102 Osceola Medical Center
2600 65th Avenue, PO Box 218
Osceola, WI 54020
715-294-2111

Fiscal Year: 01/01 to 12/31
Type: GMS
Critical Access Hospital
Control: Other Not-For-Profit

County: Polk
Analysis Area: West Central (5A)
Volume Group: 3

Selected Utilization Statistics	FY 2025	All GMS Hospitals Value	All GMS Hospitals Ratio	Analysis Area 5A Value	Analysis Area 5A Ratio	Volume Group 3 Value	Volume Group 3 Ratio	FY 2025 vs. 2024 FY 2024	FY 2025 vs. 2024 Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	41.9%	65.1%	0.64	61.5%	0.68	22.9%	1.83	35.8%	1.17
Obstetrics	14.7%	43.7%	0.34	38.3%	0.38	16.2%	0.90	11.2%	1.31
Pediatrics	0.0%	77.8%	N/A	0.0%	N/A	42.7%	N/A	0.0%	N/A
Total Hospital	32.8%	65.1%	0.50	59.3%	0.55	22.9%	1.43	27.6%	1.19
Average Census (Patients)									
Adult Medical-Surgical	3.4	26.0	0.13	12.4	0.27	3.7	0.91	2.9	1.17
Obstetrics	0.6	5.4	0.11	3.2	0.19	0.6	1.05	0.4	1.31
Pediatrics	0.0	3.9	N/A	0.0	N/A	0.2	N/A	0.0	N/A
Total Hospital	3.9	47.2	0.08	17.3	0.23	4.0	0.98	3.3	1.19
Average Length of Stay (Days)									
Adult Medical-Surgical	3.7	4.2	0.88	3.9	0.96	3.3	1.12	3.9	0.96
Obstetrics	2.1	2.4	0.86	2.1	0.97	2.0	1.05	1.8	1.14
Pediatrics	0.0	4.0	N/A	1.0	N/A	1.6	N/A	0.0	N/A
Total Hospital	3.5	4.7	0.74	4.0	0.88	3.2	1.08	2.7	1.31
Surgical Operations									
Inpatient	58	1,075	0.05	369	0.16	79	0.73	49	1.18
Outpatient	1,757	4,478	0.39	3,003	0.59	1,727	1.02	1,831	0.96
Inpatient as % of All Surgeries	3.2%	18.4%	0.17	10.4%	0.31	4.0%	0.80	2.6%	1.23
Outpatient Visits									
Non-Emergency Visits	40,486	149,200	0.27	97,955	0.41	55,525	0.73	37,872	1.07
Emergency Visits	4,249	17,658	0.24	9,753	0.44	7,654	0.56	4,112	1.03
Full-Time Equivalents (FTEs)									
Administrators	3.0	3.6	0.84	3.6	0.84	1.8	1.68	3.0	1.00
Nurses, Licensed	61.7	231.2	0.27	121.6	0.51	44.4	1.39	55.6	1.11
Ancillary Nursing Personnel	10.1	36.8	0.27	20.1	0.50	9.7	1.04	11.2	0.90
All Other Personnel	166.8	472.1	0.35	244.0	0.68	123.4	1.35	93.5	1.78
Total FTEs	241.5	743.6	0.32	389.2	0.62	179.3	1.35	163.2	1.48
FTEs per 100 Patient Census (Adjusted)									
Administrators	9.5	2.4	3.95	4.6	2.05	5.5	1.72	4.6	2.05
Nurses, Licensed	195.6	155.9	1.25	158.1	1.24	136.9	1.43	85.9	2.28
Ancillary Nursing Personnel	31.9	24.8	1.29	26.2	1.22	29.8	1.07	17.3	1.85
All Other Personnel	528.9	318.4	1.66	317.3	1.67	380.6	1.39	144.4	3.66
Total FTEs	765.9	501.6	1.53	506.2	1.51	552.8	1.39	252.3	3.04

Total Hospital:

Beds Set Up & Staffed	12
Discharges	411
Inpatient Days	1,437

Contract with:

Health Maintenance Organization (HMO)	No
Preferred Provider Organization (PPO)	No

Medicare-certified Swing Beds:

Average Beds Used	4
Discharges	99
Inpatient Days	1,342

Newborn Nursery:

Bassinets	4
Total Births	102
Newborn Days	161

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2025	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	8	329	1,223	41.9%	3.4	3.7
Orthopedic	N	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	N	0	0	0	0.0%	0.0	0.0
Hospice	N	0	0	0	0.0%	0.0	0.0
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	N	0	0	0	0.0%	0.0	0.0
Pediatric, acute	N	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	H	4	103	214	14.7%	0.6	2.1
Psychiatric	N	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	N	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	N	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	N	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	N	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	N	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	N	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System
C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	3	0	3.0
Dentists	0	0	0.0
Medical & Dental Residents	0	0	0.0
Dental Hygienists	0	0	0.0
Registered Nurses	19	39	47.6
Certified Nurse Midwives	0	0	0.0
Licensed Practical Nurses	2	2	3.5
Ancillary Nursing Personnel	6	6	10.1
Medical Assistants	11	4	15.2
Nurse Practitioners	8	3	10.6
Certified Registered Nurse Anesthetists	0	0	0.0
Clinical Nurse Specialists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	3	0	3.0
Pharmacists	3	4	5.9
Medical & Clinical LaboratoryTechnicians	7	6	11.5
Surgical Personnel	3	2	4.2
Directors/Managers	16	0	16.0
Food Service Workers	2	2	3.7
Environmental Services Workers	8	2	9.5
Medical & Clinical LaboratoryTechnologists	0	0	0.0
Radiological Services Personnel	2	8	7.2
Sonographers	0	0	0.0
Physician Assistants	2	1	2.6
All Other Radiologic Personnel	0	0	0.0
Respiratory Therapists	1	0	1.0
Occupational Therapists	1	2	2.3
Occupational Therapy Assistants/Aides	0	0	0.0
Physical Therapists	3	4	5.4
Physical Therapy Assistants/Aides	2	0	2.0
Recreational Therapists	0	0	0.0
Dietitians & Nutritionists	2	2	3.6
Psychologists	0	0	0.0
Social Workers	0	0	0.0
Psychiatric Technicians	0	0	0.0
Pharmacy Technicians	3	3	5.0
Medical Coding Technicians	8	1	8.7
All Other Contracted Staff	0	0	0.0
All Other Health Professionals	0	0	0.0
All Other Personnel	49	19	60.2
Total	**164**	**110**	**241.5**

