

149 Aurora Psychiatric Hospital

1220 Dewey Avenue

Wauwatosa, WI 53213

414-454-6600

Fiscal Year: 01/01 to 12/31

Type: Psychiatric

County: Milwaukee

Analysis Area: Milwaukee County (2B)

Volume Group:

Control: Other Not-For-Profit

		All PSYCH Hospitals		FY 2025 vs. 2024	
Selected Utilization Statistics	FY 2025	Value	Ratio	FY 2024	Ratio
Occupancy Rate (%)					
Psychiatric	75.3%	68.6%	1.10	78.7%	0.96
Alcoholism/Chemical Dependency	0.0%	55.3%	N/A	0.0%	N/A
Total Hospital	79.5%	68.3%	1.16	78.7%	1.01
Average Census (Patients)					
Psychiatric	42.9	18.8	2.28	58.2	0.74
Alcoholism/Chemical Dependency	3.9	3.5	1.10	0.0	N/A
Total Hospital	57.3	31.7	1.81	58.2	0.98
Average Length of Stay (Days)					
Psychiatric	4.1	6.2	0.67	4.3	0.95
Alcoholism/Chemical Dependency	3.6	4.1	0.88	0.0	N/A
Total Hospital	4.2	6.4	0.65	4.4	0.95
Outpatient Visits					
Non-Emergency Visits	52,337	45,297	1.16	50,395	1.04
Emergency Visits	0	1,331	N/A	0	N/A
Full-Time Equivalents (FTEs)					
Administrators	4.7	3.7	1.27	6.1	0.76
Nurses, Licensed	112.9	45.1	2.51	129.7	0.87
Psychologists	0.0	0.4	N/A	0.7	0.00
Social Workers	20.7	21.4	0.97	74.7	0.28
All Other Personnel	155.1	78.8	1.97	134.7	1.15
Total FTEs	433.4	219.2	1.98	468.9	0.92
FTEs per 100 Patient Census (Adjusted)					
Administrators	5.1	6.5	0.78	6.6	0.77
Nurses, Licensed	122.0	79.0	1.54	139.4	0.88
Psychologists	0.0	0.8	N/A	0.7	0.00
Social Workers	22.4	37.5	0.60	80.2	0.28
All Other Personnel	167.6	138.3	1.21	144.7	1.16
Total FTEs	468.3	384.6	1.22	503.9	0.93

Total Hospital:

Beds Set Up & Staffed	72
Discharges	5,025
Inpatient Days	20,902

Contract with:

Health Maintenance Organization (HMO)	Yes
Preferred Provider Organization (PPO)	Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2025	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	S	0	0	0	0.0%	0.0	0.0
Orthopedic	S	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	S	0	0	0	0.0%	0.0	0.0
Hospice	S	0	0	0	0.0%	0.0	0.0
Palliative Care	S	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	S	0	0	0	0.0%	0.0	0.0
Other Acute	S	0	0	0	0.0%	0.0	0.0
Pediatric, acute	S	0	0	0	0.0%	0.0	0.0
Geriatric, acute	S	0	0	0	0.0%	0.0	0.0
Obstetrics	S	0	0	0	0.0%	0.0	0.0
Psychiatric	H	72	4,681	19,495	74.2%	53.4	4.2
Alcoholism/chemical dependency	H	0	387	1,407	0.0%	3.9	3.6
Intensive Care							
ICU/CCU	S	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	S	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	S	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	S	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	S	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	S	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	S	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	4	1	4.7	Radiological Services Personnel	0	0	0.0
Dentists	0	0	0.0	Sonographers	0	0	0.0
Medical & Dental Residents	0	0	0.0	Physician Assistants	2	0	2.0
Dental Hygienists	0	0	0.0	All Other Radiologic Personnel	0	0	0.0
Registered Nurses	65	45	96.1	Respiratory Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	3	2	4.7
Licensed Practical Nurses	5	1	5.7	Occupational Therapy Assistants/Aides	1	1	1.9
Ancillary Nursing Personnel	0	0	0.0	Physical Therapists	0	0	0.0
Medical Assistants	6	0	6.0	Physical Therapy Assistants/Aides	0	0	0.0
Nurse Practitioners	10	2	11.1	Recreational Therapists	3	2	4.3
Certified Registered Nurse Anesthetists	0	0	0.0	Dietitians & Nutritionists	0	4	3.0
Clinical Nurse Specialists	0	0	0.0	Psychologists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	7	1	7.6	Social Workers	20	2	20.7
Pharmacists	4	0	4.0	Psychiatric Technicians	30	33	54.3
Medical & Clinical LaboratoryTechnicians	0	0	0.0	Pharmacy Technicians	3	0	3.0
Surgical Personnel	0	0	0.0	Medical Coding Technicians	1	0	1.0
Directors/Managers	37	3	39.5	All Other Contracted Staff	0	0	0.0
Food Service Workers	27	6	29.2	All Other Health Professionals	17	13	24.8
Environmental Services Workers	14	3	16.0	All Other Personnel	85	16	93.9
Medical & Clinical LaboratoryTechnologists	0	0	0.0				
				Total	344	135	433.4
Total Active Privileged Medical Staff: 40							

