

123 ThedaCare Medical Center - Shawano
100 County Road B
Shawano, WI 54166
715-526-2111

Fiscal Year: 07/01 to 06/30
Type: GMS
Critical Access Hospital

County: Shawano
Analysis Area: Northeastern (4)
Volume Group: 5

Control:

		All GMS Hospitals		Analysis Area 4		Volume Group 5		FY 2024 vs. 2023	
Selected Utilization Statistics	FY 2024	Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	49.3%	63.0%	0.78	58.9%	0.84	52.6%	0.94	49.8%	0.99
Obstetrics	29.8%	40.9%	0.73	36.1%	0.03	34.3%	0.87	28.4%	1.05
Pediatrics	0.0%	77.7%	N/A	23.3%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	46.9%	63.6%	0.74	54.2%	0.87	55.7%	0.84	46.9%	1.00
Average Census (Patients)									
Adult Medical-Surgical	9.4	25.0	0.37	26.4	0.35	14.2	0.66	9.5	0.99
Obstetrics	1.2	5.2	0.23	4.7	0.26	2.7	0.44	1.1	1.05
Pediatrics	0.0	3.9	N/A	0.6	N/A	0.0	N/A	0.0	N/A
Total Hospital	10.8	46.9	0.23	45.3	0.24	25.1	0.43	10.8	1.00
Average Length of Stay (Days)									
Adult Medical-Surgical	3.0	4.3	0.68	3.9	0.76	3.7	0.79	3.3	0.89
Obstetrics	2.3	2.4	0.93	2.4	0.95	2.2	1.02	2.2	1.03
Pediatrics	0.0	3.9	N/A	3.1	N/A	0.0	N/A	0.0	N/A
Total Hospital	2.9	4.8	0.59	4.3	0.66	4.0	0.71	3.1	0.91
Surgical Operations									
Inpatient	160	1,014	0.16	839	0.19	345	0.46	175	0.91
Outpatient	2,816	4,465	0.63	6,074	0.46	2,507	1.12	2,786	1.01
Inpatient as % of All Surgeries	5.4%	18.5%	0.29	12.1%	0.44	12.1%	0.44	5.9%	0.91
Outpatient Visits									
Non-Emergency Visits	77,430	139,692	0.55	206,090	0.38	89,118	0.87	75,736	1.02
Emergency Visits	21,409	17,650	1.21	19,482	1.10	18,665	1.15	20,892	1.02
Full-Time Equivalents (FTEs)									
Administrators	0.0	4.3	N/A	4.1	N/A	1.8	N/A	6.0	0.00
Nurses, Licensed	68.8	232.9	0.30	265.5	0.26	125.7	0.55	73.8	0.93
Ancillary Nursing Personnel	0.0	38.9	N/A	48.5	N/A	26.9	N/A	0.6	0.00
All Other Personnel	179.3	451.0	0.40	469.5	0.38	225.9	0.79	164.8	1.09
Total FTEs	248.1	727.1	0.34	787.6	0.32	380.3	0.65	245.2	1.01
FTEs per 100 Patient Census (Adjusted)									
Administrators	0.0	3.0	N/A	2.2	N/A	1.7	N/A	6.6	0.00
Nurses, Licensed	73.9	160.0	0.46	142.7	0.52	117.5	0.63	80.8	0.91
Ancillary Nursing Personnel	0.0	26.7	N/A	26.1	N/A	25.1	N/A	0.7	0.00
All Other Personnel	192.5	309.9	0.62	252.2	0.76	211.2	0.91	180.5	1.07
Total FTEs	266.4	499.6	0.53	423.1	0.63	355.6	0.75	268.6	0.99

Total Hospital:

Beds Set Up & Staffed 23
Discharges 1,383
Inpatient Days 3,949

Contract with:

Health Maintenance
Organization (HMO) Yes
Preferred Provider
Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
Discharges 7
Inpatient Days 75

Newborn Nursery:

Bassinets 7
Total Births 218
Newborn Days 404

123 ThedaCare Medical Center - Shawano

Shawano, WI 54166

Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2024	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	19	1,155	3,429	49.3%	9.4	3.0
Orthopedic	N	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	N	0	0	0	0.0%	0.0	0.0
Hospice	H	0	34	83	0.0%	0.2	2.4
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	N	0	0	0	0.0%	0.0	0.0
Pediatric, acute	N	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	H	4	194	437	29.8%	1.2	2.3
Psychiatric	S	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	N	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	S	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	S	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	N	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	N	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	N	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

Shawano, WI 54166

Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	0	0	0.0
Dentists	0	0	0.0
Medical & Dental Residents	0	0	0.0
Dental Hygienists	0	0	0.0
Registered Nurses	51	37	67.0
Certified Nurse Midwives	0	0	0.0
Licensed Practical Nurses	1	2	1.8
Ancillary Nursing Personnel	0	0	0.0
Medical Assistants	1	0	1.0
Nurse Practitioners	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0
Clinical Nurse Specialists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	19	6	22.4
Pharmacists	3	0	3.0
Medical & Clinical Laboratory Technicians	4	2	4.7
Surgical Personnel	4	0	4.0
Directors/Managers	9	0	9.0
Food Service Workers	10	6	13.4
Environmental Services Workers	11	3	12.8
Medical & Clinical Laboratory Technologists	3	1	3.6
All Other Radiologic Personnel	2	0	2.0
Total Active Privileged Medical Staff:	28		

