

124 Aurora Medical Center - Sheboygan County
 3400 Union Ave
 Sheboygan, WI 53081
 920-802-2100

Fiscal Year: 01/01 to 12/31
 Type: GMS
 General Medical & Surgical

County: Sheboygan
 Analysis Area: Northeastern (4)
 Volume Group: 7

Control:

		All GMS Hospitals		Analysis Area 4		Volume Group 7		FY 2024 vs. 2023	
Selected Utilization Statistics	FY 2024	Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	69.3%	63.0%	1.10	58.9%	1.18	79.3%	0.87	63.3%	1.09
Obstetrics	35.7%	40.9%	0.87	36.1%	0.12	49.7%	0.72	38.5%	0.93
Pediatrics	0.0%	77.7%	N/A	23.3%	N/A	66.8%	N/A	0.0%	N/A
Total Hospital	55.0%	63.6%	0.86	54.2%	1.01	72.9%	0.75	56.7%	0.97
Average Census (Patients)									
Adult Medical-Surgical	40.2	25.0	1.61	26.4	1.52	93.2	0.43	36.7	1.09
Obstetrics	4.3	5.2	0.82	4.7	0.92	13.0	0.33	4.6	0.93
Pediatrics	0.0	3.9	N/A	0.6	N/A	6.0	N/A	0.0	N/A
Total Hospital	68.2	46.9	1.45	45.3	1.50	188.5	0.36	70.3	0.97
Average Length of Stay (Days)									
Adult Medical-Surgical	3.5	4.3	0.80	3.9	0.89	4.7	0.75	3.8	0.92
Obstetrics	1.9	2.4	0.77	2.4	0.79	2.5	0.75	1.9	0.97
Pediatrics	0.0	3.9	N/A	3.1	N/A	4.3	N/A	0.0	N/A
Total Hospital	3.9	4.8	0.79	4.3	0.89	5.2	0.74	4.2	0.91
Surgical Operations									
Inpatient	838	1,014	0.83	839	1.00	3,636	0.23	829	1.01
Outpatient	6,090	4,465	1.36	6,074	1.00	11,900	0.51	5,705	1.07
Inpatient as % of All Surgeries	12.1%	18.5%	0.65	12.1%	1.00	23.4%	0.52	12.7%	0.95
Outpatient Visits									
Non-Emergency Visits	91,720	139,692	0.66	206,090	0.45	398,884	0.23	90,121	1.02
Emergency Visits	30,175	17,650	1.71	19,482	1.55	41,840	0.72	27,734	1.09
Full-Time Equivalents (FTEs)									
Administrators	4.1	4.3	0.96	4.1	1.01	12.4	0.33	11.9	0.35
Nurses, Licensed	375.5	232.9	1.61	265.5	1.41	803.2	0.47	322.2	1.17
Ancillary Nursing Personnel	130.6	38.9	3.36	48.5	2.69	139.1	0.94	103.0	1.27
All Other Personnel	526.7	451.0	1.17	469.5	1.12	1,510.6	0.35	508.7	1.04
Total FTEs	1,037.0	727.1	1.43	787.6	1.32	2,465.3	0.42	945.8	1.10
FTEs per 100 Patient Census (Adjusted)									
Administrators	1.5	3.0	0.51	2.2	0.69	2.5	0.61	4.8	0.32
Nurses, Licensed	137.0	160.0	0.86	142.7	0.96	159.6	0.86	129.4	1.06
Ancillary Nursing Personnel	47.6	26.7	1.78	26.1	1.83	27.6	1.72	41.4	1.15
All Other Personnel	192.2	309.9	0.62	252.2	0.76	300.2	0.64	204.4	0.94
Total FTEs	378.4	499.6	0.76	423.1	0.89	489.9	0.77	379.9	1.00

Total Hospital:

Beds Set Up & Staffed 124
 Discharges 6,480
 Inpatient Days 24,951

Contract with:

