

110 Ascension Columbia St. Mary's Hospital Ozaukee
13111 N Port Washington Rd
Mequon, WI 53097
262-243-7300

Fiscal Year: 07/01 to 06/30
Type: GMS
General Medical & Surgical

County: Ozaukee
Analysis Area: Southeastern (2A)
Volume Group: 5

Control:

		All GMS Hospitals		Analysis Area 2A		Volume Group 5		FY 2024 vs. 2023	
Selected Utilization Statistics	FY 2024	Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	79.8%	63.0%	1.27	67.1%	1.19	52.6%	1.52	78.6%	1.02
Obstetrics	20.8%	40.9%	0.51	41.8%	0.06	34.3%	0.61	36.5%	0.57
Pediatrics	0.0%	77.7%	N/A	0.0%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	71.4%	63.6%	1.12	64.2%	1.11	55.7%	1.28	74.2%	0.96
Average Census (Patients)									
Adult Medical-Surgical	25.5	25.0	1.02	24.5	1.04	14.2	1.80	25.2	1.02
Obstetrics	2.5	5.2	0.48	5.1	0.49	2.7	0.92	2.2	1.14
Pediatrics	0.0	3.9	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	56.4	46.9	1.20	44.3	1.27	25.1	2.25	54.9	1.03
Average Length of Stay (Days)									
Adult Medical-Surgical	5.1	4.3	1.18	4.2	1.23	3.7	1.37	5.4	0.95
Obstetrics	2.4	2.4	0.98	2.3	1.03	2.2	1.08	2.3	1.01
Pediatrics	0.0	3.9	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	4.9	4.8	1.02	4.4	1.13	4.0	1.23	5.2	0.94
Surgical Operations									
Inpatient	731	1,014	0.72	1,039	0.70	345	2.12	684	1.07
Outpatient	4,202	4,465	0.94	4,179	1.01	2,507	1.68	4,009	1.05
Inpatient as % of All Surgeries	14.8%	18.5%	0.80	19.9%	0.74	12.1%	1.22	14.6%	1.02
Outpatient Visits									
Non-Emergency Visits	179,303	139,692	1.28	122,527	1.46	89,118	2.01	201,261	0.89
Emergency Visits	13,868	17,650	0.79	19,187	0.72	18,665	0.74	13,624	1.02
Full-Time Equivalents (FTEs)									
Administrators	2.0	4.3	0.46	2.4	0.84	1.8	1.10	10.6	0.19
Nurses, Licensed	151.9	232.9	0.65	196.3	0.77	125.7	1.21	148.3	1.02
Ancillary Nursing Personnel	30.8	38.9	0.79	42.3	0.73	26.9	1.14	29.0	1.06
All Other Personnel	275.0	451.0	0.61	342.1	0.80	225.9	1.22	262.4	1.05
Total FTEs	459.7	727.1	0.63	583.0	0.79	380.3	1.21	450.4	1.02
FTEs per 100 Patient Census (Adjusted)									
Administrators	1.0	3.0	0.35	1.7	0.63	1.7	0.62	6.0	0.17
Nurses, Licensed	79.7	160.0	0.50	137.5	0.58	117.5	0.68	83.8	0.95
Ancillary Nursing Personnel	16.2	26.7	0.60	29.6	0.55	25.1	0.64	16.4	0.99
All Other Personnel	144.3	309.9	0.47	239.6	0.60	211.2	0.68	148.3	0.97
Total FTEs	241.2	499.6	0.48	408.4	0.59	355.6	0.68	254.5	0.95

Total Hospital:

Beds Set Up & Staffed 79
Discharges 4,173
Inpatient Days 20,655

Contract with:

Health Maintenance
Organization (HMO) Yes
Preferred Provider
Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
Discharges 0
Inpatient Days 0

Newborn Nursery:

Bassinets 3
Total Births 348
Newborn Days 583

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2024	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	32	1,823	9,350	79.8%	25.5	5.1
Orthopedic	S	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	N	0	0	0	0.0%	0.0	0.0
Hospice	C	0	0	0	0.0%	0.0	0.0
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	N	0	0	0	0.0%	0.0	0.0
Pediatric, acute	N	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	H	12	386	915	20.8%	2.5	2.4
Psychiatric	H	12	741	3,397	77.3%	9.3	4.6
Alcoholism/chemical dependency	S	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	S	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	S	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	S	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	H	23	1,145	6,993	83.1%	19.1	6.1
Step-Down (Special Care)	S	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	S	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	S	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	2	0	2.0
Dentists	0	0	0.0
Medical & Dental Residents	0	0	0.0
Dental Hygienists	0	0	0.0
Registered Nurses	99	100	139.7
Certified Nurse Midwives	0	0	0.0
Licensed Practical Nurses	0	0	0.0
Ancillary Nursing Personnel	19	58	30.8
Medical Assistants	30	9	34.7
Nurse Practitioners	10	6	12.2
Certified Registered Nurse Anesthetists	0	0	0.0
Clinical Nurse Specialists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	0	0	0.0
Pharmacists	9	2	10.5
Medical & Clinical LaboratoryTechnicians	4	0	4.0
Surgical Personnel	6	4	7.9
Directors/Managers	25	0	25.0
Food Service Workers	0	0	0.0
Environmental Services Workers	0	0	0.0
Medical & Clinical LaboratoryTechnologists	0	0	0.0
All Other Radiologic Personnel	3	0	3.0
Total Active Privileged Medical Staff:	564		

