128 Spooner Health
1280 Chandler Drive
Spooner, WI 54801
715-635-2111

Fiscal Year: 04/01 to 03/31
Type: GMS
Critical Access Hospital
Control: Other Not-For-Profit

County: Washburn
Analysis Area: Western Lake Superior (7)
Volume Group: 2

Selected Utilization Statistics	FY 2025	All GMS Hospitals Value	All GMS Hospitals Ratio	Analysis Area 7 Value	Analysis Area 7 Ratio	Volume Group 2 Value	Volume Group 2 Ratio	FY 2025 vs. 2024 FY 2024	FY 2025 vs. 2024 Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	14.0%	65.1%	0.21	29.3%	0.48	18.8%	0.74	14.0%	1.00
Obstetrics	0.0%	43.7%	N/A	28.4%	N/A	0.0%	N/A	0.0%	N/A
Pediatrics	0.0%	77.8%	N/A	0.0%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	14.2%	65.1%	0.22	31.9%	0.45	18.9%	0.75	14.4%	0.98
Average Census (Patients)									
Adult Medical-Surgical	2.8	26.0	0.11	5.3	0.53	2.5	1.12	2.8	1.00
Obstetrics	0.0	5.4	N/A	1.3	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	3.9	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	2.8	47.2	0.06	6.6	0.43	2.8	1.02	2.9	0.98
Average Length of Stay (Days)									
Adult Medical-Surgical	3.5	4.2	0.83	4.0	0.88	3.1	1.12	3.4	1.02
Obstetrics	0.0	2.4	N/A	2.1	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	4.0	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	3.5	4.7	0.74	3.9	0.90	3.1	1.12	3.5	1.01
Surgical Operations									
Inpatient	0	1,075	N/A	63	N/A	165	N/A	0	N/A
Outpatient	421	4,478	0.09	1,126	0.37	2,649	0.16	417	1.01
Inpatient as % of All Surgeries	0.0%	18.4%	N/A	3.9%	N/A	4.5%	N/A	0.0%	N/A
Outpatient Visits									
Non-Emergency Visits	25,313	149,200	0.17	41,376	0.61	34,765	0.73	24,151	1.05
Emergency Visits	7,288	17,658	0.41	7,923	0.92	4,686	1.56	7,495	0.97
Full-Time Equivalents (FTEs)									
Administrators	3.0	3.6	0.84	2.9	1.05	2.1	1.42	3.0	1.00
Nurses, Licensed	32.7	231.2	0.14	62.4	0.52	40.4	0.81	33.6	0.97
Ancillary Nursing Personnel	1.1	36.8	0.03	13.5	0.08	4.4	0.25	2.3	0.48
All Other Personnel	79.0	472.1	0.17	150.1	0.53	80.2	0.98	79.8	0.99
Total FTEs	115.8	743.6	0.16	228.9	0.51	127.1	0.91	118.7	0.98
FTEs per 100 Patient Census (Adjusted)									
Administrators	9.1	2.4	3.80	4.0	2.28	9.7	0.94	9.7	0.94
Nurses, Licensed	99.5	155.9	0.64	87.5	1.14	185.6	0.54	108.8	0.91
Ancillary Nursing Personnel	3.3	24.8	0.13	18.9	0.18	20.1	0.17	7.4	0.45
All Other Personnel	240.6	318.4	0.76	210.5	1.14	368.5	0.65	258.4	0.93
Total FTEs	352.5	501.6	0.70	320.9	1.10	583.9	0.60	384.3	0.92

Total Hospital:

Beds Set Up & Staffed	20
Discharges	295
Inpatient Days	1,036

Contract with:

Health Maintenance Organization (HMO)	Yes
Preferred Provider Organization (PPO)	Yes

Medicare-certified Swing Beds:

Average Beds Used	1
Discharges	19
Inpatient Days	212

Newborn Nursery:

Bassinets	0
Total Births	0
Newborn Days	0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 03/31/2025	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	20	291	1,020	14.0%	2.8	3.5
Orthopedic	N	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	N	0	0	0	0.0%	0.0	0.0
Hospice	C	0	1	4	0.0%	0.0	4.0
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	N	0	0	0	0.0%	0.0	0.0
Pediatric, acute	H	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	N	0	0	0	0.0%	0.0	0.0
Psychiatric	N	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	N	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	N	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	N	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	N	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	N	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	H	0	3	12	0.0%	0.0	4.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System
C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	3	0	3.0
Dentists	0	0	0.0
Medical & Dental Residents	0	0	0.0
Dental Hygienists	0	0	0.0
Registered Nurses	22	10	27.7
Certified Nurse Midwives	0	0	0.0
Licensed Practical Nurses	0	0	0.0
Ancillary Nursing Personnel	0	2	1.1
Medical Assistants	2	0	2.0
Nurse Practitioners	3	0	3.0
Certified Registered Nurse Anesthetists	2	0	2.0
Clinical Nurse Specialists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	1	0	1.0
Pharmacists	2	0	2.0
Medical & Clinical LaboratoryTechnicians	3	0	3.0
Surgical Personnel	1	0	1.0
Directors/Managers	8	1	8.8
Food Service Workers	0	0	0.0
Environmental Services Workers	0	0	0.0
Medical & Clinical LaboratoryTechnologists	4	0	4.0