Health Maintenance
 Organization (HMO) Yes
 Preferred Provider
 Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
 Discharges 0
 Inpatient Days 0

Newborn Nursery:

Bassinets 12
 Total Births 821
 Newborn Days 1,263

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2024	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	58	4,216	14,717	69.3%	40.2	3.5
Orthopedic	H	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	S	0	0	0	0.0%	0.0	0.0
Hospice	H	0	0	0	0.0%	0.0	0.0
Palliative Care	S	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	S	0	0	0	0.0%	0.0	0.0
Other Acute	S	0	0	0	0.0%	0.0	0.0
Pediatric, acute	H	0	0	0	0.0%	0.0	0.0
Geriatric, acute	S	0	0	0	0.0%	0.0	0.0
Obstetrics	H	12	838	1,569	35.7%	4.3	1.9
Psychiatric	H	28	785	4,247	41.4%	11.6	5.4
Alcoholism/chemical dependency	H	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	H	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	H	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	H	11	595	2,836	70.4%	7.7	4.8
Step-Down (Special Care)	H	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	H	10	107	1,099	30.0%	3.0	10.3
Care							
Other Intensive Care	S	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	H	5	95	483	26.4%	1.3	5.1

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	3	1	4.1	Radiological Services Personnel	31	24	44.1
Dentists	0	0	0.0	Sonographers	9	3	11.5
Medical & Dental Residents	0	0	0.0	Physician Assistants	14	3	16.1
Dental Hygienists	0	0	0.0	Surgical Technicians	11	2	11.3
Registered Nurses	269	120	338.7	Respiratory Therapists	14	6	16.1
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	7	6	11.4
Licensed Practical Nurses	9	5	11.2	Occupational Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	80	134	130.6	Physical Therapists	13	2	13.7
Medical Assistants	10	4	13.0	Physical Therapy Assistants/Aides	7	2	8.3
Nurse Practitioners	13	2	13.7	Recreational Therapists	1	0	1.0
Certified Registered Nurse Anesthetists	12	1	12.0	Dietitians & Nutritionists	1	3	3.2
Clinical Nurse Specialists	0	0	0.0	Psychologists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	9	3	10.8	Social Workers	15	9	20.2
Pharmacists	7	5	9.9	Psychiatric Technicians	5	2	5.9
Medical & Clinical LaboratoryTechnicians	16	3	17.1	Pharmacy Technicians	13	10	18.5
Surgical Personnel	11	10	15.5	Medical Coding Technicians	3	0	3.0
Directors/Managers	31	1	31.8	All Other Contracted Staff	0	0	0.0
Food Service Workers	29	19	41.3	All Other Health Professionals	38	19	46.2
Environmental Services Workers	34	7	37.9	All Other Personnel	80	37	99.2
Medical & Clinical LaboratoryTechnologists	14	2	14.6				
All Other Radiologic Personnel	0	11	5.3				
				Total	809	456	1,037.0
Total Active Privileged Medical Staff: 454							

