

119 Marshfield Medical Center – Rice Lake
 1700 West Stout Street
 Rice Lake, WI 54868
 715-234-1515

Fiscal Year: 01/01 to 12/31
 Type: GMS
 General Medical & Surgical
 Control: Other Not-For-Profit

County: Barron
 Analysis Area: West Central (5A)
 Volume Group: 6

Selected Utilization Statistics	FY 2023	All GMS Hospitals		Analysis Area 5A		Volume Group 6		FY 2023 vs. 2022	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2022	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	69.0%	61.5%	1.12	56.8%	1.22	62.5%	1.10	45.3%	1.52
Obstetrics	100.7%	41.1%	2.45	34.7%	0.06	35.5%	2.84	22.7%	4.44
Pediatrics	0.0%	67.0%	N/A	0.0%	N/A	90.3%	N/A	0.0%	N/A
Total Hospital	76.0%	61.6%	1.23	54.3%	1.40	61.3%	1.24	41.0%	1.85
Average Census (Patients)									
Adult Medical-Surgical	10.3	24.9	0.42	12.6	0.82	27.9	0.37	12.2	0.85
Obstetrics	2.0	5.0	0.40	2.6	0.77	4.2	0.48	1.8	1.11
Pediatrics	0.0	1.7	N/A	0.0	N/A	3.6	N/A	0.0	N/A
Total Hospital	14.4	44.9	0.32	18.5	0.78	54.3	0.27	16.4	0.88
Average Length of Stay (Days)									
Adult Medical-Surgical	3.7	4.5	0.81	4.3	0.85	4.4	0.83	4.2	0.86
Obstetrics	2.1	2.4	0.86	2.3	0.92	2.4	0.87	2.0	1.03
Pediatrics	0.0	3.8	N/A	0.0	N/A	3.4	N/A	0.0	N/A
Total Hospital	3.4	4.9	0.71	4.4	0.78	4.7	0.73	3.9	0.89
Surgical Operations									
Inpatient	239	989	0.24	358	0.67	1,120	0.21	275	0.87
Outpatient	4,609	4,208	1.10	2,715	1.70	5,321	0.87	4,533	1.02
Inpatient as % of All Surgeries	4.9%	19.0%	0.26	11.6%	0.42	17.4%	0.28	5.7%	0.86
Outpatient Visits									
Non-Emergency Visits	69,861	131,799	0.53	80,185	0.87	201,183	0.35	84,533	0.83
Emergency Visits	13,361	16,822	0.79	8,854	1.51	23,507	0.57	14,714	0.91
Full-Time Equivalents (FTEs)									
Administrators	2.0	17.5	0.11	10.4	0.19	18.1	0.11	3.0	0.67
Nurses, Licensed	107.2	232.9	0.46	132.4	0.81	312.2	0.34	130.4	0.82
Ancillary Nursing Personnel	12.1	42.6	0.28	20.9	0.58	44.9	0.27	12.4	0.97
All Other Personnel	220.2	453.0	0.49	273.9	0.80	592.5	0.37	236.7	0.93
Total FTEs	341.5	746.0	0.46	437.6	0.78	967.7	0.35	382.4	0.89
FTEs per 100 Patient Census (Adjusted)									
Administrators	1.4	12.3	0.12	13.2	0.11	9.7	0.15	2.0	0.72
Nurses, Licensed	76.2	163.8	0.47	167.9	0.45	167.7	0.45	85.7	0.89
Ancillary Nursing Personnel	8.6	30.0	0.29	26.5	0.32	24.1	0.36	8.2	1.05
All Other Personnel	156.6	318.6	0.49	347.5	0.45	318.3	0.49	155.7	1.01
Total FTEs	242.8	524.6	0.46	555.1	0.44	519.9	0.47	251.5	0.97

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	19	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	1
Discharges	1,539	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	348
Inpatient Days	5,274			Inpatient Days	0	Newborn Days	636

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2023	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	15	1,030	3,777	69.0%	10.3	3.7
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	2	352	735	100.7%	2.0	2.1
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	1	2	157	762	104.4%	2.1	4.9
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	3	0	0	0	0.0%	0.0	0.0
Burn Care	3	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	3	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	2	0	2.0	Surgical Personnel	5	2	5.0
Physicians & Dentists	16	12	17.4	Radiological Services Personnel	19	8	21.6
Medical & Dental Residents	0	0	0.0	Sonographers	2	8	6.1
Dental Hygienists	0	0	0.0	Respiratory Therapists	9	1	9.0
Registered Nurses	65	74	95.2	Occupational Therapists	4	1	4.8
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	1	0	1.0	Physical Therapists	7	4	7.8
Ancillary Nursing Personnel	6	18	12.1	Physical Therapy Assistants/Aides	1	0	1.0
Medical Assistants	10	2	10.8	Recreational Therapists	0	0	0.0
Physician Assistants	2	3	2.8	Dietitians & Nutritionists	2	2	2.0
Nurse Practitioners	6	1	6.8	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	4	4	4.1	Social Workers	0	3	2.1
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	45	37	60.6
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	35	28	38.5
Pharmacy Personnel	14	10	15.5				
Clinical Laboratory Personnel	12	5	15.2				
				Total	267	223	341.5

