112 Crossing Rivers Health 37868 US Highway 18

37868 US Highway 18 Prairie du Chien, WI 53821

608-357-2000

Fiscal Year:

01/01 to 12/31 GMS County: Analysis Area: Crawford Southwestern (5B)

117

192

Type:

Critical Access Hospital

Volume Group:

Control:

000-337-2000		Contr	OI.						
		All GMS Ho	ospitals	Analysis 5B	Area	Volume G 3	roup	FY 2024 v	s. 2023
Selected Utilization Statistics	FY 2024	Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	13.0%	63.0%	0.21	48.1%	0.27	27.1%	0.48	18.5%	0.70
Obstetrics	15.8%	40.9%	0.39	67.0%	0.01	15.0%	1.06	20.3%	0.78
Pediatrics	0.0%	77.7%	N/A	41.6%	N/A	52.7%	N/A	0.0%	N/A
Total Hospital	14.6%	63.6%	0.23	53.4%	0.27	28.0%	0.52	21.0%	0.69
Average Census (Patients)									
Adult Medical-Surgical	2.7	25.0	0.11	17.7	0.15	5.0	0.55	3.9	0.70
Obstetrics	0.6	5.2	0.12	4.6	0.14	0.7	0.93	0.8	0.78
Pediatrics	0.0	3.9	N/A	0.9	N/A	0.1	N/A	0.0	N/A
Total Hospital	3.6	46.9	0.08	29.7	0.12	6.7	0.55	5.2	0.69
Average Length of Stay (Days)									
Adult Medical-Surgical	4.8	4.3	1.10	3.4	1.42	3.4	1.41	3.8	1.25
Obstetrics	1.9	2.4	0.79	2.0	0.95	2.0	0.97	2.1	0.91
Pediatrics	0.0	3.9	N/A	2.8	N/A	1.8	N/A	0.0	N/A
Total Hospital	3.3	4.8	0.69	4.4	0.76	3.6	0.94	4.0	0.84
Surgical Operations									
Inpatient	66	1,014	0.07	897	0.07	135	0.49	87	0.76
Outpatient	1,141	4,465	0.26	3,726	0.31	1,811	0.63	936	1.22
Inpatient as % of All Surgeries	5.5%	18.5%	0.30	19.4%	0.28	7.0%	0.79	8.5%	0.64
Outpatient Visits									
Non-Emergency Visits	7,407	139,692	0.05	146,388	0.05	73,827	0.10	6,426	1.15
Emergency Visits	5,969	17,650	0.34	15,857	0.38	7,850	0.76	5,908	1.01
Full-Time Equivalents (FTEs)									
Administrators	6.0	4.3	1.39	4.0	1.50	3.3	1.82	24.0	0.25
Nurses, Licensed	91.4	232.9	0.39	147.0	0.62	68.4	1.34	84.1	1.09
Ancillary Nursing Personnel	9.0	38.9	0.23	21.2	0.42	8.4	1.07	9.2	0.98
All Other Personnel	193.8	451.0	0.43	405.5	0.48	185.6	1.04	188.8	1.03
Total FTEs	300.1	727.1	0.41	577.8	0.52	265.7	1.13	306.2	0.98
FTEs per 100 Patient Census (Adjusted)									
Administrators	14.2	3.0	4.76	2.3	6.10	6.7	2.12	58.3	0.24
Nurses, Licensed	215.5	160.0	1.35	85.3	2.53	138.0	1.56	204.5	1.05
Ancillary Nursing Personnel	21.2	26.7	0.79	12.3	1.72	17.1	1.24	22.4	0.95
All Other Personnel	457.1	309.9	1.48	235.2	1.94	374.7	1.22	459.0	1.00
Total FTEs	708.0	499.6	1.42	335.1	2.11	536.4	1.32	744.3	0.95
Total Hospital:	Contract with:		Medi	care-certified S	wing Beds:		Newborn	Nursery:	
Beds Set Up & Staffed 25	Health Maintenance	Э		verage Beds Us		0	Bassii	•	4
-1		Ves							

Total Hospital:

Beds Set Up & Staffed 25

Discharges 402

Inpatient Days 1,335

ontract with:
Health Maintenance
Organization (HMO)
Preferred Provider
Organization (PPO)

Yes Yes Average Beds Used 0 Bassinets
Discharges 88 Total Births
Inpatient Days 811 Newborn Days

