

153 ThedaCare Medical Center - Wild Rose
Box 243, 601 Grove Avenue
Wild Rose, WI 54984
920-622-3257

Fiscal Year: 07/01 to 06/30
Type: GMS
Critical Access Hospital
Control: Other Not-For-Profit

County: Waushara
Analysis Area: Lake Winnebago (3)
Volume Group: 1

		All GMS Hospitals		Analysis Area 3		Volume Group 1		FY 2025 vs. 2024	
Selected Utilization Statistics		Value	Ratio	Value	Ratio	Value	Ratio	FY 2024	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	10.8%	65.1%	0.17	58.8%	0.18	16.2%	0.67	10.3%	1.04
Obstetrics	0.0%	43.7%	N/A	32.8%	N/A	0.0%	N/A	0.0%	N/A
Pediatrics	0.0%	77.8%	N/A	89.4%	N/A	89.4%	N/A	0.0%	N/A
Total Hospital	11.6%	65.1%	0.18	56.6%	0.21	22.9%	0.51	11.1%	1.05
Average Census (Patients)									
Adult Medical-Surgical	1.3	26.0	0.05	22.9	0.06	2.0	0.65	1.2	1.04
Obstetrics	0.0	5.4	N/A	5.0	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	3.9	N/A	0.9	N/A	0.9	N/A	0.0	N/A
Total Hospital	1.4	47.2	0.03	33.9	0.04	2.5	0.56	1.3	1.05
Average Length of Stay (Days)									
Adult Medical-Surgical	3.8	4.2	0.89	3.7	1.02	3.6	1.06	3.5	1.09
Obstetrics	0.0	2.4	N/A	2.3	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	4.0	N/A	2.6	N/A	2.6	N/A	0.0	N/A
Total Hospital	3.9	4.7	0.83	4.0	0.99	4.6	0.86	3.4	1.14
Surgical Operations									
Inpatient	0	1,075	N/A	918	N/A	25	N/A	0	N/A
Outpatient	0	4,478	N/A	5,900	N/A	390	N/A	50	0.00
Inpatient as % of All Surgeries	0.0%	18.4%	N/A	13.5%	N/A	3.9%	N/A	0.0%	N/A
Outpatient Visits									
Non-Emergency Visits	11,059	149,200	0.07	101,916	0.11	19,417	0.57	17,315	0.64
Emergency Visits	4,208	17,658	0.24	14,575	0.29	4,717	0.89	4,294	0.98
Full-Time Equivalents (FTEs)									
Administrators	0.0	3.6	N/A	1.4	N/A	1.0	N/A	0.0	N/A
Nurses, Licensed	15.4	231.2	0.07	165.5	0.09	30.6	0.50	15.4	1.00
Ancillary Nursing Personnel	0.0	36.8	N/A	12.6	N/A	4.8	N/A	0.0	N/A
All Other Personnel	40.9	472.1	0.09	278.8	0.15	57.4	0.71	39.8	1.03
Total FTEs	56.3	743.6	0.08	458.3	0.12	93.8	0.60	55.2	1.02
FTEs per 100 Patient Census (Adjusted)									
Administrators	0.0	2.4	N/A	1.2	N/A	6.6	N/A	0.0	N/A
Nurses, Licensed	163.0	155.9	1.05	135.1	1.21	208.7	0.78	171.7	0.95
Ancillary Nursing Personnel	0.0	24.8	N/A	10.3	N/A	32.5	N/A	0.0	N/A
All Other Personnel	432.4	318.4	1.36	227.5	1.90	391.6	1.10	443.7	0.97
Total FTEs	595.4	501.6	1.19	374.1	1.59	639.3	0.93	615.4	0.97

Total Hospital:

Beds Set Up & Staffed 12
Discharges 130
Inpatient Days 510

Contract with:

Health Maintenance
Organization (HMO) Yes
Preferred Provider
Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 2
Discharges 60
Inpatient Days 806

Newborn Nursery:

Bassinets 0
Total Births 0
Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2025	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	12	125	472	10.8%	1.3	3.8
Orthopedic	N	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	S	0	0	0	0.0%	0.0	0.0
Hospice	H	0	5	38	0.0%	0.1	7.6
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	N	0	0	0	0.0%	0.0	0.0
Pediatric, acute	N	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	S	0	0	0	0.0%	0.0	0.0
Psychiatric	S	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	N	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	N	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	S	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	S	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	N	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	N	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	0	0	0.0	Radiological Services Personnel	4	2	4.2
Dentists	0	0	0.0	Sonographers	1	0	1.0
Medical & Dental Residents	0	0	0.0	Physician Assistants	0	0	0.0
Dental Hygienists	0	0	0.0	All Other Radiologic Personnel	0	0	0.0
Registered Nurses	13	7	15.4	Respiratory Therapists	1	1	1.1
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	0	0	0.0	Physical Therapists	0	0	0.0
Medical Assistants	0	0	0.0	Physical Therapy Assistants/Aides	0	0	0.0
Nurse Practitioners	0	0	0.0	Recreational Therapists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Dietitians & Nutritionists	1	0	1.0
Clinical Nurse Specialists	0	0	0.0	Psychologists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	2	2	3.1	Social Workers	0	0	0.0
Pharmacists	0	0	0.0	Psychiatric Technicians	0	0	0.0
Medical & Clinical Laboratory Technicians	0	0	0.0	Pharmacy Technicians	0	1	0.1
Surgical Personnel	0	0	0.0	Medical Coding Technicians	0	0	0.0
Directors/Managers	1	0	1.0	All Other Contracted Staff	0	0	0.0
Food Service Workers	4	0	4.0	All Other Health Professionals	6	8	8.1
Environmental Services Workers	2	2	2.7	All Other Personnel	5	3	6.6
Medical & Clinical Laboratory Technologists	6	0	6.0				
				Total	48	26	56.3
Total Active Privileged Medical Staff: 4							