Occupation	Number Full-Time	Number Part-Time	Number FTE
Radiological Services Personnel	20	17	29.2
Sonographers	5	0	5.0
Physician Assistants	1	1	1.5
Surgical Technicians	11	7	12.8
Respiratory Therapists	9	7	10.3
Occupational Therapists	2	8	3.8
Occupational Therapy Assistants/Aides	1	1	1.0
Physical Therapists	3	7	3.0
Physical Therapy Assistants/Aides	1	2	1.0
Recreational Therapists	0	1	0.0
Dietitians & Nutritionists	0	0	0.0
Psychologists	0	1	0.0
Social Workers	2	4	3.7
Psychiatric Technicians	0	1	0.6
Pharmacy Technicians	5	4	7.3
Medical Coding Technicians	0	0	0.0
All Other Contracted Staff	0	0	0.0
All Other Health Professionals	57	26	68.2
All Other Personnel	35	15	42.6
Total	359	281	459.7

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			All GMS Hospitals		Analysis Area		Volume Group		FY 2024 vs. 2023	
Selected Financial Statistics			FY 2024		2A		5		FY 2023	
			Value	Ratio	Value	Ratio	Value	Ratio		
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$308,109,032	57.2%	49.1%	1.17	53.9%	1.06	52.1%	1.10	57.2%	1.00
Medical Assistance	\$48,695,814	9.0%	13.0%	0.70	10.1%	0.90	14.2%	0.64	8.4%	1.08
Commercial	\$172,918,377	32.1%	32.2%	1.00	33.1%	0.97	28.2%	1.14	33.1%	0.97
All Other	\$8,505,014	1.6%	5.7%	0.28	2.9%	0.55	5.5%	0.29	1.3%	1.21
Deductions as % of Total Gross Patient Revenue										
Medicare	\$252,063,149	46.8%	38.3%	1.22	44.4%	1.05	40.1%	1.17	47.5%	0.99
Medical Assistance	\$42,431,416	7.9%	10.2%	0.77	8.3%	0.95	11.1%	0.71	7.4%	1.06
Commercial	\$101,488,212	18.9%	15.3%	1.23	16.7%	1.13	13.8%	1.37	18.2%	1.04
Charity Care	\$2,452,501	0.5%	0.9%	0.53	0.8%	0.55	1.1%	0.42	0.5%	0.93
Bad Debt	\$6,978,746	1.3%	1.0%	1.26	1.1%	1.19	1.3%	0.96	0.8%	1.68
All Other	\$4,950,780	0.9%	3.3%	0.28	1.7%	0.55	2.3%	0.40	0.8%	1.11
Total Deductions	\$410,364,804	76.2%	68.9%	1.11	73.0%	1.04	69.7%	1.09	75.2%	1.01
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		0.9%	7.1%	0.12	3.9%	0.22	3.2%	0.28	0.7%	1.22
Net Gains/Losses as % of Net Income		0.2%	19.9%	0.01	N/A	N/A	14.9%	0.01	N/A	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$43,561,098	32.1%	41.8%	0.77	40.1%	0.80	42.3%	0.76	31.8%	1.01
Supplies & Services	\$85,254,765	62.9%	52.7%	1.19	52.4%	1.20	52.4%	1.20	62.6%	1.00
Capital Component	\$6,778,867	5.0%	5.5%	0.91	7.6%	0.66	5.3%	0.95	5.6%	0.89
Fiscal Statistics										
Operating Margin (%)		-5.1%	7.9%	N/A	11.7%	N/A	8.2%	N/A	1.4%	N/A
Total Hospital Net Income (%)		-5.1%	9.7%	N/A	11.0%	N/A	9.5%	N/A	1.4%	N/A
Return on Equity (%)		-7.9%	8.4%	N/A	7.8%	N/A	7.9%	N/A	1.7%	N/A
Current Ratio		5.1	5.5	0.93	13.2	0.39	11.5	0.44	3.8	1.34
Days in Net Patient Accounts Receivable		75.6	78.5	0.96	54.2	1.40	51.6	1.47	56.2	1.35
Equity Financing (%)		76.3%	59.9%	1.27	87.0%	0.88	85.9%	0.89	75.9%	1.01
Long-Term Debt to Equity Ratio		0.0	0.5	N/A	0.1	N/A	0.1	N/A	0.0	N/A
Times Interest Earned		0.0	16.8	N/A	12.6	N/A	20.0	N/A	0.0	N/A
Total Asset Turnover		1.2	0.5	2.50	0.6	1.92	0.7	1.68	1.2	0.99
Average Age of Plant (Years)		23.3	20.1	1.16	12.7	1.83	13.0	1.79	21.0	1.11
Increase (Decrease) Total Net Patient Revenue		1.5%	7.2%	0.21	8.1%	0.19	5.0%	0.30	-6.4%	N/A
Outpatient Gross Revenue (% of Total GPR)		67.3%	67.5%	1.00	68.5%	0.98	75.8%	0.89	68.3%	0.99

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$538,228,237	Cash & Cash Equivalents	\$515,607	Current Liabilities	\$8,634,926
Less Deductions	\$410,364,804	Net Patient Receivables	\$26,402,085	Long-Term Debt	\$0
Net Patient Revenue	\$127,863,433	Other Receivables	\$32,734	Other Liabilities	\$17,164,690
Plus Other Revenue	\$1,140,966			Subtotal	\$25,799,616
Total Revenue	\$129,004,399	Land, Buildings & Equipment (Net)	\$64,103,028		
Less Expenses	\$135,594,730	Other Assets	\$17,971,708	Unrestricted Fund Balance	\$83,225,546.00
Non-Operating Gains/Losses	-\$11,773			Restricted Fund Balance	\$0
Net Income	-\$6,602,104	Total Assets	\$109,025,162	Total Liabilities & Fund Balance	\$109,025,162