

038 Burnett Medical Center
 257 W St George Avenue
 Grantsburg, WI 54840
 715-463-5353

Fiscal Year: 10/01 to 09/30
 Type: GMS
 Critical Access Hospital
 Control: Other Not-For-Profit

County: Burnett
 Analysis Area: Western Lake Superior (7)
 Volume Group: 1

		All GMS Hospitals		Analysis Area 7		Volume Group 1		FY 2025 vs. 2024		
Selected Utilization Statistics		FY 2025	Value	Ratio	Value	Ratio	Value	Ratio	FY 2024	Ratio
Occupancy Rate (%)										
Adult Medical-Surgical	34.6%	65.1%	0.53	29.3%	1.18	16.2%	2.14	13.2%	2.62	
Obstetrics	0.0%	43.7%	N/A	28.4%	N/A	0.0%	N/A	0.0%	N/A	
Pediatrics	0.0%	77.8%	N/A	0.0%	N/A	89.4%	N/A	0.0%	N/A	
Total Hospital	34.6%	65.1%	0.53	31.9%	1.09	22.9%	1.51	13.2%	2.62	
Average Census (Patients)										
Adult Medical-Surgical	3.1	26.0	0.12	5.3	0.59	2.0	1.56	2.2	1.39	
Obstetrics	0.0	5.4	N/A	1.3	N/A	0.0	N/A	0.0	N/A	
Pediatrics	0.0	3.9	N/A	0.0	N/A	0.9	N/A	0.0	N/A	
Total Hospital	3.1	47.2	0.07	6.6	0.47	2.5	1.26	2.2	1.39	
Average Length of Stay (Days)										
Adult Medical-Surgical	4.7	4.2	1.11	4.0	1.18	3.6	1.32	3.5	1.33	
Obstetrics	0.0	2.4	N/A	2.1	N/A	0.0	N/A	0.0	N/A	
Pediatrics	0.0	4.0	N/A	0.0	N/A	2.6	N/A	0.0	N/A	
Total Hospital	5.5	4.7	1.15	3.9	1.40	4.6	1.20	3.9	1.40	
Surgical Operations										
Inpatient	11	1,075	0.01	63	0.17	25	0.44	3	3.67	
Outpatient	313	4,478	0.07	1,126	0.28	390	0.80	347	0.90	
Inpatient as % of All Surgeries	3.4%	18.4%	0.18	3.9%	0.88	3.9%	0.88	0.9%	3.96	
Outpatient Visits										
Non-Emergency Visits	8,947	149,200	0.06	41,376	0.22	19,417	0.46	9,777	0.92	
Emergency Visits	3,980	17,658	0.23	7,923	0.50	4,717	0.84	3,906	1.02	
Full-Time Equivalents (FTEs)										
Administrators	4.0	3.6	1.12	2.9	1.40	1.0	4.15	2.0	2.00	
Nurses, Licensed	31.4	231.2	0.14	62.4	0.50	30.6	1.03	27.0	1.16	
Ancillary Nursing Personnel	0.7	36.8	0.02	13.5	0.05	4.8	0.15	0.0	N/A	
All Other Personnel	67.0	472.1	0.14	150.1	0.45	57.4	1.17	52.4	1.28	
Total FTEs	103.1	743.6	0.14	228.9	0.45	93.8	1.10	81.4	1.27	
FTEs per 100 Patient Census (Adjusted)										
Administrators	19.8	2.4	8.22	4.0	4.93	6.6	3.00	8.7	2.27	
Nurses, Licensed	155.1	155.9	1.00	87.5	1.77	208.7	0.74	117.9	1.32	
Ancillary Nursing Personnel	3.5	24.8	0.14	18.9	0.18	32.5	0.11	0.0	N/A	
All Other Personnel	330.8	318.4	1.04	210.5	1.57	391.6	0.84	228.5	1.45	
Total FTEs	509.2	501.6	1.02	320.9	1.59	639.3	0.80	355.1	1.43	

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	9	Health Maintenance		Average Beds Used	4	Bassinets	0
Discharges	208	Organization (HMO)	Yes	Discharges	36	Total Births	0
Inpatient Days	1,138	Preferred Provider		Inpatient Days	358	Newborn Days	0
		Organization (PPO)	Yes				

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 09/30/2025	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	9	243	1,138	34.6%	3.1	4.7
Orthopedic	H	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	N	0	0	0	0.0%	0.0	0.0
Hospice	C	0	0	0	0.0%	0.0	0.0
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	N	0	0	0	0.0%	0.0	0.0
Pediatric, acute	N	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	N	0	0	0	0.0%	0.0	0.0
Psychiatric	N	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	N	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	N	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	N	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	N	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	N	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	N	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	4	0	4.0	Radiological Services Personnel	8	3	8.3
Dentists	0	0	0.0	Sonographers	0	0	0.0
Medical & Dental Residents	0	0	0.0	Physician Assistants	0	1	0.1
Dental Hygienists	0	0	0.0	All Other Radiologic Personnel	0	0	0.0
Registered Nurses	23	16	26.3	Respiratory Therapists	0	0	0.0
Certified Nurse Midwives	0	1	0.6	Occupational Therapists	0	4	0.9
Licensed Practical Nurses	0	1	0.4	Occupational Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	0	2	0.7	Physical Therapists	2	1	2.5
Medical Assistants	0	0	0.0	Physical Therapy Assistants/Aides	1	0	1.0
Nurse Practitioners	4	1	4.1	Recreational Therapists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	Psychologists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	7	1	7.5	Social Workers	1	1	1.5
Pharmacists	2	5	2.5	Psychiatric Technicians	0	0	0.0
Medical & Clinical Laboratory Technicians	4	3	5.7	Pharmacy Technicians	1	1	1.1
Surgical Personnel	1	1	1.5	Medical Coding Technicians	1	0	1.0
Directors/Managers	1	0	1.0	All Other Contracted Staff	0	0	0.0
Food Service Workers	8	10	10.7	All Other Health Professionals	2	0	2.0
Environmental Services Workers	10	1	10.6	All Other Personnel	9	1	9.1
Medical & Clinical Laboratory Technologists	0	0	0.0				
				Total	89	54	103.1
Total Active Privileged Medical Staff: 29							

