009 Mayo Clinic Health System - Northland in Barron

1222 E Woodland Avenue

Barron, WI 54812 715-537-3186

Fiscal Year: 01/01 to 12/31 Type:

GMS

County: Analysis Area:

Barron West Central (5A)

Critical Access Hospital

Volume Group:

Control:

| | | All GMS Ho | spitals | Analysis 5A | Area | Volume G | roup | FY 2024 vs. | . 2023 |
|--|--------------|------------|---------|------------------|------------|----------|-------|-------------|--------|
| Selected Utilization Statistics | FY 2024 | Value | Ratio | Value | Ratio | Value | Ratio | FY 2023 | Ratio |
| Occupancy Rate (%) | | | | | | | | | |
| Adult Medical-Surgical | 34.4% | 63.0% | 0.55 | 55.9% | 0.62 | 52.6% | 0.66 | 37.6% | 0.91 |
| Obstetrics | 0.0% | 40.9% | N/A | 28.9% | N/A | 34.3% | N/A | 0.0% | N/A |
| Pediatrics | 0.0% | 77.7% | N/A | 0.0% | N/A | 0.0% | N/A | 0.0% | N/A |
| Total Hospital | 34.4% | 63.6% | 0.54 | 56.5% | 0.61 | 55.7% | 0.62 | 37.6% | 0.91 |
| Average Census (Patients) | | | | | | | | | |
| Adult Medical-Surgical | 6.9 | 25.0 | 0.28 | 11.5 | 0.60 | 14.2 | 0.49 | 5.6 | 1.22 |
| Obstetrics | 0.0 | 5.2 | N/A | 2.6 | N/A | 2.7 | N/A | 0.0 | N/A |
| Pediatrics | 0.0 | 3.9 | N/A | 0.0 | N/A | 0.0 | N/A | 0.0 | N/A |
| Total Hospital | 6.9 | 46.9 | 0.15 | 16.1 | 0.43 | 25.1 | 0.27 | 5.6 | 1.22 |
| Average Length of Stay (Days) | | | | | | | | | |
| Adult Medical-Surgical | 3.0 | 4.3 | 0.68 | 3.9 | 0.75 | 3.7 | 0.79 | 2.9 | 1.02 |
| Obstetrics | 0.0 | 2.4 | N/A | 2.2 | N/A | 2.2 | N/A | 0.0 | N/A |
| Pediatrics | 0.0 | 3.9 | N/A | 0.0 | N/A | 0.0 | N/A | 0.0 | N/A |
| Total Hospital | 3.0 | 4.8 | 0.61 | 4.1 | 0.72 | 4.0 | 0.74 | 2.9 | 1.02 |
| Surgical Operations | | | | | | | | | |
| Inpatient | 27 | 1,014 | 0.03 | 341 | 0.08 | 345 | 0.08 | 22 | 1.23 |
| Outpatient | 656 | 4,465 | 0.15 | 3,030 | 0.22 | 2,507 | 0.26 | 758 | 0.87 |
| Inpatient as % of All Surgeries | 4.0% | 18.5% | 0.21 | 10.1% | 0.39 | 12.1% | 0.33 | 2.8% | 1.40 |
| Outpatient Visits | | | | | | | | | |
| Non-Emergency Visits | 69,159 | 139,692 | 0.50 | 93,034 | 0.74 | 89,118 | 0.78 | 68,833 | 1.00 |
| Emergency Visits | 12,100 | 17,650 | 0.69 | 9,369 | 1.29 | 18,665 | 0.65 | 11,165 | 1.08 |
| Full-Time Equivalents (FTEs) | | | | | | | | | |
| Administrators | 3.0 | 4.3 | 0.69 | 3.3 | 0.91 | 1.8 | 1.65 | 1.0 | 3.00 |
| Nurses, Licensed | 75.5 | 232.9 | 0.32 | 123.3 | 0.61 | 125.7 | 0.60 | 83.7 | 0.90 |
| Ancillary Nursing Personnel | 13.7 | 38.9 | 0.35 | 18.2 | 0.75 | 26.9 | 0.51 | 10.9 | 1.26 |
| All Other Personnel | 135.2 | 451.0 | 0.30 | 259.7 | 0.52 | 225.9 | 0.60 | 182.8 | 0.74 |
| Total FTEs | 227.4 | 727.1 | 0.31 | 404.5 | 0.56 | 380.3 | 0.60 | 278.3 | 0.82 |
| FTEs per 100 Patient Census (Adjusted) | | | | | | | | | |
| Administrators | 4.7 | 3.0 | 1.60 | 4.4 | 1.08 | 1.7 | 2.80 | 1.6 | 2.96 |
| Nurses, Licensed | 119.5 | 160.0 | 0.75 | 165.8 | 0.72 | 117.5 | 1.02 | 134.0 | 0.89 |
| Ancillary Nursing Personnel | 21.6 | 26.7 | 0.81 | 24.5 | 0.88 | 25.1 | 0.86 | 17.4 | 1.24 |
| All Other Personnel | 214.0 | 309.9 | 0.69 | 349.2 | 0.61 | 211.2 | 1.01 | 292.8 | 0.73 |
| Total FTEs | 359.8 | 499.6 | 0.72 | 543.9 | 0.66 | 355.6 | 1.01 | 445.9 | 0.81 |
| Total Hagnitals Co | ntroot with: | | | care contified C | wing Bodos | | | Muraamu | |