Occupation	Number Full-Time	Number Part-Time	Number FTE
Radiological Services Personnel	7	3	7.7
Sonographers	0	0	0.0
Physician Assistants	0	0	0.0
All Other Radiologic Personnel	0	0	0.0
Respiratory Therapists	1	0	1.0
Occupational Therapists	2	1	2.1
Occupational Therapy Assistants/Aides	0	1	0.8
Physical Therapists	4	2	5.1
Physical Therapy Assistants/Aides	1	1	1.7
Recreational Therapists	0	0	0.0
Dietitians & Nutritionists	0	0	0.0
Psychologists	0	0	0.0
Social Workers	1	0	1.0
Psychiatric Technicians	0	0	0.0
Pharmacy Technicians	3	0	3.0
Medical Coding Technicians	0	0	0.0
All Other Contracted Staff	0	0	0.0
All Other Health Professionals	5	3	6.6
All Other Personnel	24	7	28.3
Total	**99**	**31**	**115.8**

Total Active Privileged Medical Staff: 5

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Selected Financial Statistics		FY 2025	All GMS Hospitals Value	All GMS Hospitals Ratio	Analysis Area 7 Value	Analysis Area 7 Ratio	Volume Group 2 Value	Volume Group 2 Ratio	FY 2025 vs. 2024 FY 2024	FY 2025 vs. 2024 Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	$43,792,288	58.1%	49.8%	1.17	52.9%	1.10	49.0%	1.19	54.6%	1.06
Medical Assistance	$10,424,116	13.8%	12.1%	1.14	13.6%	1.02	9.6%	1.44	16.5%	0.84
Commercial	$15,531,068	20.6%	31.6%	0.65	27.2%	0.76	37.5%	0.55	21.0%	0.98
All Other	$5,616,633	7.5%	6.4%	1.16	6.3%	1.18	3.9%	1.93	7.9%	0.95
Deductions as % of Total Gross Patient Revenue										
Medicare	$23,803,934	31.6%	39.1%	0.81	31.5%	1.00	33.6%	0.94	28.4%	1.11
Medical Assistance	$7,154,114	9.5%	9.5%	1.00	9.3%	1.02	6.7%	1.41	11.5%	0.82
Commercial	$3,934,853	5.2%	15.5%	0.34	7.1%	0.73	14.8%	0.35	4.8%	1.09
Charity Care	$382,580	0.5%	1.0%	0.51	0.6%	0.87	0.5%	0.98	0.5%	0.98
Bad Debt	$1,276,615	1.7%	1.0%	1.75	2.0%	0.85	0.9%	1.82	1.2%	1.43
All Other	$2,812,620	3.7%	3.7%	1.01	3.0%	1.24	4.0%	0.93	4.7%	0.79
Total Deductions	$39,364,716	52.2%	69.8%	0.75	53.6%	0.98	60.6%	0.86	51.2%	1.02
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		0.3%	8.6%	0.03	1.5%	0.19	4.3%	0.06	0.3%	1.05
Net Gains/Losses as % of Net Income		71.3%	20.2%	3.52	32.6%	2.19	3.6%	19.86	80.8%	0.88
Expenses as % of Total Expenses										
Salary/Fringe Benefits	$13,667,002	38.5%	40.7%	0.95	51.1%	0.75	39.9%	0.96	37.8%	1.02
Supplies & Services	$18,896,462	53.2%	54.1%	0.98	42.1%	1.26	52.8%	1.01	53.5%	1.00
Capital Component	$2,940,263	8.3%	5.2%	1.59	6.8%	1.22	7.3%	1.14	8.7%	0.95
Fiscal Statistics										
Operating Margin (%)		1.6%	7.7%	0.22	9.8%	0.17	15.5%	0.11	1.1%	1.47
Total Hospital Net Income (%)		5.5%	9.4%	0.58	13.9%	0.40	15.9%	0.35	5.6%	0.99
Current Ratio		2.0	2.3	0.84	1.3	1.49	1.1	1.75	1.7	1.15
Days in Net Patient Accounts Receivable		41.6	62.7	0.66	61.2	0.68	75.3	0.55	39.5	1.05
Equity Financing (%)		70.9%	62.3%	1.14	56.3%	1.26	54.9%	1.29	69.2%	1.02
Long-Term Debt to Equity Ratio		0.3	0.4	0.80	0.5	0.62	0.5	0.59	0.3	0.91
Times Interest Earned		5.8	16.0	0.37	41.4	0.14	23.3	0.25	5.4	1.09
Total Asset Turnover		0.5	0.2	2.53	0.0	13.71	0.0	15.06	0.5	1.04
Average Age of Plant (Years)		9.5	14.2	0.67	11.2	0.85	11.1	0.86	8.6	1.10
Increase (Decrease) Total Net Patient Revenue		6.2%	6.9%	0.90	9.5%	0.66	5.7%	1.10	2.7%	2.30
Outpatient Gross Revenue (% of Total GPR)		91.1%	67.9%	1.34	90.6%	1.01	87.1%	1.05	90.6%	1.01

Income Statement	
Gross Patient Revenue (GPR)	$75,364,105
Less Deductions	$39,364,716
Net Patient Revenue	$35,999,389
Plus Other Revenue	$99,496
Total Revenue	$36,098,885
Less Expenses	$35,503,727
Non-Operating Gains/Losses	$1,475,611
Net Income	$2,070,766

Assets	
Cash & Cash Equivalents	$4,106,283
Net Patient Receivables	$4,106,230
Other Receivables	$170,727
Land, Buildings & Equipment (Net)	$17,546,202
Other Assets	$40,334,331
Total Assets	$66,263,773

Liabilities & Fund Balances	
Current Liabilities	$4,799,019
Long-Term Debt	$13,859,210
Other Liabilities	$624,234
Subtotal	$19,282,463
Unrestricted Fund Balance	$46,981,310.00
Restricted Fund Balance	$0
Total Liabilities & Fund Balance	$66,263,773