101 St Clare Memorial Hospital

855 South Main Street Oconto Falls, WI 54154

920-846-3444

Fiscal Year: Type:

07/01 to 06/30 GMS

County: Analysis Area:

Oconto Northeastern (4)

Critical Access Hospital

Volume Group:

Control:

| | | All GMS Hospitals | | Analysis Area 4 | | Volume Group 1 | | FY 2024 vs. 2023 | |
|--|---------|-------------------|-------|--------------------|-------|-------------------|-------|------------------|-------|
| Selected Utilization Statistics | FY 2024 | Value | Ratio | Value | Ratio | Value | Ratio | FY 2023 | Ratio |
| Occupancy Rate (%) | | | | | | | | | |
| Adult Medical-Surgical | 7.3% | 63.0% | 0.12 | 58.9% | 0.12 | 13.6% | 0.54 | 9.8% | 0.75 |
| Obstetrics | 0.0% | 40.9% | N/A | 36.1% | N/A | 0.0% | N/A | 0.0% | N/A |
| Pediatrics | 0.0% | 77.7% | N/A | 23.3% | N/A | 97.3% | N/A | 0.0% | N/A |
| Total Hospital | 7.3% | 63.6% | 0.12 | 54.2% | 0.14 | 19.6% | 0.38 | 9.8% | 0.75 |
| Average Census (Patients) | | | | | | | | | |
| Adult Medical-Surgical | 1.6 | 25.0 | 0.06 | 26.4 | 0.06 | 1.6 | 1.00 | 2.2 | 0.75 |
| Obstetrics | 0.0 | 5.2 | N/A | 4.7 | N/A | 0.0 | N/A | 0.0 | N/A |
| Pediatrics | 0.0 | 3.9 | N/A | 0.6 | N/A | 1.0 | N/A | 0.0 | N/A |
| Total Hospital | 1.6 | 46.9 | 0.03 | 45.3 | 0.04 | 2.3 | 0.71 | 2.2 | 0.75 |
| Average Length of Stay (Days) | | | | | | | | | |
| Adult Medical-Surgical | 3.6 | 4.3 | 0.84 | 3.9 | 0.93 | 3.1 | 1.19 | 4.3 | 0.86 |
| Obstetrics | 0.0 | 2.4 | N/A | 2.4 | N/A | 0.0 | N/A | 0.0 | N/A |
| Pediatrics | 0.0 | 3.9 | N/A | 3.1 | N/A | 2.8 | N/A | 0.0 | N/A |
| Total Hospital | 3.6 | 4.8 | 0.75 | 4.3 | 0.84 | 4.2 | 0.87 | 4.3 | 0.86 |
| Surgical Operations | | | | | | | | | |
| Inpatient | 13 | 1,014 | 0.01 | 839 | 0.02 | 69 | 0.19 | 22 | 0.59 |
| Outpatient | 621 | 4,465 | 0.14 | 6,074 | 0.10 | 1,875 | 0.33 | 648 | 0.96 |
| Inpatient as % of All Surgeries | 2.1% | 18.5% | 0.11 | 12.1% | 0.17 | 3.5% | 0.58 | 3.3% | 0.62 |
| Outpatient Visits | | | | | | | | | |
| Non-Emergency Visits | 12,911 | 139,692 | 0.09 | 206,090 | 0.06 | 15,640 | 0.83 | 13,714 | 0.94 |
| Emergency Visits | 5,379 | 17,650 | 0.30 | 19,482 | 0.28 | 5,113 | 1.05 | 5,524 | 0.97 |
| Full-Time Equivalents (FTEs) | | | | | | | | | |
| Administrators | 1.0 | 4.3 | 0.23 | 4.1 | 0.24 | 1.7 | 0.60 | 7.6 | 0.13 |
| Nurses, Licensed | 36.0 | 232.9 | 0.15 | 265.5 | 0.14 | 30.4 | 1.18 | 37.2 | 0.97 |
| Ancillary Nursing Personnel | 4.9 | 38.9 | 0.13 | 48.5 | 0.10 | 5.3 | 0.93 | 7.1 | 0.69 |
| All Other Personnel | 49.2 | 451.0 | 0.11 | 469.5 | 0.10 | 57.9 | 0.85 | 56.1 | 0.88 |
| Total FTEs | 91.1 | 727.1 | 0.13 | 787.6 | 0.12 | 95.3 | 0.96 | 108.1 | 0.84 |
| FTEs per 100 Patient Census (Adjusted) | | | | | | | | | |
| Administrators | 8.4 | 3.0 | 2.84 | 2.2 | 3.84 | 12.0 | 0.70 | 49.9 | 0.17 |
| Nurses, Licensed | 303.6 | 160.0 | 1.90 | 142.7 | 2.13 | 220.1 | 1.38 | 242.7 | 1.25 |
| Ancillary Nursing Personnel | 41.2 | 26.7 | 1.54 | 26.1 | 1.58 | 38.0 | 1.09 | 46.5 | 0.89 |
| All Other Personnel | 414.5 | 309.9 | 1.34 | 252.2 | 1.64 | 418.6 | 0.99 | 365.7 | 1.13 |
| Total FTEs | 767.8 | 499.6 | 1.54 | 423.1 | 1.81 | 688.8 | 1.11 | 704.8 | 1.09 |

