308 Marshfield Medical Center-Weston
3400 Ministry Parkway
Weston, WI 54476
715-393-3000

Fiscal Year: 01/01 to 12/31
Type: GMS
General Medical & Surgical
Control: Other Not-For-Profit

County: Marathon
Analysis Area: North Central (6)
Volume Group: 6

Selected Utilization Statistics	FY 2025	All GMS Hospitals Value	All GMS Hospitals Ratio	Analysis Area 6 Value	Analysis Area 6 Ratio	Volume Group 6 Value	Volume Group 6 Ratio	FY 2025 vs. 2024 FY 2024	FY 2025 vs. 2024 Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	105.7%	65.1%	1.62	72.5%	1.46	63.5%	1.67	120.1%	0.88
Obstetrics	55.0%	43.7%	1.26	39.3%	1.40	33.5%	1.64	134.0%	0.41
Pediatrics	0.0%	77.8%	N/A	86.2%	N/A	95.1%	N/A	0.0%	N/A
Total Hospital	97.9%	65.1%	1.50	70.4%	1.39	65.8%	1.49	117.1%	0.84
Average Census (Patients)									
Adult Medical-Surgical	15.9	26.0	0.61	18.3	0.87	21.1	0.75	14.4	1.10
Obstetrics	2.2	5.4	0.41	3.1	0.70	3.1	0.70	2.7	0.82
Pediatrics	0.0	3.9	N/A	12.5	N/A	7.6	N/A	0.0	N/A
Total Hospital	45.0	47.2	0.95	37.6	1.20	46.7	0.96	44.5	1.01
Average Length of Stay (Days)									
Adult Medical-Surgical	3.8	4.2	0.90	4.4	0.86	4.0	0.95	4.6	0.82
Obstetrics	2.2	2.4	0.90	2.4	0.90	2.3	0.96	2.2	0.99
Pediatrics	0.0	4.0	N/A	4.5	N/A	3.7	N/A	0.0	N/A
Total Hospital	4.1	4.7	0.87	4.8	0.86	4.6	0.90	4.1	1.01
Surgical Operations									
Inpatient	995	1,075	0.93	1,652	0.60	802	1.24	1,064	0.94
Outpatient	7,210	4,478	1.61	5,143	1.40	4,496	1.60	7,799	0.92
Inpatient as % of All Surgeries	12.1%	18.4%	0.66	21.6%	0.56	15.1%	0.80	12.0%	1.01
Outpatient Visits									
Non-Emergency Visits	124,336	149,200	0.83	112,181	1.11	205,791	0.60	114,212	1.09
Emergency Visits	16,590	17,658	0.94	12,525	1.32	23,654	0.70	16,660	1.00
Full-Time Equivalents (FTEs)									
Administrators	2.0	3.6	0.56	2.2	0.93	3.8	0.53	1.0	2.00
Nurses, Licensed	217.1	231.2	0.94	159.0	1.37	262.2	0.83	206.6	1.05
Ancillary Nursing Personnel	19.3	36.8	0.52	20.5	0.94	36.0	0.54	17.2	1.12
All Other Personnel	278.1	472.1	0.59	327.2	0.85	534.7	0.52	266.4	1.04
Total FTEs	516.4	743.6	0.69	508.9	1.01	836.7	0.62	491.3	1.05
FTEs per 100 Patient Census (Adjusted)									
Administrators	1.1	2.4	0.45	1.6	0.68	2.3	0.48	0.6	1.87
Nurses, Licensed	118.5	155.9	0.76	118.0	1.00	157.9	0.75	120.4	0.98
Ancillary Nursing Personnel	10.5	24.8	0.42	15.2	0.69	21.7	0.49	10.0	1.05
All Other Personnel	151.9	318.4	0.48	242.9	0.63	321.9	0.47	155.3	0.98
Total FTEs	282.0	501.6	0.56	377.7	0.75	503.7	0.56	286.4	0.98

Total Hospital:

Beds Set Up & Staffed	46
Discharges	3,978
Inpatient Days	16,442

Contract with:

Health Maintenance Organization (HMO)	Yes
Preferred Provider Organization (PPO)	Yes

Medicare-certified Swing Beds:

Average Beds Used	0
Discharges	0
Inpatient Days	0

Newborn Nursery:

Bassinets	2
Total Births	375
Newborn Days	674

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2025	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	15	1,525	5,787	105.7%	15.9	3.8
Orthopedic	N	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	S	0	0	0	0.0%	0.0	0.0
Hospice	S	0	0	0	0.0%	0.0	0.0
Palliative Care	S	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	S	0	0	0	0.0%	0.0	0.0
Pediatric, acute	S	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	H	4	371	803	55.0%	2.2	2.2
Psychiatric	N	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	N	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	H	8	153	2,785	95.4%	7.6	18.2
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	S	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	N	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	H	19	1,929	7,067	101.9%	19.4	3.7
Neonatal Intensive/Intermediate Care	S	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	N	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.
** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System
C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	2	0	2.0
Dentists	0	0	0.0
Medical & Dental Residents	0	0	0.0
Dental Hygienists	0	0	0.0
Registered Nurses	149	94	194.9
Certified Nurse Midwives	0	0	0.0
Licensed Practical Nurses	0	3	0.8
Ancillary Nursing Personnel	12	24	19.3
Medical Assistants	33	6	35.8
Nurse Practitioners	11	8	13.9
Certified Registered Nurse Anesthetists	4	10	7.4
Clinical Nurse Specialists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	0	0	0.0
Pharmacists	10	1	10.0
Medical & Clinical LaboratoryTechnicians	1	1	1.0
Surgical Personnel	12	4	13.8
Directors/Managers	17	0	17.0
Food Service Workers	0	0	0.0
Environmental Services Workers	0	0	0.0
Medical & Clinical LaboratoryTechnologists	7	6	8.9
Radiological Services Personnel	6	1	6.0
Sonographers	8	0	8.0
Physician Assistants	9	4	11.0
All Other Radiologic Personnel	23	2	24.1
Respiratory Therapists	5	9	6.1
Occupational Therapists	2	2	2.7
Occupational Therapy Assistants/Aides	0	1	0.8
Physical Therapists	2	7	3.5
Physical Therapy Assistants/Aides	0	0	0.0
Recreational Therapists	0	0	0.0
Dietitians & Nutritionists	1	0	1.0
Psychologists	0	0	0.0
Social Workers	3	1	3.8
Psychiatric Technicians	0	0	0.0
Pharmacy Technicians	8	4	9.5
Medical Coding Technicians	0	0	0.0
All Other Contracted Staff	0	0	0.0
All Other Health Professionals	88	48	104.9
All Other Personnel	9	3	10.3
Total	**422**	**239**	**516.4**