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			All GMS Hospitals		Analysis Area ³		Volume Group ¹		FY 2025 vs. 2024	
Selected Financial Statistics		FY 2025	Value	Ratio	Value	Ratio	Value	Ratio	FY 2024	Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$18,992,449	54.6%	49.8%	1.10	51.9%	1.05	45.1%	1.21	55.3%	0.99
Medical Assistance	\$5,420,186	15.6%	12.1%	1.29	9.8%	1.60	14.0%	1.12	17.0%	0.92
Commercial	\$8,796,885	25.3%	31.6%	0.80	34.5%	0.73	34.6%	0.73	24.0%	1.05
All Other	\$1,568,181	4.5%	6.4%	0.70	3.8%	1.17	6.4%	0.71	3.7%	1.21
Deductions as % of Total Gross Patient Revenue										
Medicare	\$10,963,503	31.5%	39.1%	0.81	38.8%	0.81	26.6%	1.18	30.0%	1.05
Medical Assistance	\$3,369,662	9.7%	9.5%	1.02	7.4%	1.32	9.0%	1.08	11.9%	0.81
Commercial	\$3,911,175	11.2%	15.5%	0.73	16.9%	0.67	12.9%	0.87	10.7%	1.05
Charity Care	\$363,113	1.0%	1.0%	1.05	0.7%	1.47	1.0%	1.10	0.7%	1.46
Bad Debt	\$1,277,664	3.7%	1.0%	3.79	1.3%	2.84	1.5%	2.39	2.9%	1.28
All Other	\$695,995	2.0%	3.7%	0.54	2.0%	0.98	6.9%	0.29	1.6%	1.22
Total Deductions	\$20,581,112	59.2%	69.8%	0.85	67.0%	0.88	58.0%	1.02	57.8%	1.02
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		0.2%	8.6%	0.03	3.5%	0.07	4.1%	0.06	0.3%	0.89
Net Gains/Losses as % of Net Income		0.0%	20.2%	N/A	13.5%	N/A	18.0%	N/A	0.0%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$8,492,282	60.8%	40.7%	1.49	34.3%	1.77	46.8%	1.30	66.5%	0.91
Supplies & Services	\$4,907,221	35.1%	54.1%	0.65	61.1%	0.58	43.5%	0.81	28.5%	1.23
Capital Component	\$570,843	4.1%	5.2%	0.79	4.6%	0.88	9.6%	0.42	5.0%	0.81
Fiscal Statistics										
Operating Margin (%)		1.8%	7.7%	0.24	12.5%	0.15	4.2%	0.43	5.9%	0.31
Total Hospital Net Income (%)		1.8%	9.4%	0.19	14.1%	0.13	5.1%	0.36	5.9%	0.31
Current Ratio		12.6	2.3	5.37	30.6	0.41	3.9	3.26	-10.8	N/A
Days in Net Patient Accounts Receivable		52.8	62.7	0.84	49.4	1.07	56.4	0.94	40.5	1.30
Equity Financing (%)		97.9%	62.3%	1.57	112.1%	0.87	35.3%	2.78	104.0%	0.94
Long-Term Debt to Equity Ratio		0.0	0.4	0.00	0.0	0.01	1.1	0.00	0.0	N/A
Times Interest Earned		0.0	16.0	N/A	159.8	N/A	3.1	N/A	0.0	N/A
Total Asset Turnover		2.6	0.2	12.11	0.7	3.91	1.0	2.72	3.1	0.85
Average Age of Plant (Years)		1.4	14.2	0.10	6.4	0.22	4.8	0.29	0.4	3.53
Increase (Decrease) Total Net Patient Revenue		0.8%	6.9%	0.12	9.3%	0.09	17.4%	0.05	0.5%	1.76
Outpatient Gross Revenue (% of Total GPR)		85.2%	67.9%	1.26	72.3%	1.18	83.6%	1.02	85.1%	1.00

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$34,777,701	Cash & Cash Equivalents	-\$107,432	Current Liabilities	\$113,533
Less Deductions	\$20,581,112	Net Patient Receivables	\$2,054,869	Long-Term Debt	\$12
Net Patient Revenue	\$14,196,589	Other Receivables	-\$670,835	Other Liabilities	\$0
Plus Other Revenue	\$32,322			Subtotal	\$113,545
Total Revenue	\$14,228,911	Land, Buildings & Equipment (Net)	\$4,024,075	Unrestricted Fund Balance	\$5,339,731.00
Less Expenses	\$13,970,346	Other Assets	\$152,599	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0			Total Liabilities & Fund Balance	\$5,453,276
Net Income	\$258,589	Total Assets	\$5,453,276		