

112 Crossing Rivers Health
 37868 US Highway 18
 Prairie du Chien, WI 53821
 608-357-2000

Fiscal Year: 01/01 to 12/31
 Type: GMS
 Critical Access Hospital

County: Crawford
 Analysis Area: Southwestern (5B)
 Volume Group: 3

Control:

		All GMS Hospitals		Analysis Area 5B		Volume Group 3		FY 2024 vs. 2023		
Selected Utilization Statistics		FY 2024	Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Occupancy Rate (%)										
Adult Medical-Surgical	13.0%	63.0%	0.21	48.1%	0.27	27.1%	0.48	18.5%	0.70	
Obstetrics	15.8%	40.9%	0.39	67.0%	0.01	15.0%	1.06	20.3%	0.78	
Pediatrics	0.0%	77.7%	N/A	41.6%	N/A	52.7%	N/A	0.0%	N/A	
Total Hospital	14.6%	63.6%	0.23	53.4%	0.27	28.0%	0.52	21.0%	0.69	
Average Census (Patients)										
Adult Medical-Surgical	2.7	25.0	0.11	17.7	0.15	5.0	0.55	3.9	0.70	
Obstetrics	0.6	5.2	0.12	4.6	0.14	0.7	0.93	0.8	0.78	
Pediatrics	0.0	3.9	N/A	0.9	N/A	0.1	N/A	0.0	N/A	
Total Hospital	3.6	46.9	0.08	29.7	0.12	6.7	0.55	5.2	0.69	
Average Length of Stay (Days)										
Adult Medical-Surgical	4.8	4.3	1.10	3.4	1.42	3.4	1.41	3.8	1.25	
Obstetrics	1.9	2.4	0.79	2.0	0.95	2.0	0.97	2.1	0.91	
Pediatrics	0.0	3.9	N/A	2.8	N/A	1.8	N/A	0.0	N/A	
Total Hospital	3.3	4.8	0.69	4.4	0.76	3.6	0.94	4.0	0.84	
Surgical Operations										
Inpatient	66	1,014	0.07	897	0.07	135	0.49	87	0.76	
Outpatient	1,141	4,465	0.26	3,726	0.31	1,811	0.63	936	1.22	
Inpatient as % of All Surgeries	5.5%	18.5%	0.30	19.4%	0.28	7.0%	0.79	8.5%	0.64	
Outpatient Visits										
Non-Emergency Visits	7,407	139,692	0.05	146,388	0.05	73,827	0.10	6,426	1.15	
Emergency Visits	5,969	17,650	0.34	15,857	0.38	7,850	0.76	5,908	1.01	
Full-Time Equivalents (FTEs)										
Administrators	6.0	4.3	1.39	4.0	1.50	3.3	1.82	24.0	0.25	
Nurses, Licensed	91.4	232.9	0.39	147.0	0.62	68.4	1.34	84.1	1.09	
Ancillary Nursing Personnel	9.0	38.9	0.23	21.2	0.42	8.4	1.07	9.2	0.98	
All Other Personnel	193.8	451.0	0.43	405.5	0.48	185.6	1.04	188.8	1.03	
Total FTEs	300.1	727.1	0.41	577.8	0.52	265.7	1.13	306.2	0.98	
FTEs per 100 Patient Census (Adjusted)										
Administrators	14.2	3.0	4.76	2.3	6.10	6.7	2.12	58.3	0.24	
Nurses, Licensed	215.5	160.0	1.35	85.3	2.53	138.0	1.56	204.5	1.05	
Ancillary Nursing Personnel	21.2	26.7	0.79	12.3	1.72	17.1	1.24	22.4	0.95	
All Other Personnel	457.1	309.9	1.48	235.2	1.94	374.7	1.22	459.0	1.00	
Total FTEs	708.0	499.6	1.42	335.1	2.11	536.4	1.32	744.3	0.95	

Total Hospital:

Beds Set Up & Staffed 25
 Discharges 402
 Inpatient Days 1,335

Contract with:

Health Maintenance
 Organization (HMO) Yes
 Preferred Provider
 Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
 Discharges 88
 Inpatient Days 811

Newborn Nursery:

Bassinets 4
 Total Births 117
 Newborn Days 192

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2024	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	21	209	997	13.0%	2.7	4.8
Orthopedic	N	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	N	0	0	0	0.0%	0.0	0.0
Hospice	S	0	20	106	0.0%	0.3	5.3
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	N	0	0	0	0.0%	0.0	0.0
Pediatric, acute	N	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	H	4	122	232	15.8%	0.6	1.9
Psychiatric	N	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	N	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	N	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	N	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	N	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	N	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	N	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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			All GMS Hospitals		Analysis Area		Volume Group		FY 2024 vs. 2023	
Selected Financial Statistics			FY 2024		5B		3		FY 2023	
			Value	Ratio	Value	Ratio	Value	Ratio	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$60,903,265	46.4%	49.1%	0.95	48.0%	0.97	50.2%	0.92	46.3%	1.00
Medical Assistance	\$18,566,767	14.2%	13.0%	1.09	9.1%	1.56	12.0%	1.18	14.2%	1.00
Commercial	\$44,285,251	33.8%	32.2%	1.05	34.4%	0.98	34.6%	0.98	37.8%	0.89
All Other	\$7,450,412	5.7%	5.7%	0.99	8.5%	0.67	3.2%	1.75	1.7%	3.40
Deductions as % of Total Gross Patient Revenue										
Medicare	\$30,852,181	23.5%	38.3%	0.61	35.0%	0.67	34.5%	0.68	25.3%	0.93
Medical Assistance	\$11,755,240	9.0%	10.2%	0.88	7.2%	1.24	8.7%	1.03	9.7%	0.93
Commercial	\$11,487,431	8.8%	15.3%	0.57	15.9%	0.55	13.8%	0.64	9.2%	0.95
Charity Care	\$187,031	0.1%	0.9%	0.17	1.4%	0.11	0.5%	0.30	0.5%	0.28
Bad Debt	\$1,277,625	1.0%	1.0%	0.94	0.8%	1.18	1.4%	0.72	-0.7%	N/A
All Other	\$2,712,523	2.1%	3.3%	0.63	6.6%	0.31	1.5%	1.38	0.1%	17.95
Total Deductions	\$58,272,031	44.4%	68.9%	0.64	66.9%	0.66	60.4%	0.74	44.1%	1.01
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		0.8%	7.1%	0.11	22.0%	0.04	3.8%	0.21	1.1%	0.72
Net Gains/Losses as % of Net Income		38.7%	19.9%	1.95	76.8%	0.50	24.6%	1.57	74.6%	0.52
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$42,818,225	60.8%	41.8%	1.45	52.8%	1.15	51.4%	1.18	59.9%	1.02
Supplies & Services	\$22,763,873	32.3%	52.7%	0.61	43.2%	0.75	41.7%	0.77	33.2%	0.97
Capital Component	\$4,843,707	6.9%	5.5%	1.26	4.1%	1.69	6.8%	1.01	7.0%	0.99
Fiscal Statistics										
Operating Margin (%)		4.2%	7.9%	0.54	1.7%	2.49	6.0%	0.70	2.0%	2.08
Total Hospital Net Income (%)		6.7%	9.7%	0.70	6.9%	0.97	7.8%	0.86	7.5%	0.89
Return on Equity (%)		6.0%	8.4%	0.72	6.7%	0.91	5.5%	1.11	4.9%	1.22
Current Ratio		6.2	5.5	1.13	34.3	0.18	3.2	1.94	6.3	0.97
Days in Net Patient Accounts Receivable		51.5	78.5	0.66	55.7	0.93	125.7	0.41	53.7	0.96
Equity Financing (%)		73.1%	59.9%	1.22	88.7%	0.82	43.7%	1.67	70.8%	1.03
Long-Term Debt to Equity Ratio		0.3	0.5	0.64	0.1	5.66	1.0	0.32	0.4	0.88
Times Interest Earned		7.2	16.8	0.43	41.4	0.17	14.8	0.48	8.0	0.89
Total Asset Turnover		0.6	0.5	1.35	0.8	0.80	0.3	2.25	0.6	1.04
Average Age of Plant (Years)		11.0	20.1	0.55	9.9	1.11	26.0	0.42	10.6	1.04
Increase (Decrease) Total Net Patient Revenue		8.7%	7.2%	1.21	20.9%	0.42	4.5%	1.95	8.8%	1.00
Outpatient Gross Revenue (% of Total GPR)		90.5%	67.5%	1.34	82.4%	1.10	86.6%	1.05	89.4%	1.01

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$131,205,695	Cash & Cash Equivalents	\$16,862,095	Current Liabilities	\$4,852,506
Less Deductions	\$58,272,031	Net Patient Receivables	\$10,272,340	Long-Term Debt	\$26,071,102
Net Patient Revenue	\$72,933,664	Other Receivables	\$510,017	Other Liabilities	\$0
Plus Other Revenue	\$597,165			Subtotal	\$30,923,608
Total Revenue	\$73,530,830	Land, Buildings & Equipment (Net)	\$37,589,834		
Less Expenses	\$70,425,805	Other Assets	\$49,701,560	Unrestricted Fund Balance	\$83,789,995.00
Non-Operating Gains/Losses	\$1,960,259			Restricted Fund Balance	\$222,243
Net Income	\$5,065,284	Total Assets	\$114,935,846	Total Liabilities & Fund Balance	\$114,935,846