Occupation	Number Full-Time	Number Part-Time	Number FTE
Radiological Services Personnel	11	8	12.5
Sonographers	0	1	0.6
Physician Assistants	0	0	0.0
Surgical Technicians	2	0	2.0
Respiratory Therapists	3	5	4.6
Occupational Therapists	3	0	3.0
Occupational Therapy Assistants/Aides	0	0	0.0
Physical Therapists	4	2	5.2
Physical Therapy Assistants/Aides	4	0	4.0
Recreational Therapists	0	0	0.0
Dietitians & Nutritionists	0	0	0.0
Psychologists	0	0	0.0
Social Workers	0	0	0.0
Psychiatric Technicians	0	0	0.0
Pharmacy Technicians	6	0	6.0
Medical Coding Technicians	0	0	0.0
All Other Contracted Staff	0	0	0.0
All Other Health Professionals	13	30	21.7
All Other Personnel	42	4	43.9
Total	206	107	248.1

123 ThedaCare Medical Center - Shawano

Shawano, WI 54166

			All GMS Hospitals		Analysis Area ⁴		Volume Group ⁵		FY 2024 vs. 2023	
Selected Financial Statistics		FY 2024	Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$126,136,485	48.6%	49.1%	0.99	50.3%	0.97	52.1%	0.93	37.5%	1.30
Medical Assistance	\$49,433,049	19.1%	13.0%	1.47	10.9%	1.75	14.2%	1.34	14.6%	1.30
Commercial	\$77,353,924	29.8%	32.2%	0.93	33.0%	0.90	28.2%	1.06	46.2%	0.65
All Other	\$6,506,841	2.5%	5.7%	0.44	5.8%	0.43	5.5%	0.46	1.7%	1.48
Deductions as % of Total Gross Patient Revenue										
Medicare	\$82,225,876	31.7%	38.3%	0.83	39.3%	0.81	40.1%	0.79	30.1%	1.05
Medical Assistance	\$31,201,018	12.0%	10.2%	1.18	8.7%	1.38	11.1%	1.09	13.3%	0.91
Commercial	\$38,019,964	14.7%	15.3%	0.96	15.9%	0.92	13.8%	1.06	14.6%	1.01
Charity Care	\$1,357,698	0.5%	0.9%	0.61	0.6%	0.84	1.1%	0.49	0.7%	0.77
Bad Debt	\$6,796,494	2.6%	1.0%	2.54	0.9%	2.76	1.3%	1.95	2.3%	1.13
All Other	\$2,907,659	1.1%	3.3%	0.34	3.6%	0.31	2.3%	0.48	0.5%	2.09
Total Deductions	\$162,508,709	62.6%	68.9%	0.91	69.1%	0.91	69.7%	0.90	61.4%	1.02
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		1.3%	7.1%	0.18	3.2%	0.40	3.2%	0.41	1.2%	1.06
Net Gains/Losses as % of Net Income		0.0%	19.9%	0.00	27.0%	0.00	14.9%	0.00	N/A	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$42,003,774	48.7%	41.8%	1.16	44.5%	1.09	42.3%	1.15	50.2%	0.97
Supplies & Services	\$39,272,266	45.5%	52.7%	0.86	49.8%	0.91	52.4%	0.87	43.7%	1.04
Capital Component	\$5,013,385	5.8%	5.5%	1.06	5.7%	1.01	5.3%	1.10	6.0%	0.96
Fiscal Statistics										
Operating Margin (%)		12.1%	7.9%	1.54	8.5%	1.43	8.2%	1.48	12.4%	0.97
Total Hospital Net Income (%)		12.1%	9.7%	1.26	11.3%	1.08	9.5%	1.27	12.4%	0.97
Return on Equity (%)		8.4%	8.4%	0.99	11.9%	0.70	7.9%	1.05	11.3%	0.74
Current Ratio		39.1	5.5	7.17	7.4	5.26	11.5	3.41	46.0	0.85
Days in Net Patient Accounts Receivable		61.7	78.5	0.79	41.4	1.49	51.6	1.20	52.1	1.18
Equity Financing (%)		96.6%	59.9%	1.61	86.7%	1.11	85.9%	1.12	95.9%	1.01
Long-Term Debt to Equity Ratio		0.0	0.5	0.04	0.1	0.39	0.1	0.38	0.0	0.68
Times Interest Earned		0.0	16.8	N/A	20.3	N/A	20.0	N/A	0.0	N/A
Total Asset Turnover		0.7	0.5	1.41	0.9	0.75	0.7	0.94	0.9	0.73
Average Age of Plant (Years)		0.4	20.1	0.02	8.3	0.05	13.0	0.03	7.0	0.06
Increase (Decrease) Total Net Patient Revenue		6.4%	7.2%	0.88	6.3%	1.02	5.0%	1.28	7.5%	0.85
Outpatient Gross Revenue (% of Total GPR)		88.4%	67.5%	1.31	75.4%	1.17	75.8%	1.17	88.2%	1.00

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$259,430,299	Cash & Cash Equivalents	\$4,566	Current Liabilities	\$2,096,953
Less Deductions	\$162,508,709	Net Patient Receivables	\$16,335,625	Long-Term Debt	\$2,979,923
Net Patient Revenue	\$96,921,590	Other Receivables	\$62,812,631	Other Liabilities	\$0
Plus Other Revenue	\$1,269,401			Subtotal	\$5,076,876
Total Revenue	\$98,190,989	Land, Buildings & Equipment (Net)	\$65,419,123	Unrestricted Fund Balance	\$142,370,756.00
Less Expenses	\$86,289,425	Other Assets	\$2,875,687	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$729			Total Liabilities & Fund Balance	\$147,447,632
Net Income	\$11,902,293	Total Assets	\$147,447,632		