

124 Aurora Medical Center - Sheboygan County
3400 Union Ave
Sheboygan, WI 53081
920-802-2100

Fiscal Year: 01/01 to 12/31
Type: GMS
General Medical & Surgical
Control: Other Not-For-Profit

County: Sheboygan
Analysis Area: Northeastern (4)
Volume Group: 7

		All GMS Hospitals		Analysis Area 4		Volume Group 7		FY 2025 vs. 2024	
Selected Utilization Statistics	FY 2025	Value	Ratio	Value	Ratio	Value	Ratio	FY 2024	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	73.2%	65.1%	1.12	62.2%	1.18	79.9%	0.92	69.3%	1.06
Obstetrics	37.1%	43.7%	0.85	37.1%	1.00	51.0%	0.73	35.7%	1.04
Pediatrics	0.0%	77.8%	N/A	17.9%	N/A	68.5%	N/A	0.0%	N/A
Total Hospital	68.5%	65.1%	1.05	57.3%	1.20	73.6%	0.93	55.0%	1.25
Average Census (Patients)									
Adult Medical-Surgical	42.5	26.0	1.63	28.3	1.50	93.6	0.45	40.2	1.06
Obstetrics	4.4	5.4	0.83	4.8	0.93	13.0	0.34	4.3	1.04
Pediatrics	0.0	3.9	N/A	0.5	N/A	6.0	N/A	0.0	N/A
Total Hospital	65.7	47.2	1.39	43.2	1.52	182.5	0.36	68.2	0.96
Average Length of Stay (Days)									
Adult Medical-Surgical	3.6	4.2	0.84	3.8	0.93	4.5	0.79	3.5	1.02
Obstetrics	1.9	2.4	0.79	2.4	0.80	2.5	0.76	1.9	1.02
Pediatrics	0.0	4.0	N/A	2.9	N/A	4.3	N/A	0.0	N/A
Total Hospital	3.8	4.7	0.80	4.2	0.90	5.1	0.75	3.9	0.98
Surgical Operations									
Inpatient	882	1,075	0.82	822	1.07	3,626	0.24	838	1.05
Outpatient	6,620	4,478	1.48	5,976	1.11	11,577	0.57	6,090	1.09
Inpatient as % of All Surgeries	11.8%	18.4%	0.64	12.1%	0.97	23.8%	0.49	12.1%	0.97
Outpatient Visits									
Non-Emergency Visits	98,569	149,200	0.66	224,286	0.44	410,658	0.24	91,720	1.07
Emergency Visits	32,101	17,658	1.82	18,862	1.70	42,095	0.76	30,175	1.06
Full-Time Equivalents (FTEs)									
Administrators	1.0	3.6	0.28	3.5	0.29	9.2	0.11	4.1	0.24
Nurses, Licensed	300.9	231.2	1.30	276.0	1.09	782.3	0.38	375.5	0.80
Ancillary Nursing Personnel	82.0	36.8	2.23	43.4	1.89	126.2	0.65	130.6	0.63
All Other Personnel	709.6	472.1	1.50	499.9	1.42	1,569.3	0.45	526.7	1.35
Total FTEs	1,093.5	743.6	1.47	822.8	1.33	2,486.9	0.44	1,037.0	1.05
FTEs per 100 Patient Census (Adjusted)									
Administrators	0.4	2.4	0.15	1.9	0.19	1.8	0.19	1.5	0.24
Nurses, Licensed	107.9	155.9	0.69	149.4	0.72	156.7	0.69	137.0	0.79
Ancillary Nursing Personnel	29.4	24.8	1.18	23.5	1.25	25.3	1.16	47.6	0.62
All Other Personnel	254.4	318.4	0.80	270.7	0.94	314.4	0.81	192.2	1.32
Total FTEs	392.1	501.6	0.78	445.5	0.88	498.3	0.79	378.4	1.04

Total Hospital:

Beds Set Up & Staffed 96
Discharges 6,355
Inpatient Days 23,989

Contract with:

Health Maintenance
Organization (HMO) Yes
Preferred Provider
Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
Discharges 0
Inpatient Days 0

Newborn Nursery:

Bassinets 12
Total Births 831
Newborn Days 1,305

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2025	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	58	4,349	15,507	73.2%	42.5	3.6
Orthopedic	H	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	S	0	0	0	0.0%	0.0	0.0
Hospice	H	0	0	0	0.0%	0.0	0.0
Palliative Care	S	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	S	0	0	0	0.0%	0.0	0.0
Other Acute	S	0	0	0	0.0%	0.0	0.0
Pediatric, acute	H	0	0	0	0.0%	0.0	0.0
Geriatric, acute	S	0	0	0	0.0%	0.0	0.0
Obstetrics	H	12	851	1,624	37.1%	4.4	1.9
Psychiatric	H	0	407	2,370	0.0%	6.5	5.8
Alcoholism/chemical dependency	H	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	H	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	H	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	H	11	583	2,897	72.2%	7.9	5.0
Step-Down (Special Care)	H	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	H	10	80	891	24.4%	2.4	11.1
Care							
Other Intensive Care	S	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	H	5	191	700	38.4%	1.9	3.7

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	1	0	1.0	Radiological Services Personnel	31	18	44.7
Dentists	0	0	0.0	Sonographers	12	3	13.6
Medical & Dental Residents	0	0	0.0	Physician Assistants	14	3	16.0
Dental Hygienists	0	0	0.0	All Other Radiologic Personnel	3	8	7.8
Registered Nurses	210	80	267.5	Respiratory Therapists	9	2	10.5
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	8	4	10.9
Licensed Practical Nurses	7	2	8.7	Occupational Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	53	46	82.0	Physical Therapists	15	2	16.3
Medical Assistants	12	4	15.0	Physical Therapy Assistants/Aides	4	1	4.6
Nurse Practitioners	12	1	12.7	Recreational Therapists	0	0	0.0
Certified Registered Nurse Anesthetists	12	0	12.0	Dietitians & Nutritionists	0	1	0.6
Clinical Nurse Specialists	0	0	0.0	Psychologists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	1	0	1.0	Social Workers	8	9	15.7
Pharmacists	9	1	9.6	Psychiatric Technicians	3	0	3.0
Medical & Clinical LaboratoryTechnicians	15	10	20.0	Pharmacy Technicians	15	4	18.1
Surgical Personnel	12	7	17.1	Medical Coding Technicians	2	0	2.0
Directors/Managers	61	10	68.5	All Other Contracted Staff	0	2	0.5
Food Service Workers	17	4	19.5	All Other Health Professionals	64	18	75.7
Environmental Services Workers	35	3	35.7	All Other Personnel	225	74	272.2
Medical & Clinical LaboratoryTechnologists	11	0	11.0				
				Total	881	317	1,093.5
Total Active Privileged Medical Staff: 162							