Beds Set Up & Staffed 22 Discharges 162 Inpatient Days 591 Health Maintenance Organization (HMO) Preferred Provider Organization (PPO)

Yes Yes Average Beds Used 7 Discharges 150 Inpatient Days 2,260

Bassinets 0 **Total Births** 0 Newborn Days 0

| 01 St Clare Memorial Hospital Oconto Falls, WI 54154 | | | | | | | |
|---|----------|-------------|--------------|--------------|-------------|------------|----------------|
| Conto Falls, WF 04 104 | | Beds Set Up | | | | Average | Average |
| | Level of | & Staffed | Discharges & | Patient Days | Occupancy | Census | Length of Stay |
| npatient Service Area | Service* | 06/30/2024 | Transfers** | of Care | Rate (%) | (Patients) | (Days) |
| General Medical-Surgical | | | | 0. 00.0 | 110.10 (70) | | () / |
| Adult Medical-Surgical, Acute | Н | 22 | 162 | 591 | 7.3% | 1.6 | 3.6 |
| Orthopedic | N | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Rehabilitation & Physical Medicine | S | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Hospice | N | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Palliative Care | N | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Acute Long-Term Care | N | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Other Acute | N | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Pediatric, acute | N | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Geriatric, acute | N | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Obstetrics | N | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Psychiatric | N | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Alcoholism/chemical dependency | N | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Intensive Care | | | | | | | |
| ICU/CCU | N | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Cardiac Intensive Unit | N | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Pediatric Intensive Care | N | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Burn Care | N | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Mixed Intensive Care | N | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Step-Down (Special Care) | N | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Neonatal Intensive/Intermediate Care | N | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Care | | | | | | | |
| Other Intensive Care | N | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Subacute care | N | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Other inpatient | N | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |

C = Contracted, N = Service Not Provided

** Transfers, which may be estimated, refer only to those between units.

| Occupation | Number Full-Time | Number Part-Time | Number FTE | Occupation | Number Full-Time | Number Part-Time | Number FTE |
|---|---------------------|---------------------|---------------|---------------------------------------|---------------------|---------------------|---------------|
| Administrators | 1 | 0 | 1.0 | Radiological Services Personnel | 2 | 3 | 3.2 |
| Dentists | 0 | 0 | 0.0 | Sonographers | 0 | 4 | 1.4 |
| Medical & Dental Residents | 0 | 0 | 0.0 | Physician Assistants | 0 | 3 | 1.7 |
| Dental Hygienists | 0 | 0 | 0.0 | Surgical Technicians | 0 | 0 | 0.0 |
| Registered Nurses | 14 | 22 | 27.1 | Respiratory Therapists | 1 | 2 | 3.7 |
| Certified Nurse Midwives | 0 | 0 | 0.0 | Occupational Therapists | 0 | 1 | 0.7 |
| Licensed Practical Nurses | 0 | 1 | 1.5 | Occupational Therapy Assistants/Aides | 0 | 0 | 0.0 |
| Ancillary Nursing Personnel | 3 | 3 | 4.9 | Physical Therapists | 0 | 2 | 1.5 |
| Medical Assistants | 0 | 0 | 0.0 | Physical Therapy Assistants/Aides | 0 | 0 | 0.0 |
| Nurse Practitioners | 2 | 4 | 4.4 | Recreational Therapists | 0 | 0 | 0.0 |
| Certified Registered Nurse Anesthetists | 3 | 0 | 3.0 | Dietitians & Nutritionists | 0 | 0 | 0.0 |
| Clinical Nurse Specialists | 0 | 0 | 0.0 | Psychologists | 0 | 0 | 0.0 |
| Health Info Mgmt-Administrators/Technicians | 0 | 0 | 0.0 | Social Workers | 0 | 0 | 0.0 |
| Pharmacists | 0 | 5 | 1.9 | Psychiatric Technicians | 0 | 0 | 0.0 |
| Medical & Clinical LaboratoryTechnicians | 3 | 1 | 3.1 | Pharmacy Technicians | 6 | 0 | 6.0 |
| Surgical Personnel | 1 | 2 | 2.6 | Medical Coding Technicians | 0 | 0 | 0.0 |
| Directors/Managers | 5 | 6 | 6.4 | All Other Contracted Staff | 0 | 0 | 0.0 |
| Food Service Workers | 0 | 0 | 0.0 | All Other Health Professionals | 2 | 3 | 3.3 |
| Environmental Services Workers | 0 | 0 | 0.0 | All Other Personnel | 4 | 2 | 5.5 |
| Medical & Clinical LaboratoryTechnologists | 4 | 6 | 8.1 | | | | |
| All Other Radiologic Personnel | 0 | 0 | 0.0 | Total | 51 | 70 | 91.1 |