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			All GMS Hospitals		Analysis Area ⁴		Volume Group ⁷		FY 2024 vs. 2023	
Selected Financial Statistics		FY 2024	Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$499,717,636	52.4%	49.1%	1.07	50.3%	1.04	49.6%	1.06	51.0%	1.03
Medical Assistance	\$102,025,605	10.7%	13.0%	0.82	10.9%	0.98	11.8%	0.91	12.5%	0.85
Commercial	\$303,953,073	31.9%	32.2%	0.99	33.0%	0.97	32.4%	0.98	32.4%	0.98
All Other	\$48,413,051	5.1%	5.7%	0.88	5.8%	0.87	6.2%	0.81	4.0%	1.26
Deductions as % of Total Gross Patient Revenue										
Medicare	\$404,341,895	42.4%	38.3%	1.11	39.3%	1.08	39.3%	1.08	40.3%	1.05
Medical Assistance	\$81,598,000	8.6%	10.2%	0.84	8.7%	0.98	9.5%	0.90	10.3%	0.83
Commercial	\$157,468,879	16.5%	15.3%	1.08	15.9%	1.04	16.1%	1.02	16.4%	1.01
Charity Care	\$9,996,904	1.0%	0.9%	1.23	0.6%	1.67	0.9%	1.18	0.9%	1.23
Bad Debt	\$10,597,845	1.1%	1.0%	1.08	0.9%	1.17	0.9%	1.17	0.8%	1.34
All Other	\$26,013,952	2.7%	3.3%	0.83	3.6%	0.75	3.6%	0.76	2.0%	1.35
Total Deductions	\$690,017,475	72.3%	68.9%	1.05	69.1%	1.05	70.3%	1.03	70.7%	1.02
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		4.7%	7.1%	0.67	3.2%	1.48	8.1%	0.59	4.4%	1.07
Net Gains/Losses as % of Net Income		0.4%	19.9%	0.02	27.0%	0.02	22.4%	0.02	0.5%	0.97
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$89,103,042	39.9%	41.8%	0.95	44.5%	0.90	40.0%	1.00	35.4%	1.13
Supplies & Services	\$117,493,530	52.7%	52.7%	1.00	49.8%	1.06	55.1%	0.96	56.0%	0.94
Capital Component	\$16,497,449	7.4%	5.5%	1.35	5.7%	1.29	4.9%	1.52	8.6%	0.86
Fiscal Statistics										
Operating Margin (%)		19.5%	7.9%	2.48	8.5%	2.30	7.5%	2.60	18.6%	1.05
Total Hospital Net Income (%)		19.6%	9.7%	2.03	11.3%	1.74	9.5%	2.06	18.7%	1.05
Return on Equity (%)		8.0%	8.4%	0.95	11.9%	0.67	9.7%	0.82	7.6%	1.04
Current Ratio		39.1	5.5	7.16	7.4	5.26	7.4	5.26	31.1	1.26
Days in Net Patient Accounts Receivable		50.5	78.5	0.64	41.4	1.22	57.7	0.88	54.2	0.93
Equity Financing (%)		96.8%	59.9%	1.61	86.7%	1.12	72.1%	1.34	96.3%	1.00
Long-Term Debt to Equity Ratio		0.0	0.5	0.03	0.1	0.27	0.3	0.06	0.0	0.94
Times Interest Earned		11.5	16.8	0.68	20.3	0.57	19.3	0.60	8.0	1.43
Total Asset Turnover		0.4	0.5	0.83	0.9	0.44	0.7	0.55	0.4	0.96
Average Age of Plant (Years)		8.7	20.1	0.43	8.3	1.05	14.7	0.59	7.7	1.14
Increase (Decrease) Total Net Patient Revenue		4.5%	7.2%	0.62	6.3%	0.72	8.4%	0.53	19.3%	0.23
Outpatient Gross Revenue (% of Total GPR)		74.1%	67.5%	1.10	75.4%	0.98	62.1%	1.19	73.5%	1.01

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$954,109,364	Cash & Cash Equivalents	\$450,713,640	Current Liabilities	\$12,659,221
Less Deductions	\$690,017,475	Net Patient Receivables	\$36,472,917	Long-Term Debt	\$9,931,708
Net Patient Revenue	\$264,091,889	Other Receivables	-\$966,077	Other Liabilities	\$277,028
Plus Other Revenue	\$13,124,015			Subtotal	\$22,867,957
Total Revenue	\$277,215,905	Land, Buildings & Equipment (Net)	\$209,003,632		
Less Expenses	\$223,094,021	Other Assets	\$10,583,512	Unrestricted Fund Balance	\$682,939,667.00
Non-Operating Gains/Losses	\$242,205			Restricted Fund Balance	\$0
Net Income	\$54,364,089	Total Assets	\$705,807,624	Total Liabilities & Fund Balance	\$705,807,624