

046 Hudson Hospital & Clinics
405 Stageline Road
Hudson, WI 54016
715-531-6000

Fiscal Year: 01/01 to 12/31
Type: GMS
Critical Access Hospital

County: Saint Croix
Analysis Area: West Central (5A)
Volume Group: 5

Control:

		All GMS Hospitals		Analysis Area 5A		Volume Group 5		FY 2024 vs. 2023	
Selected Utilization Statistics		Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	28.1%	63.0%	0.45	55.9%	0.50	52.6%	0.53	39.5%	0.71
Obstetrics	38.0%	40.9%	0.93	28.9%	0.09	34.3%	1.11	38.5%	0.99
Pediatrics	0.0%	77.7%	N/A	0.0%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	30.8%	63.6%	0.48	56.5%	0.55	55.7%	0.55	39.2%	0.79
Average Census (Patients)									
Adult Medical-Surgical	5.1	25.0	0.20	11.5	0.44	14.2	0.36	6.7	0.75
Obstetrics	2.7	5.2	0.51	2.6	1.04	2.7	0.98	2.7	0.99
Pediatrics	0.0	3.9	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	7.7	46.9	0.16	16.1	0.48	25.1	0.31	9.4	0.82
Average Length of Stay (Days)									
Adult Medical-Surgical	2.7	4.3	0.63	3.9	0.69	3.7	0.73	3.1	0.89
Obstetrics	2.1	2.4	0.87	2.2	0.98	2.2	0.96	1.9	1.09
Pediatrics	0.0	3.9	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	2.5	4.8	0.51	4.1	0.60	4.0	0.62	2.6	0.94
Surgical Operations									
Inpatient	150	1,014	0.15	341	0.44	345	0.43	169	0.89
Outpatient	1,273	4,465	0.29	3,030	0.42	2,507	0.51	1,710	0.74
Inpatient as % of All Surgeries	10.5%	18.5%	0.57	10.1%	1.04	12.1%	0.87	9.0%	1.17
Outpatient Visits									
Non-Emergency Visits	89,648	139,692	0.64	93,034	0.96	89,118	1.01	33,373	2.69
Emergency Visits	11,364	17,650	0.64	9,369	1.21	18,665	0.61	11,202	1.01
Full-Time Equivalents (FTEs)									
Administrators	2.0	4.3	0.46	3.3	0.61	1.8	1.10	13.0	0.15
Nurses, Licensed	73.2	232.9	0.31	123.3	0.59	125.7	0.58	79.9	0.92
Ancillary Nursing Personnel	15.5	38.9	0.40	18.2	0.85	26.9	0.58	14.7	1.05
All Other Personnel	188.8	451.0	0.42	259.7	0.73	225.9	0.84	175.1	1.08
Total FTEs	279.5	727.1	0.38	404.5	0.69	380.3	0.73	282.7	0.99
FTEs per 100 Patient Census (Adjusted)									
Administrators	4.1	3.0	1.38	4.4	0.93	1.7	2.42	23.3	0.18
Nurses, Licensed	150.0	160.0	0.94	165.8	0.90	117.5	1.28	143.1	1.05
Ancillary Nursing Personnel	31.8	26.7	1.19	24.5	1.30	25.1	1.26	26.4	1.21
All Other Personnel	387.2	309.9	1.25	349.2	1.11	211.2	1.83	313.5	1.24
Total FTEs	573.0	499.6	1.15	543.9	1.05	355.6	1.61	506.2	1.13

Total Hospital:

Beds Set Up & Staffed 25
Discharges 1,141
Inpatient Days 2,822

Contract with:

Health Maintenance Organization (HMO) Yes
Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 3
Discharges 89
Inpatient Days 1,176

Newborn Nursery:

Bassinets 7
Total Births 476
Newborn Days 845

046 Hudson Hospital & Clinics

Hudson, WI 54016

Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2024	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	18	679	1,849	28.1%	5.1	2.7
Orthopedic	S	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	N	0	0	0	0.0%	0.0	0.0
Hospice	S	0	0	0	0.0%	0.0	0.0
Palliative Care	S	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	S	0	0	0	0.0%	0.0	0.0
Other Acute	S	0	0	0	0.0%	0.0	0.0
Pediatric, acute	S	0	0	0	0.0%	0.0	0.0
Geriatric, acute	S	0	0	0	0.0%	0.0	0.0
Obstetrics	H	7	462	973	38.0%	2.7	2.1
Psychiatric	S	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	S	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	S	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	S	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	S	0	0	0	0.0%	0.0	0.0
Burn Care	S	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	S	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	S	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	S	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	S	0	0	0	0.0%	0.0	0.0
Subacute care	S	0	0	0	0.0%	0.0	0.0
Other inpatient	S	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

Hudson, WI 54016

	Number Full-Time	Number Part-Time	Number FTE		Number Full-Time	Number Part-Time	Number FTE
Occupation				Occupation			
Administrators	2	0	2.0	Radiological Services Personnel	4	10	8.6
Dentists	0	0	0.0	Sonographers	0	0	0.0
Medical & Dental Residents	0	0	0.0	Physician Assistants	0	0	0.0
Dental Hygienists	0	0	0.0	Surgical Technicians	0	0	0.0
Registered Nurses	13	103	69.8	Respiratory Therapists	0	7	2.2
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	0	0	0.0
Licensed Practical Nurses	2	2	3.4	Occupational Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	3	31	15.5	Physical Therapists	4	6	6.9
Medical Assistants	11	11	14.5	Physical Therapy Assistants/Aides	0	0	0.0
Nurse Practitioners	0	0	0.0	Recreational Therapists	0	1	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	Psychologists	0	0	0.0
Health Info Mgmt-Administrators/Techinicians	0	0	0.0	Social Workers	2	1	2.8
Pharmacists	4	6	7.6	Psychiatric Technicians	0	0	0.0
Medical & Clinical LaboratoryTechnicians	4	2	5.6	Pharmacy Technicians	6	3	8.0
Surgical Personnel	0	3	1.6	Medical Coding Technicians	0	0	0.0
Directors/Managers	33	0	33.0	All Other Contracted Staff	0	0	0.0
Food Service Workers	2	30	8.3	All Other Health Professionals	1	2	1.0
Environmental Services Workers	12	8	13.0	All Other Personnel	44	54	65.5
Medical & Clinical LaboratoryTechnologists	6	2	7.6				
All Other Radiologic Personnel	2	4	2.8				
Total Active Privileged Medical Staff:	478						
				Total	155	286	279.5