Total Hospital: Beds Set Up & Staffed 20 Discharges 851 Inpatient Days 2,520 Contract with: Health Maintenance Organization (HMO) Preferred Provider Organization (PPO)

Yes Yes **Medicare-certified Swing Beds:** Average Beds Used 6 Discharges 249 Inpatient Days 2,207

Newborn Nursery: Bassinets **Total Births** Newborn Days

0

0

0

| | Level of | Beds Set Up & Staffed | Discharges & | Patient Days | Occupancy | Average Census | Average Length of Sta |
|--------------------------------------|----------|--------------------------|--------------|--------------|-----------|-------------------|--------------------------|
| npatient Service Area | Service* | 12/31/2024 | Transfers** | of Care | Rate (%) | (Patients) | (Days) |
| General Medical-Surgical | | | | - | , | , | , , |
| Adult Medical-Surgical, Acute | Н | 20 | 851 | 2,520 | 34.4% | 6.9 | 3.0 |
| Orthopedic | Н | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Rehabilitation & Physical Medicine | N | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Hospice | Н | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Palliative Care | Н | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Acute Long-Term Care | S | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Other Acute | N | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Pediatric, acute | Н | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Geriatric, acute | Н | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Obstetrics | S | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Psychiatric | S | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Alcoholism/chemical dependency | S | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Intensive Care | | | | | | | |
| ICU/CCU | S | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Cardiac Intensive Unit | S | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Pediatric Intensive Care | S | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Burn Care | N | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Mixed Intensive Care | S | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Step-Down (Special Care) | S | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Neonatal Intensive/Intermediate Care | S | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Care | | | | | | | |
| Other Intensive Care | S | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Subacute care | N | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Other inpatient | S | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |

| 009 Mayo Clinic Health System - Northland in Barron, WI 54812 | Barron | | | | | | |
|---|-----------|-----------|--------|---------------------------------------|-----------|-----------|--------|
| | Number | Number | Number | 0 | Number | Number | Number |
| Occupation | Full-Time | Part-Time | FTE | Occupation | Full-Time | Part-Time | FTE |
| Administrators | 3 | 0 | 3.0 | Radiological Services Personnel | 7 | 13 | 13.7 |
| Dentists | 0 | 0 | 0.0 | Sonographers | 0 | 2 | 0.6 |
| Medical & Dental Residents | 0 | 0 | 0.0 | Physician Assistants | 1 | 29 | 7.7 |
| Dental Hygienists | 0 | 0 | 0.0 | Surgical Technicians | 0 | 0 | 0.0 |
| Registered Nurses | 17 | 90 | 62.2 | Respiratory Therapists | 0 | 12 | 7.0 |
| Certified Nurse Midwives | 0 | 0 | 0.0 | Occupational Therapists | 1 | 3 | 2.8 |
| Licensed Practical Nurses | 0 | 10 | 6.6 | Occupational Therapy Assistants/Aides | 0 | 1 | 0.8 |
| Ancillary Nursing Personnel | 3 | 28 | 13.7 | Physical Therapists | 3 | 6 | 6.9 |
| Medical Assistants | 4 | 15 | 13.6 | Physical Therapy Assistants/Aides | 3 | 5 | 4.8 |
| Nurse Practitioners | 2 | 9 | 5.0 | Recreational Therapists | 0 | 0 | 0.0 |
| Certified Registered Nurse Anesthetists | 1 | 2 | 1.8 | Dietitians & Nutritionists | 0 | 1 | 0.3 |
| Clinical Nurse Specialists | 0 | 0 | 0.0 | Psychologists | 0 | 0 | 0.0 |
| Health Info Mgmt-Administrators/Technicians | 0 | 0 | 0.0 | Social Workers | 0 | 0 | 0.0 |
| Pharmacists | 2 | 7 | 3.2 | Psychiatric Technicians | 0 | 0 | 0.0 |
| Medical & Clinical LaboratoryTechnicians | 6 | 8 | 12.3 | Pharmacy Technicians | 2 | 4 | 3.1 |
| Surgical Personnel | 0 | 6 | 2.5 | Medical Coding Technicians | 2 | 0 | 2.0 |
| Directors/Managers | 5 | 6 | 6.4 | All Other Contracted Staff | 0 | 0 | 0.0 |
| Food Service Workers | 0 | 0 | 0.0 | All Other Health Professionals | 11 | 16 | 16.3 |
| Environmental Services Workers | 7 | 4 | 9.3 | All Other Personnel | 12 | 48 | 16.5 |
| Medical & Clinical LaboratoryTechnologists | 3 | 1 | 3.8 | | | | |
| All Other Radiologic Personnel | 2 | 0 | 2.0 | Tota | al 97 | 326 | 227.4 |

