

141 ProHealth Waukesha Memorial Hospital
725 American Avenue
Waukesha, WI 53188
262-928-1000

Fiscal Year: 10/01 to 09/30
Type: GMS
General Medical & Surgical
Control: Corporation

County: Waukesha
Analysis Area: Southeastern (2A)
Volume Group: 7

		All GMS Hospitals		Analysis Area 2A		Volume Group 7		FY 2025 vs. 2024	
Selected Utilization Statistics	FY 2025	Value	Ratio	Value	Ratio	Value	Ratio	FY 2024	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	81.7%	65.1%	1.25	71.0%	1.15	79.9%	1.02	77.2%	1.06
Obstetrics	59.3%	43.7%	1.36	44.0%	1.35	51.0%	1.16	55.7%	1.06
Pediatrics	0.0%	77.8%	N/A	0.0%	N/A	68.5%	N/A	0.0%	N/A
Total Hospital	66.8%	65.1%	1.03	66.0%	1.01	73.6%	0.91	64.4%	1.04
Average Census (Patients)									
Adult Medical-Surgical	76.0	26.0	2.92	26.4	2.88	93.6	0.81	71.8	1.06
Obstetrics	19.0	5.4	3.52	5.4	3.54	13.0	1.46	17.8	1.06
Pediatrics	0.0	3.9	N/A	0.0	N/A	6.0	N/A	0.0	N/A
Total Hospital	177.1	47.2	3.75	47.8	3.71	182.5	0.97	170.7	1.04
Average Length of Stay (Days)									
Adult Medical-Surgical	4.7	4.2	1.10	4.0	1.18	4.5	1.03	4.9	0.95
Obstetrics	2.2	2.4	0.91	2.4	0.93	2.5	0.88	2.1	1.04
Pediatrics	0.0	4.0	N/A	0.0	N/A	4.3	N/A	0.0	N/A
Total Hospital	4.4	4.7	0.93	4.2	1.05	5.1	0.87	4.8	0.92
Surgical Operations									
Inpatient	2,783	1,075	2.59	1,088	2.56	3,626	0.77	2,819	0.99
Outpatient	5,001	4,478	1.12	4,192	1.19	11,577	0.43	5,067	0.99
Inpatient as % of All Surgeries	35.8%	18.4%	1.95	20.6%	1.74	23.8%	1.50	35.7%	1.00
Outpatient Visits									
Non-Emergency Visits	333,097	149,200	2.23	133,625	2.49	410,658	0.81	371,121	0.90
Emergency Visits	39,392	17,658	2.23	20,662	1.91	42,095	0.94	37,445	1.05
Full-Time Equivalents (FTEs)									
Administrators	3.0	3.6	0.84	3.0	1.00	9.2	0.33	0.0	N/A
Nurses, Licensed	446.0	231.2	1.93	200.2	2.23	782.3	0.57	434.7	1.03
Ancillary Nursing Personnel	115.1	36.8	3.13	39.7	2.90	126.2	0.91	109.0	1.06
All Other Personnel	724.9	472.1	1.54	398.2	1.82	1,569.3	0.46	723.6	1.00
Total FTEs	1,289.1	743.6	1.73	641.0	2.01	2,486.9	0.52	1,267.3	1.02
FTEs per 100 Patient Census (Adjusted)									
Administrators	0.7	2.4	0.28	2.0	0.34	1.8	0.37	0.0	N/A
Nurses, Licensed	100.7	155.9	0.65	132.1	0.76	156.7	0.64	103.4	0.97
Ancillary Nursing Personnel	26.0	24.8	1.05	26.2	0.99	25.3	1.03	25.9	1.00
All Other Personnel	163.7	318.4	0.51	262.7	0.62	314.4	0.52	172.0	0.95
Total FTEs	291.2	501.6	0.58	423.0	0.69	498.3	0.58	301.3	0.97

Total Hospital:

Beds Set Up & Staffed 265
Discharges 14,620
Inpatient Days 64,644

Contract with:

Health Maintenance
Organization (HMO) Yes
Preferred Provider
Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
Discharges 0
Inpatient Days 0

Newborn Nursery:

Bassinets 32
Total Births 1,630
Newborn Days 2,533

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 09/30/2025	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	93	5,942	27,739	81.7%	76.0	4.7
Orthopedic	H	31	2,238	9,538	84.3%	26.1	4.3
Rehabilitation & Physical Medicine	N	0	0	0	0.0%	0.0	0.0
Hospice	N	0	0	0	0.0%	0.0	0.0
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	N	0	0	0	0.0%	0.0	0.0
Pediatric, acute	N	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	H	32	3,146	6,921	59.3%	19.0	2.2
Psychiatric	H	11	187	1,102	27.4%	3.0	5.9
Alcoholism/chemical dependency	N	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	N	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	H	24	442	1,850	21.1%	5.1	4.2
Step-Down (Special Care)	N	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	H	19	182	3,113	44.9%	8.5	17.1
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	H	55	3,224	14,381	71.6%	39.4	4.5

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	3	3	3.0	Radiological Services Personnel	41	23	49.1
Dentists	0	0	0.0	Sonographers	5	8	8.3
Medical & Dental Residents	0	0	0.0	Physician Assistants	0	0	0.0
Dental Hygienists	0	0	0.0	All Other Radiologic Personnel	5	0	5.0
Registered Nurses	335	264	446.0	Respiratory Therapists	15	14	18.7
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	10	12	14.6
Licensed Practical Nurses	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	57	169	115.1	Physical Therapists	17	8	21.1
Medical Assistants	7	3	9.2	Physical Therapy Assistants/Aides	2	2	2.6
Nurse Practitioners	0	0	0.0	Recreational Therapists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Dietitians & Nutritionists	6	4	8.0
Clinical Nurse Specialists	0	0	0.0	Psychologists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	0	1	0.6	Social Workers	0	0	0.0
Pharmacists	20	15	27.2	Psychiatric Technicians	0	0	0.0
Medical & Clinical Laboratory Technicians	8	5	10.4	Pharmacy Technicians	0	0	0.0
Surgical Personnel	31	8	35.6	Medical Coding Technicians	0	0	0.0
Directors/Managers	42	0	42.0	All Other Contracted Staff	0	0	0.0
Food Service Workers	23	27	31.5	All Other Health Professionals	159	115	201.9
Environmental Services Workers	10	1	10.8	All Other Personnel	164	112	207.0
Medical & Clinical Laboratory Technologists	15	19	21.3				
				Total	975	813	1,289.1
Total Active Privileged Medical Staff: 397							