Total Active Privileged Medical Staff:

205

101 St Clare Memorial Hospital Oconto Falls, WI 54154

| , | | | All Givio Hospitais | | Alialysis Ale | ^{;a} | volume Group | | FT 2024 VS. 2023 | | |
|--|-----------------------|-------------------------|-------------------------|----------|---------------|-----------------------------|------------------|------------|------------------|-----------|--|
| Selected Financial Statistics | | FY 2024 | Value | Ratio | 4 Value | Ratio | 1 Value | Ratio | FY 2023 | Ratio | |
| Gross Revenue as % of Total | Gross Patient Revenue | 1 1 2024 | value | italio | valuc | rtatio | value | italio | 1 1 2020 | Italio | |
| Medicare | \$38,442,378 | 53.0% | 49.1% | 1.08 | 50.3% | 1.05 | 43.9% | 1.21 | 51.5% | 1.03 | |
| Medical Assistance | \$12,427,636 | 17.1% | 13.0% | 1.32 | 10.9% | 1.57 | 14.3% | 1.20 | 23.6% | 0.73 | |
| Commercial | \$18,415,076 | 25.4% | 32.2% | 0.79 | 33.0% | 0.77 | 36.1% | 0.70 | 21.1% | 1.21 | |
| All Other | \$3,212,089 | 4.4% | 5.7% | 0.77 | 5.8% | 0.76 | 5.7% | 0.78 | 3.9% | 1.13 | |
| Deductions as % of Total Gro | • | | | | | | | | | | |
| Medicare | \$26,381,956 | 36.4% | 38.3% | 0.95 | 39.3% | 0.93 | 24.7% | 1.47 | 32.7% | 1.11 | |
| Medical Assistance | \$9,122,238 | 12.6% | 10.2% | 1.23 | 8.7% | 1.44 | 8.2% | 1.54 | 16.4% | 0.77 | |
| Commercial | \$9,439,611 | 13.0% | 15.3% | 0.85 | 15.9% | 0.82 | 12.8% | 1.02 | 10.8% | 1.21 | |
| Charity Care | \$115,476 | 0.2% | 0.9% | 0.19 | 0.6% | 0.25 | 0.5% | 0.34 | 0.5% | 0.31 | |
| Bad Debt | \$571,317 | 0.8% | 1.0% | 0.76 | 0.9% | 0.83 | 1.1% | 0.71 | 1.1% | 0.73 | |
| All Other | \$1,456,304 | 2.0% | 3.3% | 0.61 | 3.6% | 0.55 | 9.3% | 0.22 | 2.8% | 0.72 | |
| Total Deductions | \$47,086,902 | 64.9% | 68.9% | 0.94 | 69.1% | 0.94 | 56.5% | 1.15 | 64.2% | 1.01 | |
| Other Revenue & Net Gains of | | | | | | | | | | | |
| Other Revenue as % of Tota | al Revenue | 27.3% | 7.1% | 3.85 | 3.2% | 8.51 | 5.0% | 5.43 | 21.9% | 1.25 | |
| Net Gains/Losses as % of N | | 55.8% | 19.9% | 2.81 | 27.0% | 2.07 | 3.6% | 15.40 | 60.4% | 0.92 | |
| Expenses as % of Total Expe | nses | | | | | | | | | | |
| Salary/Fringe Benefits | \$11,327,702 | 33.0% | 41.8% | 0.79 | 44.5% | 0.74 | 46.0% | 0.72 | 32.3% | 1.02 | |
| Supplies & Services | \$21,667,407 | 63.2% | 52.7% | 1.20 | 49.8% | 1.27 | 45.3% | 1.40 | 62.9% | 1.00 | |