Prairie du Chien, WI 53821		Beds Set Up				Average	Average
	Level of	& Staffed	Discharges &	Patient Days	Occupancy	Census	Length of Sta
npatient Service Area	Service*	12/31/2024	Transfers**	of Care	Rate (%)	(Patients)	(Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	Н	21	209	997	13.0%	2.7	4.8
Orthopedic	N	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	N	0	0	0	0.0%	0.0	0.0
Hospice	S	0	20	106	0.0%	0.3	5.3
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	N	0	0	0	0.0%	0.0	0.0
Pediatric, acute	N	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	Н	4	122	232	15.8%	0.6	1.9
Psychiatric	N	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	N	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	N	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	N	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	N	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	N	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	N	0	0	0	0.0%	0.0	0.0

Administrators 6 0 6.0 Radiological Services Personnel 7 2 8.0 Dentists 0 0 0 0 0.0 Sonographers 2 1 2.5 Medical & Dental Residents 0 0 0 0 0.0 Physician Assistants 1 1 1 1 1.5 Dental Hygienists 0 0 0 0 0.0 Surgical Technicians 4 0 4.0 4.0 Registered Nurses 67 15 73.2 Respiratory Therapists 6 3 6.8 Certified Nurse Midwives 1 0 0 1.0 Cocupational Therapists 1 1 1 1 1.8 Licensed Practical Nurses 6 0 0 6.0 Occupational Therapists 1 1 1 1 1.8 Licensed Practical Nurses 9 0 9 0 9.0 Physical Therapy Assistants/Aides 1 0 1.0 Nurse Practitioners 8 2 8.2 Recreational Therapy Assistants/Aides 6 0 6.0 Nurse Practitioners 8 2 8.2 Recreational Therapy Assistants/Aides 6 0 6.0 Rurse Practitioners 8 2 8.2 Recreational Therapists 0 0 0 0.0 Physical Therapy Assistants/Aides 1 0 0 1.0 Certified Registered Nurse Anesthetists 3 0 3.0 Dietitians & Nurritionists 1 0 0 1.0 Certified Registered Nurse Anesthetists 3 0 3.0 Dietitians & Nurritionists 1 0 0 1.0 Psychologists 0 0 0 0 0.0 Dietitians & Nurritionists 1 0 0 0.0 Psychologists 0 0 0 0 0 0.0 Psychologists 0 0 0 0 0.0 Psychologists 0 0 0 0 0 0.0 Psychologists 0 0 0 0 0 0.0 Psychologists 0 0 0 0 0 0 0.0 Psychologists 0 0 0 0 0 0 0 0 0 0 0 0	Oti	Number	Number	Number	O ti	Number	Number	Number
Dentists	Occupation	Full-Time	Part-Time	FTE	Occupation	Full-Time	Part-Time	FTE
Medical & Dental Residents 0 0 0.0 Physician Assistants 1 1 1.5 Dental Hygienists 0 0 0.0 Surgical Technicians 4 0 4.0 Registered Nurses 67 15 73.2 Respiratory Therapists 6 3 6.8 Certified Nurse Midwives 1 0 1.0 Occupational Therapists 1 1 1 1.8 Licensed Practical Nurses 6 0 6.0 Occupational Therapists 1 0 1.0 Ancillary Nursing Personnel 9 0 9.0 Physical Therapy Assistants/Aides 1 0 1.0 Nurse Practitioners 8 2 8.2 Recreational Therapy Assistants/Aides 6 0 6.0 Nurse Practitioners 8 2 8.2 Recreational Therapists 0 0 0.0 Certified Registered Nurse Anesthetists 3 0 3.0 Dietitians & Nutritionists 1 0 1.0 Clin	Administrators	6	0	6.0	Radiological Services Personnel	7	2	8.0
Dental Hygienists 0 0 0 0 0 0 0 0 0	Dentists	0	0	0.0	Sonographers	2	1	2.8
Registered Nurses 67 15 73.2 Respiratory Therapists 6 3 6.8 Certified Nurse Midwives 1 0 1.0 Occupational Therapists 1 1 1.5 Licensed Practical Nurses 6 0 6.0 0 0.0 Occupational Therapists 1 1 1.5 Ancillary Nursing Personnel 9 0 9.0 Physical Therapy Assistants/Aides 1 4 1 4.7 Medical Assistants 7 0 7.0 Physical Therapy Assistants/Aides 6 0 6.0 Nurse Practitioners 8 2 8.2 8.2 Recreational Therapy Assistants/Aides 6 0 6.0 Certified Registered Nurse Anesthetists 3 0 3.0 Dietitians & Nutritionists 1 0 0.0 Cinical Nurse Specialists 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 <	Medical & Dental Residents	0	0	0.0	Physician Assistants	1	1	1.8