Total Active Privileged Medical Staff: 19

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Selected Financial Statistics		FY 2025	All GMS Hospitals Value	All GMS Hospitals Ratio	Analysis Area 5A Value	Analysis Area 5A Ratio	Volume Group 3 Value	Volume Group 3 Ratio	FY 2025 vs. 2024 FY 2024	FY 2025 vs. 2024 Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	$40,849,504	41.2%	49.8%	0.83	53.6%	0.77	53.2%	0.78	46.5%	0.89
Medical Assistance	$6,244,343	6.3%	12.1%	0.52	10.1%	0.62	10.5%	0.60	10.4%	0.61
Commercial	$47,653,042	48.1%	31.6%	1.52	31.7%	1.52	32.9%	1.46	41.6%	1.16
All Other	$4,300,322	4.3%	6.4%	0.67	4.7%	0.93	3.4%	1.28	1.5%	2.85
Deductions as % of Total Gross Patient Revenue										
Medicare	$19,866,718	20.1%	39.1%	0.51	37.8%	0.53	36.6%	0.55	25.1%	0.80
Medical Assistance	$3,504,468	3.5%	9.5%	0.37	7.3%	0.48	7.3%	0.49	5.6%	0.63
Commercial	$26,744,110	27.0%	15.5%	1.75	11.0%	2.45	13.4%	2.01	22.4%	1.20
Charity Care	$93,928	0.1%	1.0%	0.10	1.2%	0.08	0.7%	0.14	0.1%	1.34
Bad Debt	$1,742,697	1.8%	1.0%	1.81	1.0%	1.80	1.5%	1.16	2.0%	0.90
All Other	$2,413,439	2.4%	3.7%	0.66	2.8%	0.86	1.7%	1.47	0.8%	2.96
Total Deductions	$54,365,360	54.9%	69.8%	0.79	61.2%	0.90	61.1%	0.90	56.0%	0.98
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		31.7%	8.6%	3.70	6.4%	4.98	5.9%	5.34	3.2%	9.88
Net Gains/Losses as % of Net Income		90.1%	20.2%	4.45	14.7%	6.11	35.8%	2.51	55.9%	1.61
Expenses as % of Total Expenses										
Salary/Fringe Benefits	$36,934,069	57.0%	40.7%	1.40	51.6%	1.10	46.6%	1.22	46.1%	1.24
Supplies & Services	$25,315,391	39.1%	54.1%	0.72	44.3%	0.88	47.4%	0.82	50.4%	0.78
Capital Component	$2,517,635	3.9%	5.2%	0.75	4.1%	0.95	6.0%	0.65	3.5%	1.12
Fiscal Statistics										
Operating Margin (%)		1.0%	7.7%	0.13	8.9%	0.11	4.8%	0.20	2.3%	0.42
Total Hospital Net Income (%)		8.9%	9.4%	0.95	10.3%	0.87	7.3%	1.22	5.1%	1.76
Current Ratio		5.5	2.3	2.34	1.2	4.56	1.1	4.96	6.4	0.86
Days in Net Patient Accounts Receivable		126.4	62.7	2.01	88.5	1.43	91.6	1.38	106.7	1.18
Equity Financing (%)		0.0%	62.3%	N/A	54.9%	N/A	54.9%	N/A	0.0%	N/A
Long-Term Debt to Equity Ratio		0.0	0.4	N/A	0.5	N/A	0.5	N/A	0.0	N/A
Times Interest Earned		21.2	16.0	1.33	32.2	0.66	10.9	1.94	15.8	1.34
Total Asset Turnover		0.9	0.2	4.18	0.1	16.24	0.0	36.55	0.9	1.01
Average Age of Plant (Years)		11.1	14.2	0.78	21.4	0.52	19.2	0.58	12.9	0.86
Increase (Decrease) Total Net Patient Revenue		11.0%	6.9%	1.60	7.8%	1.42	7.6%	1.44	3.0%	3.64
Outpatient Gross Revenue (% of Total GPR)		87.5%	67.9%	1.29	77.8%	1.12	88.1%	0.99	89.7%	0.97

Income Statement	
Gross Patient Revenue (GPR)	$99,047,211
Less Deductions	$54,365,360
Net Patient Revenue	$44,681,851
Plus Other Revenue	$20,718,075
Total Revenue	$65,399,926
Less Expenses	$64,767,095
Non-Operating Gains/Losses	$5,730,586
Net Income	$6,363,417

Assets	
Cash & Cash Equivalents	$4,517,241
Net Patient Receivables	$15,471,042
Other Receivables	$0
Land, Buildings & Equipment (Net)	$23,850,106
Other Assets	$28,799,908
Total Assets	$72,638,297

Liabilities & Fund Balances	
Current Liabilities	$8,605,664
Long-Term Debt	$5,827,975
Other Liabilities	$58,204,658
Subtotal	$72,638,297
Unrestricted Fund Balance	$0.00
Restricted Fund Balance	$0
Total Liabilities & Fund Balance	$72,638,297