Total Active Privileged Medical Staff: 138

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Selected Financial Statistics		FY 2025	All GMS Hospitals Value	All GMS Hospitals Ratio	Analysis Area 6 Value	Analysis Area 6 Ratio	Volume Group 6 Value	Volume Group 6 Ratio	FY 2025 vs. 2024 FY 2024	FY 2025 vs. 2024 Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	$422,829,666	59.4%	49.8%	1.19	53.7%	1.11	47.3%	1.26	58.8%	1.01
Medical Assistance	$62,682,933	8.8%	12.1%	0.73	11.8%	0.74	16.0%	0.55	9.2%	0.96
Commercial	$186,806,954	26.2%	31.6%	0.83	28.0%	0.94	31.6%	0.83	26.6%	0.99
All Other	$39,866,857	5.6%	6.4%	0.87	6.5%	0.86	5.2%	1.07	5.4%	1.04
Deductions as % of Total Gross Patient Revenue										
Medicare	$339,708,037	47.7%	39.1%	1.22	41.3%	1.16	37.4%	1.27	48.0%	0.99
Medical Assistance	$53,079,278	7.5%	9.5%	0.78	9.4%	0.79	12.0%	0.62	7.8%	0.96
Commercial	$76,277,230	10.7%	15.5%	0.69	10.8%	0.99	13.7%	0.78	11.2%	0.96
Charity Care	$7,204,964	1.0%	1.0%	1.02	0.8%	1.26	0.8%	1.25	0.7%	1.41
Bad Debt	$4,104,674	0.6%	1.0%	0.59	0.7%	0.86	1.2%	0.50	1.1%	0.55
All Other	$27,043,314	3.8%	3.7%	1.03	4.1%	0.92	3.1%	1.23	3.9%	0.98
Total Deductions	$507,417,497	71.2%	69.8%	1.02	67.1%	1.06	68.2%	1.04	72.6%	0.98
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		1.6%	8.6%	0.19	11.4%	0.14	10.0%	0.16	0.4%	4.10
Net Gains/Losses as % of Net Income		0.0%	20.2%	0.00	14.0%	0.00	11.1%	0.00	0.0%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	$87,245,645	38.9%	40.7%	0.95	36.9%	1.05	40.6%	0.96	52.0%	0.75
Supplies & Services	$130,508,827	58.2%	54.1%	1.07	59.4%	0.98	53.6%	1.09	43.6%	1.33
Capital Component	$6,674,033	3.0%	5.2%	0.57	3.8%	0.77	5.9%	0.50	4.4%	0.67
Fiscal Statistics										
Operating Margin (%)		-7.8%	7.7%	N/A	6.0%	N/A	7.8%	N/A	13.1%	N/A
Total Hospital Net Income (%)		-7.8%	9.4%	N/A	6.9%	N/A	8.7%	N/A	13.1%	N/A
Current Ratio		1.1	2.3	0.48	1.2	0.89	1.8	0.63	2.2	0.51
Days in Net Patient Accounts Receivable		270.4	62.7	4.31	134.6	2.01	68.3	3.96	500.9	0.54
Equity Financing (%)		54.4%	62.3%	0.87	54.7%	0.99	59.7%	0.91	27.5%	1.98
Long-Term Debt to Equity Ratio		0.5	0.4	1.39	0.5	1.01	0.4	1.22	2.1	0.25
Times Interest Earned		0.0	16.0	N/A	17.0	N/A	11.7	N/A	0.0	N/A
Total Asset Turnover		0.0	0.2	0.08	0.1	0.26	0.1	0.13	0.1	0.29
Average Age of Plant (Years)		65.3	14.2	4.61	27.2	2.40	17.0	3.85	161.8	0.40
Increase (Decrease) Total Net Patient Revenue		18.9%	6.9%	2.73	9.7%	1.94	4.7%	4.01	9.2%	2.06
Outpatient Gross Revenue (% of Total GPR)		76.3%	67.9%	1.12	72.6%	1.05	71.9%	1.06	74.9%	1.02

Income Statement	
Gross Patient Revenue (GPR)	$712,186,410
Less Deductions	$507,417,497
Net Patient Revenue	$204,768,913
Plus Other Revenue	$3,372,798
Total Revenue	$208,141,711
Less Expenses	$224,428,505
Non-Operating Gains/Losses	-$3,904
Net Income	-$16,290,698

Assets	
Cash & Cash Equivalents	$230,847,059
Net Patient Receivables	$151,689,301
Other Receivables	$109,030,212
Land, Buildings & Equipment (Net)	$3,856,825,218
Other Assets	$7,148,966,678
Total Assets	$11,497,358,468

Liabilities & Fund Balances	
Current Liabilities	$1,294,700,211
Long-Term Debt	$3,224,490,579
Other Liabilities	$723,384,559
Subtotal	$5,242,575,349
Unrestricted Fund Balance	5,862,618,967.00
Restricted Fund Balance	$392,164,152
Total Liabilities & Fund Balance	$11,497,358,468