| Capital Component | \$1,281,582 | 3.7% | 5.5% | 0.68 | 5.7% | 0.65 | 8.7% | 0.43 | 4.8% | 0.78 | |
| Fiscal Statistics | | | | | | | | | | | |
| Operating Margin (%) | | 1.9% | 7.9% | 0.24 | 8.5% | 0.22 | 11.8% | 0.16 | 1.4% | 1.35 | |
| Total Hospital Net Income (| %) | 4.1% | 9.7% | 0.43 | 11.3% | 0.37 | 12.2% | 0.34 | 3.4% | 1.21 | |
| Return on Equity (%) | , | 12.9% | 8.4% | 1.53 | 11.9% | 1.08 | 42.7% | 0.30 | 3.5% | 3.67 | |
| Current Ratio | | 0.2 | 5.5 | 0.04 | 7.4 | 0.03 | 1.9 | 0.13 | 0.3 | 0.86 | |
| Days in Net Patient Account | ts Receivable | 67.6 | 78.5 | 0.86 | 41.4 | 1.63 | 57.5 | 1.18 | 63.9 | 1.06 | |
| Equity Financing (%) | | 30.5% | 59.9% | 0.51 | 86.7% | 0.35 | 32.5% | 0.94 | 26.5% | 1.15 | |
| Long-Term Debt to Equity R | atio | 0.0 | 0.5 | N/A | 0.1 | N/A | 1.1 | N/A | 0.0 | N/A | |
| Times Interest Earned | | 0.0 | 16.8 | N/A | 20.3 | N/A | 10.2 | N/A | 14.6 | N/A | |
| Total Asset Turnover | | 0.9 | 0.5 | 1.96 | 0.9 | 1.05 | 1.1 | 0.82 | 1.0 | 0.93 | |
| Average Age of Plant (Years | s) | 18.7 | 20.1 | 0.93 | 8.3 | 2.25 | 6.2 | 3.04 | 14.5 | 1.29 | |
| Increase (Decrease) Total Net Patient Revenue -4.6 | | -4.6% | 7.2% | N/A | 6.3% | N/A | 13.2% | N/A | -13.3% | 0.34 | |
| Outpatient Gross Revenue | (% of Total GPR) | 86.4% | 67.5% | 1.28 | 75.4% | 1.15 | 83.5% | 1.03 | 86.9% | 0.99 | |
| Income Statement | | | Assets | | | Liabilities & Fund Balances | | | | | |
| Gross Patient Revenue (GPR) | \$72,497,179 | Cash & Ca | Cash & Cash Equivalents | | -\$50,595 | Current Liabilities | | | \$26 | 6,118,807 | |
| Less Deductions | \$47,086,902 | Net Patient Receivables | | | \$4,692,837 | Long-Term Debt | | | | \$0 | |
| Net Patient Revenue | \$25,410,277 | Other Receivables | | | \$317,192 | Other I | Liabilities | \$35,781 | | | |
| Plus Other Revenue | \$9,520,829 | | | | | Subt | | Subtotal | | | |
| Total Revenue | \$34,931,106 | Land, Build | lings & Equipmer | nt (Net) | \$8,881,745 | : | | | 6,154,588 | | |
| Less Expenses | \$34,276,691 | Other Asse | | | \$23,800,464 | Unrest | ricted Fund Ba | alance | \$11,48 | 37,055.00 | |
| Non-Operating Gains/Losses | \$826,473 | : | | | , ,===, | | ted Fund Bala | | . , | \$0 | |
| Net Income | \$1,480,888 | Total Asset | s | | \$37,641,643 | Total L | iabilities & Fun | nd Balance | \$37 | 7,641,643 | |
| | | | | | | | | | • | | |

All GMS Hospitals

Analysis Area

Volume Group

FY 2024 vs. 2023