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			All PSYCH Hospitals		FY 2025 vs. 2024	
Selected Financial Statistics		FY 2025	Value	Ratio	FY 2024	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$25,775,330	15.5%	11.3%	1.37	15.6%	0.99
Medical Assistance	\$72,887,421	43.8%	38.2%	1.15	44.4%	0.99
Commercial	\$59,194,295	35.6%	46.4%	0.77	37.0%	0.96
All Other	\$8,652,817	5.2%	4.1%	1.26	2.9%	1.77
Deductions as % of Total Gross Patient Revenue						
Medicare	\$19,869,488	11.9%	7.7%	1.56	11.8%	1.01
Medical Assistance	\$56,617,026	34.0%	22.3%	1.53	34.5%	0.99
Commercial	\$31,311,970	18.8%	21.0%	0.89	18.8%	1.00
Charity Care	\$1,876,925	1.1%	1.8%	0.64	1.3%	0.89
Bad Debt	\$2,537,793	1.5%	1.2%	1.27	1.2%	1.28
All Other	\$4,506,070	2.7%	3.9%	0.69	1.5%	1.84
Total Deductions	\$116,719,272	70.1%	57.9%	1.21	69.1%	1.02
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		1.5%	5.0%	0.31	1.4%	1.12
Net Gains/Losses as % of Net Income		N/A	1,594.7%	N/A	N/A	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$38,525,320	72.7%	62.0%	1.17	70.4%	1.03
Supplies & Services	\$11,471,201	21.6%	31.4%	0.69	23.6%	0.92
Capital Component	\$2,998,962	5.7%	6.6%	0.86	6.0%	0.94
Fiscal Statistics						
Operating Margin (%)		-4.8%	-4.0%	1.19	-4.7%	1.02
Total Hospital Net Income (%)		-4.8%	0.3%	N/A	-4.7%	1.02
Current Ratio		-2.39	2.1	N/A	-0.86	2.78
Days in Net Patient Accounts Receivable		60.88	58.3	1.04	49.89	1.22
Equity Financing (%)		90.5%	48.0%	1.89	89.7%	1.01
Long-Term Debt to Equity Ratio		0.00	0.5	N/A	0.00	N/A
Times Interest Earned		-1.98	1.2	N/A	-1.94	1.02
Total Asset Turnover		1.44	0.8	1.89	1.34	1.08
Average Age of Plant (Years)		11.65	6.0	1.95	10.87	1.07
Increase (Decrease) Total Net Patient Revenue		1.5%	6.1%	0.24	7.9%	0.18
Outpatient Gross Revenue (% of Total GPR)		38.1%	47.7%	0.80	36.6%	1.04
Income Statement			Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$166,509,863		Cash & Cash Equivalents	-\$16,386,759	Current Liabilities	\$3,342,571
Less Deductions	\$116,719,272		Net Patient Receivables	\$8,304,396	Long-Term Debt	\$0
Net Patient Revenue	\$49,790,591		Other Receivables	\$5,771	Other Liabilities	\$0
Plus Other Revenue	\$781,794				Subtotal	\$3,342,571
Total Revenue	\$50,572,385		Land, Buildings & Equipment (Net)	\$43,073,041	Unrestricted Fund Balance	\$31,739,148
Less Expenses	\$52,995,483		Other Assets	\$85,270	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$4,039				Total Liabilities & Fund Balance	\$35,081,719
Net Income	-\$2,419,058		Total Assets	\$35,081,719		