Total Active Privileged Medical Staff:

199

009 Mayo Clinic Health System - Northland in Barron

| Barron, WI 54812 | | | All GMS Hospitals | | Analysis Area | | Volume Group | | FY 2024 vs. 2023 | |
|---|-----------------------|---------|-------------------|-------|---------------|-----------------------------|--------------|---------|------------------|-------|
| Selected Financial Statistics | | FY 2024 | Value | Ratio | 5A Value | Ratio | 5 Value | Ratio | FY 2023 | Ratio |
| Gross Revenue as % of Total | Gross Patient Revenue | | | | | | | | | |
| Medicare | \$144,205,547 | 59.1% | 49.1% | 1.20 | 53.1% | 1.11 | 52.1% | 1.14 | 58.1% | 1.02 |
| Medical Assistance | \$23,009,094 | 9.4% | 13.0% | 0.73 | 10.4% | 0.91 | 14.2% | 0.66 | 11.4% | 0.83 |
| Commercial | \$64,347,583 | 26.4% | 32.2% | 0.82 | 30.7% | 0.86 | 28.2% | 0.93 | 25.9% | 1.02 |
| All Other | \$12,316,307 | 5.1% | 5.7% | 0.88 | 5.8% | 0.87 | 5.5% | 0.92 | 4.7% | 1.09 |
| Deductions as % of Total Gro | | | | | | | | | | |
| Medicare | \$95,167,738 | 39.0% | 38.3% | 1.02 | 36.6% | 1.07 | 40.1% | 0.97 | 36.6% | 1.07 |
| Medical Assistance | \$17,152,153 | 7.0% | 10.2% | 0.69 | 7.4% | 0.95 | 11.1% | 0.64 | 7.9% | 0.89 |
| Commercial | \$15,823,845 | 6.5% | 15.3% | 0.42 | 10.9% | 0.60 | 13.8% | 0.47 | 6.7% | 0.97 |
| Charity Care | \$3,524,162 | 1.4% | 0.9% | 1.69 | 0.9% | 1.59 | 1.1% | 1.34 | 0.6% | 2.59 |
| Bad Debt | \$2,690,790 | 1.1% | 1.0% | 1.07 | 1.1% | 1.00 | 1.3% | 0.82 | 2.0% | 0.56 |
| All Other | \$6,359,773 | 2.6% | 3.3% | 0.80 | 2.9% | 0.89 | 2.3% | 1.13 | 2.4% | 1.10 |
| Total Deductions | \$140,718,461 | 57.7% | 68.9% | 0.84 | 59.8% | 0.97 | 69.7% | 0.83 | 56.1% | 1.03 |
| Other Revenue & Net Gains of | r Losses | | | | | | | | | |
| Other Revenue as % of Tota | al Revenue | 3.3% | 7.1% | 0.47 | 5.3% | 0.63 | 3.2% | 1.05 | 2.5% | 1.34 |
| Net Gains/Losses as % of Net Income 0. | | 0.0% | 19.9% | 0.00 | 16.6% | 0.00 | 14.9% | 0.00 | 0.0% | 1.04 |
| Expenses as % of Total Expenses | nses | | | | | | | | | |
| Salary/Fringe Benefits | \$38,770,135 | 44.9% | 41.8% | 1.07 | 51.8% | 0.87 | 42.3% | 1.06 | 45.1% | 1.00 |
| Supplies & Services | \$43,714,136 | 50.7% | 52.7% | 0.96 | 43.8% | 1.16 | 52.4% | 0.97 | 50.2% | 1.01 |
| Capital Component | \$3,811,730 | 4.4% | 5.5% | 0.81 | 4.4% | 1.00 | 5.3% | 0.84 | 4.7% | 0.94 |