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Waukesha, WI 53188			All GMS Hospitals		Analysis Area		Volume Group		FY 2025 vs. 2024		
Selected Financial Statistics			FY 2025	Value	Ratio	2A Value	Ratio	7 Value	Ratio	FY 2024	Ratio
Gross Revenue as % of Total Gross Patient Revenue											
Medicare	\$1,307,829,335	58.4%	49.8%	1.17	55.0%	1.06	50.1%	1.17	56.5%	1.03	
Medical Assistance	\$131,550,182	5.9%	12.1%	0.48	9.3%	0.63	11.3%	0.52	6.8%	0.87	
Commercial	\$781,895,312	34.9%	31.6%	1.11	31.9%	1.10	31.5%	1.11	35.9%	0.97	
All Other	\$18,279,223	0.8%	6.4%	0.13	3.8%	0.21	7.1%	0.11	0.8%	1.01	
Deductions as % of Total Gross Patient Revenue											
Medicare	\$1,109,793,211	49.6%	39.1%	1.27	45.6%	1.09	40.0%	1.24	47.8%	1.04	
Medical Assistance	\$109,809,308	4.9%	9.5%	0.52	7.7%	0.64	9.1%	0.54	5.8%	0.85	
Commercial	\$441,935,708	19.7%	15.5%	1.28	16.3%	1.21	16.2%	1.22	20.7%	0.95	
Charity Care	\$2,038,315	0.1%	1.0%	0.09	1.0%	0.09	1.1%	0.09	0.1%	0.80	
Bad Debt	\$14,423,462	0.6%	1.0%	0.66	1.0%	0.66	0.8%	0.79	0.9%	0.74	
All Other	\$1,960,923	0.1%	3.7%	0.02	2.0%	0.04	4.0%	0.02	0.0%	1.83	
Total Deductions	\$1,679,960,927	75.0%	69.8%	1.08	73.6%	1.02	71.2%	1.05	75.3%	1.00	
Other Revenue & Net Gains or Losses											
Other Revenue as % of Total Revenue		4.9%	8.6%	0.58	4.5%	1.10	9.5%	0.52	5.3%	0.93	
Net Gains/Losses as % of Net Income		0.6%	20.2%	0.03	N/A	N/A	24.0%	0.03	0.9%	0.68	
Expenses as % of Total Expenses											
Salary/Fringe Benefits	\$180,739,228	34.5%	40.7%	0.85	39.7%	0.87	39.5%	0.87	34.7%	0.99	
Supplies & Services	\$296,752,339	56.6%	54.1%	1.05	53.3%	1.06	55.9%	1.01	56.1%	1.01	
Capital Component	\$46,857,137	8.9%	5.2%	1.72	7.1%	1.26	4.6%	1.92	9.2%	0.97	
Fiscal Statistics											
Operating Margin (%)		10.9%	7.7%	1.43	12.1%	0.90	7.3%	1.49	10.0%	1.09	
Total Hospital Net Income (%)		11.0%	9.4%	1.17	11.6%	0.95	9.4%	1.17	10.1%	1.09	
Current Ratio		1.7	2.3	0.74	12.6	0.14	4.3	0.40	2.4	0.71	
Days in Net Patient Accounts Receivable		61.1	62.7	0.97	50.1	1.22	63.1	0.97	56.2	1.09	
Equity Financing (%)		45.0%	62.3%	0.72	87.6%	0.51	70.2%	0.64	47.7%	0.94	
Long-Term Debt to Equity Ratio		0.9	0.4	2.31	0.0	18.80	0.3	3.35	0.8	1.02	
Times Interest Earned		15.7	16.0	0.99	14.2	1.10	18.1	0.87	11.6	1.36	
Total Asset Turnover		1.0	0.2	4.41	0.6	1.53	0.4	2.17	0.9	1.07	
Average Age of Plant (Years)		15.6	14.2	1.10	13.1	1.19	14.1	1.11	16.0	0.98	
Increase (Decrease) Total Net Patient Revenue		7.6%	6.9%	1.10	5.4%	1.41	7.7%	0.98	9.7%	0.78	
Outpatient Gross Revenue (% of Total GPR)		60.2%	67.9%	0.89	68.5%	0.88	63.1%	0.95	61.0%	0.99	

Income Statement			Assets		Liabilities & Fund Balances		
Gross Patient Revenue (GPR)	\$2,239,554,052		Cash & Cash Equivalents	\$17,459,358	Current Liabilities	\$85,829,925	
Less Deductions	\$1,679,960,927		Net Patient Receivables	\$93,607,591	Long-Term Debt	\$238,582,035	
Net Patient Revenue	\$559,593,125		Other Receivables	\$4,210,850	Other Liabilities	\$16,252,002	
Plus Other Revenue	\$29,140,014				Subtotal	\$340,663,962	
Total Revenue	\$588,733,139		Land, Buildings & Equipment (Net)	\$453,772,291	Unrestricted Fund Balance	\$277,295,427.00	
Less Expenses	\$524,348,704		Other Assets	\$50,270,414	Restricted Fund Balance	\$1,361,115	
Non-Operating Gains/Losses	\$409,974				Total Liabilities & Fund Balance	\$619,320,504	
Net Income	\$64,794,409		Total Assets	\$619,320,504			