

014 Black River Health
711 West Adams Street
Black River Falls, WI 54615
715-284-5361

Fiscal Year: 01/01 to 12/31
Type: GMS
Critical Access Hospital
Control: Other Not-For-Profit

County: Jackson
Analysis Area: Southwestern (5B)
Volume Group: 3

		All GMS Hospitals		Analysis Area 5B		Volume Group 3		FY 2025 vs. 2024		
Selected Utilization Statistics		FY 2025	Value	Ratio	Value	Ratio	Value	Ratio	FY 2024	Ratio
Occupancy Rate (%)										
Adult Medical-Surgical	41.4%	65.1%	0.64	52.1%	0.80	22.9%	1.80	41.8%	0.99	
Obstetrics	10.4%	43.7%	0.24	64.8%	0.16	16.2%	0.64	14.4%	0.72	
Pediatrics	42.7%	77.8%	0.55	35.8%	1.19	42.7%	1.00	52.7%	0.81	
Total Hospital	33.6%	65.1%	0.52	56.1%	0.60	22.9%	1.47	34.5%	0.97	
Average Census (Patients)										
Adult Medical-Surgical	7.5	26.0	0.29	18.9	0.39	3.7	2.02	7.5	0.99	
Obstetrics	0.5	5.4	0.10	4.6	0.11	0.6	0.92	0.6	0.90	
Pediatrics	0.4	3.9	0.11	0.8	0.54	0.2	0.11	0.5	0.81	
Total Hospital	8.4	47.2	0.18	31.2	0.27	4.0	2.10	8.6	0.97	
Average Length of Stay (Days)										
Adult Medical-Surgical	6.1	4.2	1.45	3.5	1.74	3.3	1.85	6.3	0.97	
Obstetrics	1.8	2.4	0.75	2.0	0.90	2.0	0.91	1.9	0.94	
Pediatrics	1.6	4.0	0.39	2.1	0.76	1.6	1.00	1.8	0.89	
Total Hospital	6.9	4.7	1.45	4.3	1.60	3.2	2.13	7.0	0.98	
Surgical Operations										
Inpatient	109	1,075	0.10	865	0.13	79	1.37	91	1.20	
Outpatient	2,502	4,478	0.56	3,746	0.67	1,727	1.45	2,490	1.00	
Inpatient as % of All Surgeries	4.2%	18.4%	0.23	15.2%	0.27	4.0%	1.04	3.5%	1.18	
Outpatient Visits										
Non-Emergency Visits	56,413	149,200	0.38	150,614	0.37	55,525	1.02	19,074	2.96	
Emergency Visits	9,662	17,658	0.55	15,730	0.61	7,654	1.26	9,542	1.01	
Full-Time Equivalents (FTEs)										
Administrators	6.0	3.6	1.68	3.7	1.64	1.8	3.35	4.0	1.50	
Nurses, Licensed	69.0	231.2	0.30	133.9	0.52	44.4	1.55	67.3	1.03	
Ancillary Nursing Personnel	22.4	36.8	0.61	19.6	1.14	9.7	2.32	19.1	1.17	
All Other Personnel	281.0	472.1	0.60	380.4	0.74	123.4	2.28	180.8	1.55	
Total FTEs	378.4	743.6	0.51	537.6	0.70	179.3	2.11	271.2	1.40	
FTEs per 100 Patient Census (Adjusted)										
Administrators	9.2	2.4	3.82	2.2	4.25	5.5	1.66	8.9	1.03	
Nurses, Licensed	105.6	155.9	0.68	78.8	1.34	136.9	0.77	150.5	0.70	
Ancillary Nursing Personnel	34.3	24.8	1.38	11.5	2.97	29.8	1.15	42.8	0.80	
All Other Personnel	430.1	318.4	1.35	224.0	1.92	380.6	1.13	404.4	1.06	
Total FTEs	579.2	501.6	1.15	316.5	1.83	552.8	1.05	606.6	0.95	

Total Hospital:

Beds Set Up & Staffed 25
Discharges 444
Inpatient Days 3,065

Contract with:

Health Maintenance
Organization (HMO) Yes
Preferred Provider
Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
Discharges 55
Inpatient Days 978

Newborn Nursery:

Bassinets 0
Total Births 101
Newborn Days 156

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2025	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	18	445	2,720	41.4%	7.5	6.1
Orthopedic	N	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	N	0	0	0	0.0%	0.0	0.0
Hospice	H	1	0	0	0.0%	0.0	0.0
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	N	0	0	0	0.0%	0.0	0.0
Pediatric, acute	H	1	100	156	42.7%	0.4	1.6
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	H	5	105	189	10.4%	0.5	1.8
Psychiatric	N	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	N	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	N	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	N	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	N	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	N	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	N	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	6	0	6.0	Radiological Services Personnel	11	1	11.7
Dentists	0	0	0.0	Sonographers	0	0	0.0
Medical & Dental Residents	0	0	0.0	Physician Assistants	4	0	4.0
Dental Hygienists	0	0	0.0	All Other Radiologic Personnel	0	0	0.0
Registered Nurses	50	19	59.2	Respiratory Therapists	6	2	7.3
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	1	1	1.9
Licensed Practical Nurses	0	1	0.7	Occupational Therapy Assistants/Aides	0	1	0.1
Ancillary Nursing Personnel	19	5	22.4	Physical Therapists	4	2	5.3
Medical Assistants	24	1	24.2	Physical Therapy Assistants/Aides	1	1	1.4
Nurse Practitioners	6	2	6.7	Recreational Therapists	0	0	0.0
Certified Registered Nurse Anesthetists	0	3	2.4	Dietitians & Nutritionists	1	0	1.0
Clinical Nurse Specialists	0	0	0.0	Psychologists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	12	1	12.4	Social Workers	2	1	2.5
Pharmacists	4	2	4.6	Psychiatric Technicians	0	0	0.0
Medical & Clinical LaboratoryTechnicians	9	0	9.0	Pharmacy Technicians	6	1	6.9
Surgical Personnel	5	0	5.0	Medical Coding Technicians	8	1	8.6
Directors/Managers	22	0	22.0	All Other Contracted Staff	0	1	0.7
Food Service Workers	11	6	15.8	All Other Health Professionals	24	13	32.1
Environmental Services Workers	18	1	18.6	All Other Personnel	73	10	78.1
Medical & Clinical LaboratoryTechnologists	7	1	7.9				
				Total	334	77	378.4
Total Active Privileged Medical Staff: 249							