| Fiscal Statistics | | | | | | | | | | |
| Operating Margin (%) | | 19.1% | 7.9% | 2.43 | 8.5% | 2.26 | 8.2% | 2.33 | 19.1% | 1.00 |
| Total Hospital Net Income (9 | %) | 19.1% | 9.7% | 1.98 | 10.0% | 1.92 | 9.5% | 2.01 | 19.1% | 1.00 |
| Return on Equity (%) | | 41.0% | 8.4% | 4.86 | 6.5% | 6.26 | 7.9% | 5.17 | 27.9% | 1.47 |
| Current Ratio | | 26.7 | 5.5 | 4.90 | 2.7 | 10.01 | 11.5 | 2.33 | 31.4 | 0.85 |
| Days in Net Patient Account | s Receivable | 43.6 | 78.5 | 0.56 | 191.1 | 0.23 | 51.6 | 0.85 | 46.7 | 0.93 |
| Equity Financing (%) 76.7% | | | 59.9% | 1.28 | 32.7% | 2.35 | 85.9% | 0.89 | 73.5% | 1.04 |
| Long-Term Debt to Equity Ratio 0.0 | | 0.5 | N/A | 1.6 | N/A | 0.1 | N/A | 0.0 | N/A | |
| Times Interest Earned 3,333.1 | | 16.8 | 197.99 | 30.6 | 108.77 | 20.0 | 167.05 | 9,851.0 | 0.34 | |
| Total Asset Turnover 1.6 | | 0.5 | 3.47 | 0.2 | 8.40 | 0.7 | 2.33 | 1.5 | 1.12 | |
| Average Age of Plant (Years) 13.8 | | 20.1 | 0.69 | 62.8 | 0.22 | 13.0 | 1.06 | 14.1 | 0.98 | |
| Increase (Decrease) Total Net Patient Revenue 11.5% | | 7.2% | 1.59 | 10.0% | 1.15 | 5.0% | 2.31 | 6.4% | 1.81 | |
| Outpatient Gross Revenue (| (% of Total GPR) | 89.1% | 67.5% | 1.32 | 78.4% | 1.14 | 75.8% | 1.17 | 90.9% | 0.98 |
| Income Stat | ement | | A | ssets | | Liabilities & Fund Balances | | | _ | |

| Income Statement | | Assets | | Liabilities & Fund Balances | | |
|-----------------------------|---------------|-----------------------------------|--------------|----------------------------------|-----------------|--|
| Gross Patient Revenue (GPR) | \$243,878,531 | Cash & Cash Equivalents | \$705 | Current Liabilities | \$1,744,036 | |
| Less Deductions | \$140,718,461 | Net Patient Receivables | \$12,288,693 | Long-Term Debt | \$0 | |
| Net Patient Revenue | \$103,160,070 | Other Receivables | \$301,925 | Other Liabilities | \$13,376,188 | |
| Plus Other Revenue | \$3,549,518 | | | Subtotal | \$15,120,224 | |
| Total Revenue | \$106,709,588 | Land, Buildings & Equipment (Net) | \$17,035,485 | | | |
| Less Expenses | \$86,296,001 | Other Assets | \$35,401,890 | Unrestricted Fund Balance | \$49,852,205.00 | |
| Non-Operating Gains/Losses | \$2,063 | | | Restricted Fund Balance | \$56,269 | |
| Net Income | \$20,415,650 | Total Assets | \$65,028,698 | Total Liabilities & Fund Balance | \$65,028,698 | |