

008 SSM Health St. Clare Hospital – Baraboo
 707 Fourteenth Street
 Baraboo, WI 53913
 608-356-1400

Fiscal Year: 01/01 to 12/31
 Type: **GMS**
 General Medical & Surgical
 Control: **Religious Organization**

County: **Sauk**
 Analysis Area: **Southern (1)**
 Volume Group: **4**

Selected Utilization Statistics	FY 2023	All GMS Hospitals		Analysis Area 1		Volume Group 4		FY 2023 vs. 2022	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2022	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	47.0%	61.5%	0.76	59.9%	0.78	42.9%	1.10	45.9%	1.02
Obstetrics	12.1%	41.1%	0.29	39.5%	0.03	20.5%	0.59	10.7%	1.13
Pediatrics	0.0%	67.0%	N/A	66.9%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	38.3%	61.6%	0.62	61.8%	0.62	39.2%	0.98	37.3%	1.03
Average Census (Patients)									
Adult Medical-Surgical	12.2	24.9	0.49	26.8	0.46	9.2	1.32	11.9	1.02
Obstetrics	1.3	5.0	0.27	4.5	0.29	1.1	1.20	1.2	1.13
Pediatrics	0.0	1.7	N/A	2.8	N/A	0.0	N/A	0.0	N/A
Total Hospital	16.5	44.9	0.37	55.6	0.30	12.6	1.31	16.0	1.03
Average Length of Stay (Days)									
Adult Medical-Surgical	3.8	4.5	0.85	4.5	0.85	3.7	1.03	3.8	1.00
Obstetrics	2.1	2.4	0.88	2.6	0.83	2.0	1.05	2.1	1.02
Pediatrics	0.0	3.8	N/A	4.6	N/A	2.0	N/A	0.0	N/A
Total Hospital	3.7	4.9	0.76	5.1	0.73	3.8	0.98	3.8	0.97
Surgical Operations									
Inpatient	194	989	0.20	948	0.20	224	0.87	176	1.10
Outpatient	1,345	4,208	0.32	4,423	0.30	2,033	0.66	1,663	0.81
Inpatient as % of All Surgeries	12.6%	19.0%	0.66	17.6%	0.71	9.9%	1.27	9.6%	1.32
Outpatient Visits									
Non-Emergency Visits	81,834	131,799	0.62	185,542	0.44	77,115	1.06	84,186	0.97
Emergency Visits	21,076	16,822	1.25	18,373	1.15	11,550	1.82	20,302	1.04
Full-Time Equivalents (FTEs)									
Administrators	10.7	17.5	0.61	18.2	0.59	10.6	1.01	13.5	0.80
Nurses, Licensed	90.5	232.9	0.39	281.6	0.32	97.4	0.93	94.7	0.96
Ancillary Nursing Personnel	0.0	42.6	N/A	39.5	N/A	15.0	N/A	0.0	N/A
All Other Personnel	166.0	453.0	0.37	649.6	0.26	210.0	0.79	181.4	0.92
Total FTEs	267.2	746.0	0.36	989.0	0.27	333.0	0.80	289.5	0.92
FTEs per 100 Patient Census (Adjusted)									
Administrators	13.9	12.3	1.13	11.4	1.21	15.0	0.92	17.5	0.79
Nurses, Licensed	117.3	163.8	0.72	176.3	0.67	138.1	0.85	123.2	0.95
Ancillary Nursing Personnel	0.0	30.0	N/A	24.8	N/A	21.2	N/A	0.0	N/A
All Other Personnel	215.1	318.6	0.68	406.7	0.53	297.9	0.72	236.1	0.91
Total FTEs	346.2	524.6	0.66	619.1	0.56	472.2	0.73	376.8	0.92

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	43	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	10
Discharges	1,627	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	196
Inpatient Days	6,011			Inpatient Days	0	Newborn Days	393

008 SSM Health St. Clare Hospital – Baraboo
 Baraboo, WI 53913

Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2023	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	26	1,159	4,456	47.0%	12.2	3.8
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	11	228	486	12.1%	1.3	2.1
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	1	6	251	1,069	48.8%	2.9	4.3
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	6	9	10.7	Surgical Personnel	3	3	5.0
Physicians & Dentists	2	3	3.1	Radiological Services Personnel	17	6	19.6
Medical & Dental Residents	0	0	0.0	Sonographers	1	3	2.2
Dental Hygienists	0	0	0.0	Respiratory Therapists	5	4	6.4
Registered Nurses	60	48	82.9	Occupational Therapists	2	1	2.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	1	1	1.6	Physical Therapists	4	6	6.7
Ancillary Nursing Personnel	0	0	0.0	Physical Therapy Assistants/Aides	2	2	2.8
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	1	0	1.0	Dietitians & Nutritionists	1	1	1.0
Nurse Practitioners	2	2	2.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	4	2	4.0	Social Workers	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	27	27	37.4
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	50	23	60.2
Pharmacy Personnel	5	2	5.5				
Clinical Laboratory Personnel	11	4	13.2	Total	204	147	267.2