046 Hudson Hospital & Clinics

Hudson, WI 54016

Hudson, WI 54016			All GMS Hospitals		Analysis Area		Volume Group		FY 2024 vs. 2023		
Selected Financial Statistics			FY 2024	Value	Ratio	5A Value	Ratio	5 Value	Ratio	FY 2023	Ratio
Gross Revenue as % of Total Gross Patient Revenue											
Medicare	\$70,072,044	43.0%	49.1%	0.88	53.1%	0.81	52.1%	0.83	43.6%	0.99	
Medical Assistance	\$18,056,581	11.1%	13.0%	0.85	10.4%	1.07	14.2%	0.78	10.6%	1.04	
Commercial	\$69,069,017	42.4%	32.2%	1.32	30.7%	1.38	28.2%	1.50	43.0%	0.99	
All Other	\$5,747,400	3.5%	5.7%	0.61	5.8%	0.61	5.5%	0.64	2.8%	1.25	
Deductions as % of Total Gross Patient Revenue											
Medicare	\$46,420,489	28.5%	38.3%	0.74	36.6%	0.78	40.1%	0.71	28.0%	1.02	
Medical Assistance	\$12,090,115	7.4%	10.2%	0.73	7.4%	1.01	11.1%	0.67	6.7%	1.11	
Commercial	\$30,948,178	19.0%	15.3%	1.24	10.9%	1.75	13.8%	1.38	18.9%	1.00	
Charity Care	\$2,043,523	1.3%	0.9%	1.47	0.9%	1.38	1.1%	1.17	0.8%	1.57	
Bad Debt	\$2,134,042	1.3%	1.0%	1.27	1.1%	1.19	1.3%	0.97	1.5%	0.87	
All Other	\$3,834,624	2.4%	3.3%	0.72	2.9%	0.80	2.3%	1.02	2.0%	1.17	
Total Deductions	\$97,470,971	59.8%	68.9%	0.87	59.8%	1.00	69.7%	0.86	57.9%	1.03	
Other Revenue & Net Gains or Losses											
Other Revenue as % of Total Revenue		12.1%	7.1%	1.71	5.3%	2.30	3.2%	3.83	7.4%	1.64	
Net Gains/Losses as % of Net Income		55.7%	19.9%	2.81	16.6%	3.36	14.9%	3.75	40.2%	1.39	
Expenses as % of Total Expenses											
Salary/Fringe Benefits	\$43,484,448	61.0%	41.8%	1.46	51.8%	1.18	42.3%	1.44	45.7%	1.34	
Supplies & Services	\$23,787,113	33.4%	52.7%	0.63	43.8%	0.76	52.4%	0.64	49.4%	0.67	
Capital Component	\$4,007,560	5.6%	5.5%	1.03	4.4%	1.27	5.3%	1.06	4.9%	1.16	
Fiscal Statistics											
Operating Margin (%)		4.3%	7.9%	0.55	8.5%	0.51	8.2%	0.53	7.9%	0.55	
Total Hospital Net Income (%)		9.3%	9.7%	0.97	10.0%	0.94	9.5%	0.98	12.5%	0.74	
Return on Equity (%)		6.3%	8.4%	0.75	6.5%	0.96	7.9%	0.80	8.7%	0.72	
Current Ratio		5.5	5.5	1.02	2.7	2.08	11.5	0.48	6.0	0.93	
Days in Net Patient Accounts Receivable		55.2	78.5	0.70	191.1	0.29	51.6	1.07	40.9	1.35	
Equity Financing (%)		92.6%	59.9%	1.54	32.7%	2.83	85.9%	1.08	90.6%	1.02	
Long-Term Debt to Equity Ratio		0.0	0.5	N/A	1.6	N/A	0.1	N/A	0.0	N/A	
Times Interest Earned		161.4	16.8	9.59	30.6	5.27	20.0	8.09	100.9	1.60	
Total Asset Turnover		0.6	0.5	1.26	0.2	3.04	0.7	0.84	0.7	0.89	
Average Age of Plant (Years)		15.2	20.1	0.76	62.8	0.24	13.0	1.17	16.3	0.93	
Increase (Decrease) Total Net Patient Revenue		-10.5%	7.2%	N/A	10.0%	N/A	5.0%	N/A	2.2%	N/A	
Outpatient Gross Revenue (% of Total GPR)		83.8%	67.5%	1.24	78.4%	1.07	75.8%	1.11	83.0%	1.01	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$162,945,043	Cash & Cash Equivalents	\$27,684,759	Current Liabilities	\$7,079,588
Less Deductions	\$97,470,971	Net Patient Receivables	\$9,876,473	Long-Term Debt	\$0
Net Patient Revenue	\$65,474,072	Other Receivables	\$296,499	Other Liabilities	\$2,244,562
Plus Other Revenue	\$9,046,513			Subtotal	\$9,324,150
Total Revenue	\$74,520,584	Land, Buildings & Equipment (Net)	\$36,027,121		
Less Expenses	\$71,279,121	Other Assets	\$51,526,818	Unrestricted Fund Balance	\$116,087,522.00
Non-Operating Gains/Losses	\$4,080,693			Restricted Fund Balance	\$0
Net Income	\$7,322,155	Total Assets	\$125,411,670	Total Liabilities & Fund Balance	\$125,411,672