Certified Nurse Midwives 1 0 1.0 Occupational Therapists 1 1 1.8 Licensed Practical Nurses 6 0 6.0 0 6.0 Occupational Therapists 1 0 1.0 Ancillary Nursing Personnel 9 0 9.0 Physical Therapy Assistants/Aides 4 1 4.7 Medical Assistants 7 0 7.0 Physical Therapy Assistants/Aides 6 0 6.0 Nurse Practitioners 8 2 8.2 Recreational Therapists 0 0 0.0 Certified Registered Nurse Anesthetists 3 0 3.0 Dietitians & Nutritionists 1 0 1.0 Clinical Nurse Specialists 0 0 0.0 Psychologists 0 0 0 0 Health Info Mgmt-Administrators/Technicians 3 0 3.0 Social Workers 3 2 4.4 Pharmacists 1 2 2.2 Psychiatric Technicians 0 0 0.0 <td>Dental Hygienists</td> <td>0</td> <td>0</td> <td>0.0</td> <td>Surgical Technicians</td> <td>4</td> <td>0</td> <td>4.0</td>	Dental Hygienists	0	0	0.0	Surgical Technicians	4	0	4.0
Licensed Practical Nurses 6 0 6.0 0 ccupational Therapy Assistants/Aides 1 0 1.0 Ancillary Nursing Personnel 9 0 9.0 Physical Therapists 4 1 4.7 Medical Assistants 7 0 7.0 Physical Therapy Assistants/Aides 6 0 6.0 Nurse Practitioners 8 2 8.2 Recreational Therapy Assistants/Aides 6 0 0.0 Certified Registered Nurse Anesthetists 3 0 3.0 Dietitians & Nutritionists 1 0 1.0 Clinical Nurse Specialists 0 0 0.0 Dietitians & Nutritionists 1 0 0.0 Health Info Mgmt-Administrators/Technicians 3 0 3.0 Social Workers 3 2 4.4 Pharmacists 1 2 2.2 Psychiatric Technicians 0 0 0.0 Medical & Clinical LaboratoryTechnicians 3 1 3.6 Pharmacy Technicians 3 0 3.0		67	15	73.2	Respiratory Therapists	6	3	6.8
Ancillary Nursing Personnel 9 0 9.0 Physical Therapists 4 1 4.7 Medical Assistants 7 0 7.0 Physical Therapists 6 0 6.0 Nurse Practitioners 8 2 8.2 Recreational Therapists 0 0 0.0 Certified Registered Nurse Anesthetists 3 0 3.0 Dietitians & Nutritionists 1 0 1.0 Clinical Nurse Specialists 0 0 0.0 0.0 Dietitians & Nutritionists 1 0 0.0 Health Info Mgmt-Administrators/Technicians 3 0 3.0 Social Workers 3 2 4.4 Pharmacists 1 2 2.2 Psychologists 0 0 0 0 Medical & Clinical LaboratoryTechnicians 3 1 3.6 Pharmacy Technicians 3 0 3.0 Surgical Personnel 0 0 0 4.0 0 4.0 Directors/Managers 26	Certified Nurse Midwives	1	0	1.0	Occupational Therapists	1	1	1.8
Medical Assistants 7 0 7.0 Physical Therapy Assistants/Aides 6 0 6.0 Nurse Practitioners 8 2 8.2 8.2 Recreational Therapy Assistants/Aides 6 0 0.0 Certified Registered Nurse Anesthetists 3 0 3.0 Dietitians & Nutritionists 1 0 1.0 Clinical Nurse Specialists 0 0 0.0 0.0 Psychologists 0 0 0.0 Health Info Mgmt-Administrators/Technicians 3 0 3.0 Social Workers 3 2 4.4 Pharmacists 1 2 2.2 Psychiatric Technicians 0 0 0.0 Medical & Clinical LaboratoryTechnicians 3 1 3.6 Pharmacy Technicians 3 0 3.0 Surgical Personnel 0 0 0.0 Medical Coding Technicians 4 0 4.0 Directors/Managers 26 0 26.0 All Other Contracted Staff 0 0 0	Licensed Practical Nurses	6	0	6.0	Occupational Therapy Assistants/Aides	1	0	1.0
Nurse Practitioners 8 2 8.2 Recreational Therapists 0 0.0 Certified Registered Nurse Anesthetists 3 0 3.0 Dietitians & Nutritionists 1 0 1.0 Clinical Nurse Specialists 0 0 0.0 Psychologists 0 0 0.0 Health Info Mgmt-Administrators/Technicians 3 0 3.0 Social Workers 3 2 4.4 Pharmacists 1 2 2.2 Psychiatric Technicians 0 0 0.0 Medical & Clinical LaboratoryTechnicians 3 1 3.6 Pharmacy Technicians 3 0 3.0 Surgical Personnel 0 0 0.0 Medical Coding Technicians 4 0 4.0 Directors/Managers 26 0 26.0 All Other Contracted Staff 0 0 0.0 Food Service Workers 8 1 8.5 All Other Health Professionals 15 2 16.4 Environmental Services Workers <t< td=""><td>Ancillary Nursing Personnel</td><td>9</td><td>0</td><td>9.0</td><td>Physical Therapists</td><td>4</td><td>1</td><td>4.7</td></t<>	Ancillary Nursing Personnel	9	0	9.0	Physical Therapists	4	1	4.7
Certified Registered Nurse Anesthetists 3 0 3.0 Dietitians & Nutritionists 1 0 1.0 Clinical Nurse Specialists 0 0 0 0.0 Psychologists 3 2 4.4 Pharmacists 3 1 2 2.2 Pharmacists 0 0 0 0 0.0 Medical & Clinical LaboratoryTechnicians 3 1 3.6 Surgical Personnel 0 0 0.0 Medical Coding Technicians 3 0 3.0 Surgical Personnel 0 0 0.0 Medical Coding Technicians 4 0 4.0 Directors/Managers 26 0 26.0 All Other Contracted Staff 0 0 0 0.0 Food Service Workers 8 1 8.5 Environmental Services Workers 13 1 13.6 Medical & Clinical LaboratoryTechnologists 5 1 5.0	Medical Assistants	7	0	7.0	Physical Therapy Assistants/Aides	6	0	6.0