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Selected Financial Statistics	FY 2023	All GMS Hospitals		Analysis Area		Volume Group		FY 2023 vs. 2022		
		Value	Ratio	5A Value	Ratio	6 Value	Ratio	FY 2022	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$173,739,503	54.2%	48.2%	1.13	51.7%	1.05	44.9%	1.21	54.4%	1.00
Medical Assistance	\$39,742,927	12.4%	14.2%	0.87	12.2%	1.02	18.0%	0.69	11.9%	1.04
Commercial	\$78,497,921	24.5%	32.4%	0.76	31.5%	0.78	32.5%	0.75	23.9%	1.03
All Other	\$28,332,416	8.8%	5.2%	1.69	4.7%	1.90	4.6%	1.94	9.9%	0.90
Deductions as % of Total Gross Patient Revenue										
Medicare	\$119,639,862	37.4%	37.1%	1.01	34.8%	1.07	35.8%	1.04	38.3%	0.97
Medical Assistance	\$33,038,883	10.3%	11.2%	0.92	8.8%	1.17	14.0%	0.73	10.1%	1.02
Commercial	\$26,283,144	8.2%	14.9%	0.55	10.5%	0.78	13.9%	0.59	7.0%	1.18
Charity Care	\$212,471	0.1%	0.7%	0.09	0.4%	0.18	0.5%	0.12	0.3%	0.21
Bad Debt	\$3,365,984	1.1%	0.8%	1.24	1.1%	0.92	0.8%	1.26	0.8%	1.32
All Other	\$15,430,591	4.8%	3.1%	1.54	3.0%	1.58	2.9%	1.67	6.3%	0.76
Total Deductions	\$197,970,935	61.8%	67.9%	0.91	58.7%	1.05	67.9%	0.91	62.8%	0.98
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	0.5%	6.4%	0.07		4.2%	0.11	6.1%	0.08	0.6%	0.80
Net Gains/Losses as % of Net Income	N/A	11.1%	N/A		33.8%	N/A	10.0%	N/A	N/A	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$43,788,180	35.5%	41.6%	0.85	48.8%	0.73	43.9%	0.81	38.3%	0.93
Supplies & Services	\$73,610,141	59.6%	52.7%	1.13	46.5%	1.28	49.1%	1.21	57.5%	1.04
Capital Component	\$6,099,873	4.9%	5.7%	0.86	4.7%	1.05	6.9%	0.71	4.2%	1.17
Fiscal Statistics										
Operating Margin (%)	-0.5%	6.4%	N/A		4.9%	N/A	7.1%	N/A	-15.8%	0.03
Total Hospital Net Income (%)	-0.5%	7.1%	N/A		7.2%	N/A	7.8%	N/A	-12.6%	0.04
Return on Equity (%)	0.0%	3.1%	N/A		1.3%	N/A	2.1%	N/A	-0.5%	0.04
Current Ratio	0.9	2.9	0.31		1.1	0.79	2.2	0.40	1.5	0.59
Days in Net Patient Accounts Receivable	807.4	85.9	9.40		210.1	3.84	119.9	6.74	1,080.9	0.75
Average Payment Period	2,075.7	125.5	16.54		460.7	4.51	229.7	9.04	1,170.6	1.77
Equity Financing (%)	31.3%	57.8%	0.54		38.6%	0.81	53.3%	0.59	37.8%	0.83
Long-Term Debt to Equity Ratio	1.3	0.4	3.31		0.9	1.42	0.5	2.65	1.2	1.09
Times Interest Earned	0.5	12.0	0.04		22.9	0.02	9.1	0.06	-17.4	N/A
Total Asset Turnover	0.0	0.4	0.10		0.2	0.24	0.3	0.16	0.0	1.16
Average Age of Plant (Years)	215.6	19.6	11.02		56.0	3.85	25.3	8.54	208.7	1.03
Increase (Decrease) Total Net Patient Revenue	9.5%	3.9%	2.42		7.4%	1.29	4.1%	2.33	-31.9%	N/A
Outpatient Gross Revenue (% of Total GPR)	89.7%	67.6%	1.33		76.6%	1.17	71.5%	1.26	89.3%	1.00
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$10,450	\$19,469	0.54		\$17,024	0.61	\$18,306	0.57	\$11,368	0.92
Inpatient Net Revenue per Day	\$3,040	\$3,859	0.79		\$3,633	0.84	\$3,976	0.76	\$2,957	1.03
Outpatient Net Revenue per Visit	\$1,317	\$875	1.51		\$979	1.35	\$752	1.75	\$972	1.36

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$320,312,767	Cash & Cash Equivalents	-\$12,808,371	Current Liabilities	\$676,370,414
Less Deductions	\$197,970,935	Net Patient Receivables	\$270,627,028	Long-Term Debt	\$1,172,290,701
Net Patient Revenue	\$122,341,832	Other Receivables	\$219,577,908	Other Liabilities	\$131,289,257
Plus Other Revenue	\$589,463			Subtotal	\$1,979,950,372
Total Revenue	\$122,931,295	Land, Buildings & Equipment (Net)	\$1,113,004,986	Unrestricted Fund Balance	\$903,727,111
Less Expenses	\$123,498,194	Other Assets	\$1,293,275,930	Restricted Fund Balance	\$15,027,856
Non-Operating Gains/Losses	\$3,709			Total Liabilities & Fund Balance	\$2,883,677,483
Net Income	-\$563,189	Total Assets	\$2,883,677,481		