnologists	0	1	0.0				
				Total	9	6	9.0
Total Active Privileged Medical Staff: 14							

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Selected Financial Statistics			All GMS Hospitals		Analysis Area		Volume Group		FY 2025 vs.	
FY 2025			Value	Ratio	2B Value	Ratio	1 Value	Ratio	FY	Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$0	0.0%	49.8%	N/A	49.2%	N/A	45.1%	N/A	0.0%	N/A
Medical Assistance	\$0	0.0%	12.1%	N/A	17.9%	N/A	14.0%	N/A	0.0%	N/A
Commercial	\$14,150,804	89.2%	31.6%	2.82	28.8%	3.09	34.6%	2.58	0.0%	N/A
All Other	\$1,720,146	10.8%	6.4%	1.68	4.1%	2.65	6.4%	1.70	0.0%	N/A
Deductions as % of Total Gross Patient Revenue										
Medicare	\$0	0.0%	39.1%	N/A	40.3%	N/A	26.6%	N/A	0.0%	N/A
Medical Assistance	\$0	0.0%	9.5%	N/A	13.9%	N/A	9.0%	N/A	0.0%	N/A
Commercial	\$7,967,831	50.2%	15.5%	3.25	14.9%	3.37	12.9%	3.88	0.0%	N/A
Charity Care	\$0	0.0%	1.0%	N/A	1.4%	N/A	1.0%	N/A	0.0%	N/A
Bad Debt	\$0	0.0%	1.0%	N/A	0.8%	N/A	1.5%	N/A	0.0%	N/A
All Other	\$1,522,832	9.6%	3.7%	2.60	1.9%	4.93	6.9%	1.38	0.0%	N/A
Total Deductions	\$9,490,663	59.8%	69.8%	0.86	73.2%	0.82	58.0%	1.03	0.0%	N/A
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		0.0%	8.6%	N/A	13.1%	N/A	4.1%	N/A	0.0%	N/A
Net Gains/Losses as % of Net Income		0.0%	20.2%	N/A	N/A	N/A	18.0%	N/A	0.0%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$2,562,395	25.7%	40.7%	0.63	33.3%	0.77	46.8%	0.55	0.0%	N/A
Supplies & Services	\$3,223,159	32.4%	54.1%	0.60	62.1%	0.52	43.5%	0.74	0.0%	N/A
Capital Component	\$4,169,262	41.9%	5.2%	8.06	4.6%	9.13	9.6%	4.36	0.0%	N/A
Fiscal Statistics										
Operating Margin (%)		-56.0%	7.7%	N/A	11.2%	N/A	4.2%	N/A	0.0%	N/A
Total Hospital Net Income (%)		-56.0%	9.4%	N/A	10.8%	N/A	5.1%	N/A	0.0%	N/A
Current Ratio		21.7	2.3	9.25	16.7	1.30	3.9	5.61	0.0	N/A
Days in Net Patient Accounts Receivable		138.4	62.7	2.21	55.7	2.48	56.4	2.45	0.0	N/A
Equity Financing (%)		0.0%	62.3%	N/A	89.8%	N/A	35.3%	N/A	0.0%	N/A
Long-Term Debt to Equity Ratio		-1.7	0.4	N/A	0.0	N/A	1.1	N/A	0.0	N/A
Times Interest Earned		-0.6	16.0	N/A	19.4	N/A	3.1	N/A	0.0	N/A
Total Asset Turnover		0.3	0.2	1.45	0.7	0.42	1.0	0.33	0.0	N/A
Average Age of Plant (Years)		0.0	14.2	0.00	15.2	0.00	4.8	0.00	0.0	N/A
Increase (Decrease) Total Net Patient Revenue	3,527.5%		6.9%	510.88	6.1%	579.76	17.4%	202.38	0.0%	N/A
Outpatient Gross Revenue (% of Total GPR)		97.3%	67.9%	1.43	56.3%	1.73	83.6%	1.16	N/A	N/A

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$15,870,950	Cash & Cash Equivalents	\$484,112	Current Liabilities	\$138,619
Less Deductions	\$9,490,663	Net Patient Receivables	\$2,418,864	Long-Term Debt	\$7,146,115
Net Patient Revenue	\$6,380,287	Other Receivables	\$700	Other Liabilities	\$17,284,247
Plus Other Revenue	\$0			Subtotal	\$24,568,981
Total Revenue	\$6,380,287	Land, Buildings & Equipment (Net)	\$96,987		
Less Expenses	\$9,954,816	Other Assets	\$17,359,682	Unrestricted Fund Balance	-\$4,208,636.00
Non-Operating Gains/Losses	\$0			Restricted Fund Balance	\$0
Net Income	-\$3,574,529	Total Assets	\$20,360,345	Total Liabilities & Fund Balance	\$20,360,345