Clinical Nurse Specialists 0 0 0.0 Psychologists 0 0.0 Health Info Mgmt-Administrators/Technicians 3 0 3.0 Social Workers 3 2 4.4 Pharmacists 1 2 2.2 Psychiatric Technicians 0 0 0.0 Medical & Clinical LaboratoryTechnicians 3 1 3.6 Pharmacy Technicians 3 0 3.0 Surgical Personnel 0 0 0.0 Medical Coding Technicians 4 0 4.0 Directors/Managers 26 0 26.0 All Other Contracted Staff 0 0 0.0 Food Service Workers 8 1 8.5 All Other Health Professionals 15 2 16.4 Environmental Services Workers 13 1 13.6 All Other Personnel 57 2 57.7 Medical & Clinical LaboratoryTechnologists 5 1 5.0 5.0 5.0 5.0 5.0 5.0 5.0 5.0 5.0 <td>Nurse Practitioners</td> <td>8</td> <td>2</td> <td>8.2</td> <td>Recreational Therapists</td> <td>0</td> <td>0</td> <td>0.0</td>	Nurse Practitioners	8	2	8.2	Recreational Therapists	0	0	0.0
Health Info Mgmt-Administrators/Technicians 3 0 3.0 Social Workers 3 2 4.4 Pharmacists 1 2 2.2 Psychiatric Technicians 0 0 0.0 Medical & Clinical LaboratoryTechnicians 3 1 3.6 Pharmacy Technicians 3 0 3.0 Surgical Personnel 0 0 0.0 Medical Coding Technicians 4 0 4.0 Directors/Managers 26 0 26.0 All Other Contracted Staff 0 0 0.0 Food Service Workers 8 1 8.5 All Other Health Professionals 15 2 16.4 Environmental Services Workers 13 1 13.6 All Other Personnel 57 2 57.7 Medical & Clinical LaboratoryTechnologists 5 1 5.0 5.0 5.0 5.0 5.0 5.0 5.0 5.0 5.0 5.0 5.0 5.0 5.0 5.0 5.0 5.0 5.0 5.0	Certified Registered Nurse Anesthetists	3	0	3.0	Dietitians & Nutritionists	1	0	1.0
Pharmacists 1 2 2.2 Psychiatric Technicians 0 0 0.0 Medical & Clinical LaboratoryTechnicians 3 1 3.6 Pharmacy Technicians 3 0 3.0 Surgical Personnel 0 0 0.0 Medical Coding Technicians 4 0 4.0 Directors/Managers 26 0 26.0 All Other Contracted Staff 0 0 0.0 Food Service Workers 8 1 8.5 All Other Health Professionals 15 2 16.4 Environmental Services Workers 13 1 13.6 All Other Personnel 57 2 57.7 Medical & Clinical LaboratoryTechnologists 5 1 5.0	Clinical Nurse Specialists	0	0	0.0	Psychologists	0	0	0.0
Medical & Clinical LaboratoryTechnicians 3 1 3.6 Pharmacy Technicians 3 0 3.0 Surgical Personnel 0 0 0.0 Medical Coding Technicians 4 0 4.0 Directors/Managers 26 0 26.0 All Other Contracted Staff 0 0 0.0 Food Service Workers 8 1 8.5 All Other Health Professionals 15 2 16.4 Environmental Services Workers 13 1 13.6 All Other Personnel 57 2 57.7 Medical & Clinical LaboratoryTechnologists 5 1 5.0 <td>Health Info Mgmt-Administrators/Technicians</td> <td>3</td> <td>0</td> <td>3.0</td> <td>Social Workers</td> <td>3</td> <td>2</td> <td>4.4</td>	Health Info Mgmt-Administrators/Technicians	3	0	3.0	Social Workers	3	2	4.4
Surgical Personnel 0 0 0.0 Medical Coding Technicians 4 0 4.0 Directors/Managers 26 0 26.0 All Other Contracted Staff 0 0 0.0 Food Service Workers 8 1 8.5 All Other Health Professionals 15 2 16.4 Environmental Services Workers 13 1 13.6 All Other Personnel 57 2 57.7 Medical & Clinical LaboratoryTechnologists 5 1 5.0		1	2		Psychiatric Technicians	0	0	0.0
Directors/Managers 26 0 26.0 All Other Contracted Staff 0 0 0.0 Food Service Workers 8 1 8.5 All Other Health Professionals 15 2 16.4 Environmental Services Workers 13 1 13.6 All Other Personnel 57 2 57.7 Medical & Clinical LaboratoryTechnologists 5 1 5.0 5.0 57 2 57.7	Medical & Clinical LaboratoryTechnicians	3	1	3.6	Pharmacy Technicians	3	0	3.0
Food Service Workers 8 1 8.5 Environmental Services Workers 13 1 13.6 Medical & Clinical LaboratoryTechnologists 5 1 5.0 All Other Health Professionals 15 2 16.4 All Other Personnel 57 2 57.7	Surgical Personnel	0	0	0.0	Medical Coding Technicians	4	0	4.0
Environmental Services Workers 13 1 13.6 Medical & Clinical LaboratoryTechnologists 5 1 5.0 All Other Personnel 57 2 57.7	Directors/Managers	26	0	26.0	All Other Contracted Staff	0	0	0.0
Medical & Clinical LaboratoryTechnologists 5 1 5.0	Food Service Workers	8	1	8.5	All Other Health Professionals	15	2	16.4
	Environmental Services Workers	13	1	13.6	All Other Personnel	57	2	57.7
All Other Radiologic Personnel 0 2 1.4 Total 281 40 300.1	Medical & Clinical LaboratoryTechnologists	5	1	5.0				
	All Other Radiologic Personnel	0	2	1.4	Total	281	40	300.1