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			All GMS Hospitals		Analysis Area ⁷		Volume Group ¹		FY 2025 vs. 2024	
Selected Financial Statistics		FY 2025	Value	Ratio	Value	Ratio	Value	Ratio	FY 2024	Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$21,480,583	49.3%	49.8%	0.99	52.9%	0.93	45.1%	1.09	48.5%	1.02
Medical Assistance	\$7,707,163	17.7%	12.1%	1.46	13.6%	1.30	14.0%	1.27	18.3%	0.97
Commercial	\$12,915,885	29.6%	31.6%	0.94	27.2%	1.09	34.6%	0.86	30.0%	0.99
All Other	\$1,468,289	3.4%	6.4%	0.52	6.3%	0.53	6.4%	0.53	3.2%	1.05
Deductions as % of Total Gross Patient Revenue										
Medicare	\$9,375,240	21.5%	39.1%	0.55	31.5%	0.68	26.6%	0.81	20.1%	1.07
Medical Assistance	\$5,506,381	12.6%	9.5%	1.33	9.3%	1.35	9.0%	1.41	11.1%	1.13
Commercial	\$2,983,318	6.8%	15.5%	0.44	7.1%	0.96	12.9%	0.53	9.9%	0.69
Charity Care	\$315,723	0.7%	1.0%	0.73	0.6%	1.24	1.0%	0.76	0.1%	4.93
Bad Debt	\$1,595,661	3.7%	1.0%	3.77	2.0%	1.83	1.5%	2.39	1.5%	2.43
All Other	\$1,319,061	3.0%	3.7%	0.82	3.0%	1.00	6.9%	0.44	1.2%	2.56
Total Deductions	\$21,095,384	48.4%	69.8%	0.69	53.6%	0.90	58.0%	0.84	44.0%	1.10
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		1.3%	8.6%	0.15	1.5%	0.86	4.1%	0.30	3.3%	0.38
Net Gains/Losses as % of Net Income		N/A	20.2%	N/A	32.6%	N/A	18.0%	N/A	14.6%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$12,658,537	53.7%	40.7%	1.32	51.1%	1.05	46.8%	1.15	49.2%	1.09
Supplies & Services	\$9,541,980	40.5%	54.1%	0.75	42.1%	0.96	43.5%	0.93	44.9%	0.90
Capital Component	\$1,375,773	5.8%	5.2%	1.12	6.8%	0.86	9.6%	0.61	6.0%	0.98
Fiscal Statistics										
Operating Margin (%)		-3.6%	7.7%	N/A	9.8%	N/A	4.2%	N/A	4.0%	N/A
Total Hospital Net Income (%)		-3.1%	9.4%	N/A	13.9%	N/A	5.1%	N/A	4.6%	N/A
Current Ratio		1.8	2.3	0.75	1.3	1.32	3.9	0.45	2.2	0.80
Days in Net Patient Accounts Receivable		55.3	62.7	0.88	61.2	0.90	56.4	0.98	65.5	0.84
Equity Financing (%)		45.2%	62.3%	0.73	56.3%	0.80	35.3%	1.28	48.6%	0.93
Long-Term Debt to Equity Ratio		0.6	0.4	1.60	0.5	1.25	1.1	0.56	0.6	1.01
Times Interest Earned		-3.4	16.0	N/A	41.4	N/A	3.1	N/A	7.4	N/A
Total Asset Turnover		1.1	0.2	5.05	0.0	27.38	1.0	1.13	1.1	0.99
Average Age of Plant (Years)		20.2	14.2	1.43	11.2	1.81	4.8	4.18	18.5	1.09
Increase (Decrease) Total Net Patient Revenue		-8.1%	6.9%	N/A	9.5%	N/A	17.4%	N/A	14.4%	N/A
Outpatient Gross Revenue (% of Total GPR)		90.1%	67.9%	1.33	90.6%	0.99	83.6%	1.08	90.2%	1.00

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$43,571,920	Cash & Cash Equivalents	\$3,566,291	Current Liabilities	\$4,716,346
Less Deductions	\$21,095,384	Net Patient Receivables	\$3,406,170	Long-Term Debt	\$5,629,965
Net Patient Revenue	\$22,476,536	Other Receivables	\$70,564	Other Liabilities	\$1,109,602
Plus Other Revenue	\$285,600			Subtotal	\$11,455,913
Total Revenue	\$22,762,136	Land, Buildings & Equipment (Net)	\$8,502,831	Unrestricted Fund Balance	\$9,433,304.00
Less Expenses	\$23,576,290	Other Assets	\$5,369,944	Restricted Fund Balance	\$26,583
Non-Operating Gains/Losses	\$107,364			Total Liabilities & Fund Balance	\$20,915,800
Net Income	-\$706,789	Total Assets	\$20,915,800		