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Selected Financial Statistics			All GMS Hospitals		Analysis Area		Volume Group		FY 2025 vs. 2024	
FY 2025			Value	Ratio	5B Value	Ratio	3 Value	Ratio	FY 2024	Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$79,686,201	48.0%	49.8%	0.96	49.1%	0.98	53.2%	0.90	47.7%	1.01
Medical Assistance	\$24,000,992	14.5%	12.1%	1.19	8.4%	1.72	10.5%	1.37	13.7%	1.06
Commercial	\$59,465,475	35.8%	31.6%	1.13	33.6%	1.06	32.9%	1.09	36.5%	0.98
All Other	\$2,841,686	1.7%	6.4%	0.27	8.9%	0.19	3.4%	0.51	2.1%	0.82
Deductions as % of Total Gross Patient Revenue										
Medicare	\$41,805,926	25.2%	39.1%	0.64	36.1%	0.70	36.6%	0.69	20.6%	1.22
Medical Assistance	\$13,930,588	8.4%	9.5%	0.88	6.7%	1.25	7.3%	1.16	8.7%	0.97
Commercial	\$19,010,014	11.5%	15.5%	0.74	15.5%	0.74	13.4%	0.85	10.1%	1.13
Charity Care	\$964,914	0.6%	1.0%	0.59	1.5%	0.40	0.7%	0.87	0.7%	0.83
Bad Debt	\$6,536,683	3.9%	1.0%	4.06	0.9%	4.30	1.5%	2.60	3.2%	1.24
All Other	\$2,659	0.0%	3.7%	0.00	6.5%	0.00	1.7%	0.00	0.0%	N/A
Total Deductions	\$82,250,784	49.6%	69.8%	0.71	67.3%	0.74	61.1%	0.81	43.3%	1.15
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		3.9%	8.6%	0.45	20.7%	0.19	5.9%	0.66	1.3%	2.97
Net Gains/Losses as % of Net Income		65.1%	20.2%	3.22	83.1%	0.78	35.8%	1.82	64.3%	1.01
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$51,576,547	60.6%	40.7%	1.49	52.5%	1.15	46.6%	1.30	59.2%	1.02
Supplies & Services	\$28,479,805	33.5%	54.1%	0.62	43.2%	0.78	47.4%	0.71	33.7%	0.99
Capital Component	\$5,077,418	6.0%	5.2%	1.15	4.3%	1.38	6.0%	0.99	7.1%	0.84
Fiscal Statistics										
Operating Margin (%)		2.3%	7.7%	0.30	0.8%	2.84	4.8%	0.48	3.4%	0.68
Total Hospital Net Income (%)		6.3%	9.4%	0.67	4.6%	1.37	7.3%	0.86	8.9%	0.71
Current Ratio		3.4	2.3	1.43	36.2	0.09	1.1	3.05	3.4	0.98
Days in Net Patient Accounts Receivable		57.7	62.7	0.92	34.7	1.66	91.6	0.63	74.9	0.77
Equity Financing (%)		75.6%	62.3%	1.21	89.4%	0.84	54.9%	1.38	73.1%	1.03
Long-Term Debt to Equity Ratio		0.2	0.4	0.55	0.0	4.18	0.5	0.40	0.2	0.90
Times Interest Earned		8.0	16.0	0.50	27.0	0.30	10.9	0.74	10.3	0.78
Total Asset Turnover		0.8	0.2	3.77	0.8	1.02	0.0	32.97	0.6	1.34
Average Age of Plant (Years)		13.7	14.2	0.97	9.5	1.44	19.2	0.71	13.9	0.99
Increase (Decrease) Total Net Patient Revenue		36.4%	6.9%	5.28	8.3%	4.41	7.6%	4.76	3.7%	9.97
Outpatient Gross Revenue (% of Total GPR)		89.9%	67.9%	1.33	82.3%	1.09	88.1%	1.02	87.5%	1.03

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$165,994,354	Cash & Cash Equivalents	\$16,158,819	Current Liabilities	\$9,755,582
Less Deductions	\$82,250,784	Net Patient Receivables	\$13,239,525	Long-Term Debt	\$16,465,810
Net Patient Revenue	\$83,743,570	Other Receivables	\$1,009,692	Other Liabilities	\$0
Plus Other Revenue	\$3,389,448			Subtotal	\$26,221,392
Total Revenue	\$87,133,018	Land, Buildings & Equipment (Net)	\$34,905,409		
Less Expenses	\$85,133,770	Other Assets	\$41,952,864	Unrestricted Fund Balance	\$81,044,917.00
Non-Operating Gains/Losses	\$3,735,652			Restricted Fund Balance	\$0
Net Income	\$5,734,900	Total Assets	\$107,266,309	Total Liabilities & Fund Balance	\$107,266,309