008 SSM Health St. Clare Hospital – Baraboo
Baraboo, WI 53913

Selected Financial Statistics	FY 2023	All GMS Hospitals		Analysis Area		Volume Group		FY 2023 vs. 2022		
		Value	Ratio	Value ¹	Ratio	Value ⁴	Ratio	FY 2022	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$134,744,552	53.2%	48.2%	1.10	43.0%	1.24	47.9%	1.11	52.5%	1.01
Medical Assistance	\$36,607,604	14.5%	14.2%	1.02	12.2%	1.19	13.8%	1.04	15.0%	0.96
Commercial	\$70,258,977	27.7%	32.4%	0.86	35.7%	0.78	33.5%	0.83	28.0%	0.99
All Other	\$11,714,510	4.6%	5.2%	0.88	9.2%	0.50	4.8%	0.97	4.5%	1.02
Deductions as % of Total Gross Patient Revenue										
Medicare	\$108,236,462	42.7%	37.1%	1.15	33.3%	1.28	33.7%	1.27	41.6%	1.03
Medical Assistance	\$33,287,541	13.1%	11.2%	1.17	9.7%	1.35	10.5%	1.25	13.3%	0.98
Commercial	\$27,981,154	11.0%	14.9%	0.74	17.9%	0.62	14.1%	0.78	9.8%	1.13
Charity Care	\$2,784,202	1.1%	0.7%	1.51	0.6%	1.77	0.6%	1.80	0.3%	3.18
Bad Debt	-\$152,774	-0.1%	0.8%	N/A	0.9%	N/A	1.0%	N/A	1.9%	N/A
All Other	\$7,820,208	3.1%	3.1%	0.99	5.1%	0.61	2.9%	1.05	2.9%	1.05
Total Deductions	\$179,956,793	71.0%	67.9%	1.05	67.5%	1.05	62.8%	1.13	69.9%	1.02
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		3.9%	6.4%	0.60	3.6%	1.07	6.2%	0.62	2.7%	1.40
Net Gains/Losses as % of Net Income		28.3%	11.1%	2.56	53.3%	0.53	28.7%	0.99	37.8%	0.75
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$30,810,504	49.6%	41.6%	1.19	45.0%	1.10	47.2%	1.05	45.2%	1.10
Supplies & Services	\$27,310,812	44.0%	52.7%	0.83	48.7%	0.90	46.1%	0.95	48.1%	0.91
Capital Component	\$3,976,994	6.4%	5.7%	1.11	6.4%	1.00	6.7%	0.96	6.7%	0.95
Fiscal Statistics										
Operating Margin (%)		18.6%	6.4%	2.93	3.7%	4.99	6.7%	2.79	16.2%	1.15
Total Hospital Net Income (%)		24.2%	7.1%	3.41	7.7%	3.16	9.1%	2.66	23.6%	1.02
Return on Equity (%)		39.3%	3.1%	12.84	3.8%	10.31	4.6%	8.53	9.0%	4.37
Current Ratio		2.6	2.9	0.90	3.0	0.85	14.3	0.18	26.4	0.10
Days in Net Patient Accounts Receivable		64.6	85.9	0.75	65.9	0.98	49.3	1.31	46.8	1.38
Average Payment Period		34.9	125.5	0.28	98.2	0.36	35.0	1.00	42.2	0.83
Equity Financing (%)		176.2%	57.8%	3.05	50.5%	3.49	57.4%	3.07	62.8%	2.81
Long-Term Debt to Equity Ratio		0.0	0.4	N/A	0.4	N/A	0.1	N/A	0.0	N/A
Times Interest Earned		0.0	12.0	N/A	9.1	N/A	16.7	N/A	0.0	N/A
Total Asset Turnover		1.5	0.4	3.54	0.5	3.17	0.5	3.07	0.3	4.36
Average Age of Plant (Years)		15.5	19.6	0.79	15.8	0.98	11.3	1.38	13.3	1.16
Increase (Decrease) Total Net Patient Revenue		-2.5%	3.9%	N/A	7.9%	N/A	3.0%	N/A	6.3%	N/A
Outpatient Gross Revenue (% of Total GPR)		78.7%	67.6%	1.16	64.7%	1.22	82.2%	0.96	79.1%	1.00
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$13,044		\$19,469	0.67	\$21,761	0.60	\$12,086	1.08	\$11,761	1.11
Inpatient Net Revenue per Day	\$3,541		\$3,859	0.92	\$4,214	0.84	\$3,093	1.14	\$3,093	1.15
Outpatient Net Revenue per Visit	\$505		\$875	0.58	\$819	0.62	\$740	0.68	\$593	0.85

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$253,325,644	Cash & Cash Equivalents	\$6,750	Current Liabilities	\$5,594,312
Less Deductions	\$179,956,793	Net Patient Receivables	\$12,988,263	Long-Term Debt	\$0
Net Patient Revenue	\$73,368,851	Other Receivables	\$43,469	Other Liabilities	-\$44,058,974
Plus Other Revenue	\$2,945,325			Subtotal	-\$38,464,662
Total Revenue	\$76,314,176	Land, Buildings & Equipment (Net)	\$29,047,060	Unrestricted Fund Balance	\$88,959,101
Less Expenses	\$62,098,310	Other Assets	\$8,408,897	Restricted Fund Balance	\$347,289
Non-Operating Gains/Losses	\$5,620,930			Total Liabilities & Fund Balance	\$50,494,439
Net Income	\$19,836,796	Total Assets	\$50,494,439		