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			All GMS Hospitals		Analysis Area ⁴		Volume Group ⁷		FY 2025 vs. 2024	
Selected Financial Statistics		FY 2025	Value	Ratio	Value	Ratio	Value	Ratio	FY 2024	Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$589,431,284	54.4%	49.8%	1.09	50.9%	1.07	50.1%	1.09	52.4%	1.04
Medical Assistance	\$106,676,285	9.8%	12.1%	0.81	9.9%	1.00	11.3%	0.87	10.7%	0.92
Commercial	\$305,812,156	28.2%	31.6%	0.89	31.5%	0.90	31.5%	0.90	31.9%	0.89
All Other	\$81,572,778	7.5%	6.4%	1.17	7.7%	0.98	7.1%	1.05	5.1%	1.48
Deductions as % of Total Gross Patient Revenue										
Medicare	\$481,887,197	44.5%	39.1%	1.14	39.6%	1.12	40.0%	1.11	42.4%	1.05
Medical Assistance	\$87,269,587	8.1%	9.5%	0.85	7.8%	1.04	9.1%	0.88	8.6%	0.94
Commercial	\$165,580,829	15.3%	15.5%	0.99	16.1%	0.95	16.2%	0.94	16.5%	0.93
Charity Care	\$13,528,401	1.2%	1.0%	1.26	0.7%	1.82	1.1%	1.17	1.0%	1.19
Bad Debt	\$9,550,438	0.9%	1.0%	0.91	0.9%	0.99	0.8%	1.08	1.1%	0.79
All Other	\$44,442,573	4.1%	3.7%	1.11	5.0%	0.82	4.0%	1.03	2.7%	1.50
Total Deductions	\$802,259,025	74.0%	69.8%	1.06	70.1%	1.06	71.2%	1.04	72.3%	1.02
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		5.1%	8.6%	0.60	3.6%	1.43	9.5%	0.54	4.7%	1.08
Net Gains/Losses as % of Net Income		0.7%	20.2%	0.04	20.0%	0.04	24.0%	0.03	0.4%	1.63
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$95,076,183	39.2%	40.7%	0.96	43.8%	0.90	39.5%	0.99	39.9%	0.98
Supplies & Services	\$130,474,148	53.8%	54.1%	1.00	50.6%	1.06	55.9%	0.96	52.7%	1.02
Capital Component	\$16,757,859	6.9%	5.2%	1.33	5.6%	1.23	4.6%	1.49	7.4%	0.94
Fiscal Statistics										
Operating Margin (%)		18.2%	7.7%	2.38	8.3%	2.19	7.3%	2.49	19.5%	0.93
Total Hospital Net Income (%)		18.3%	9.4%	1.95	10.2%	1.80	9.4%	1.95	19.6%	0.94
Current Ratio		50.0	2.3	21.34	5.8	8.69	4.3	11.68	39.1	1.28
Days in Net Patient Accounts Receivable		55.5	62.7	0.88	55.5	1.00	63.1	0.88	50.5	1.10
Equity Financing (%)		97.2%	62.3%	1.56	81.1%	1.20	70.2%	1.38	96.8%	1.00
Long-Term Debt to Equity Ratio		0.0	0.4	0.04	0.1	0.11	0.3	0.05	0.0	0.94
Times Interest Earned		10.9	16.0	0.69	14.3	0.77	18.1	0.60	11.5	0.95
Total Asset Turnover		0.4	0.2	1.80	0.7	0.57	0.4	0.88	0.4	0.99
Average Age of Plant (Years)		9.8	14.2	0.69	11.9	0.82	14.1	0.69	8.7	1.12
Increase (Decrease) Total Net Patient Revenue		6.5%	6.9%	0.94	6.6%	0.99	7.7%	0.84	4.5%	1.44
Outpatient Gross Revenue (% of Total GPR)		75.2%	67.9%	1.11	75.5%	1.00	63.1%	1.19	74.1%	1.02

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$1,083,492,503	Cash & Cash Equivalents	\$511,578,460	Current Liabilities	\$11,201,256
Less Deductions	\$802,259,025	Net Patient Receivables	\$42,729,312	Long-Term Debt	\$10,190,728
Net Patient Revenue	\$281,233,478	Other Receivables	-\$3,241,922	Other Liabilities	\$301,399
Plus Other Revenue	\$15,096,631			Subtotal	\$21,693,383
Total Revenue	\$296,330,109	Land, Buildings & Equipment (Net)	\$203,122,682	Unrestricted Fund Balance	\$743,618,636.00
Less Expenses	\$242,308,190	Other Assets	\$11,123,487	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$394,874			Total Liabilities & Fund Balance	\$765,312,019
Net Income	\$54,416,793	Total Assets	\$765,312,019		