112 Crossin	g Rivers	Health
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Prairie du Chien, WI 53821			All GMS Hos	spitals	Analysis Are	a	Volume G	roup	FY 2024 vs	s. 2023
Selected Financial Statistics		FY 2024	Value	Ratio	5B Value	Ratio	3 Value	Ratio	FY 2023	Ratio
Gross Revenue as % of Total C	Gross Patient Revenue	1 1 2027	Value	rado	value	rtatio	Value	ratio	1 1 2020	ratio
Medicare	\$60,903,265	46.4%	49.1%	0.95	48.0%	0.97	50.2%	0.92	46.3%	1.00
Medical Assistance	\$18,566,767	14.2%	13.0%	1.09	9.1%	1.56	12.0%	1.18	14.2%	1.00
Commercial	\$44,285,251	33.8%	32.2%	1.05	34.4%	0.98	34.6%	0.98	37.8%	0.89
All Other	\$7,450,412	5.7%	5.7%	0.99	8.5%	0.67	3.2%	1.75	1.7%	3.40
Deductions as % of Total Gros				9:99						
Medicare	\$30,852,181	23.5%	38.3%	0.61	35.0%	0.67	34.5%	0.68	25.3%	0.93
Medical Assistance	\$11,755,240	9.0%	10.2%	0.88	7.2%	1.24	8.7%	1.03	9.7%	0.93
Commercial	\$11,487,431	8.8%	15.3%	0.57	15.9%	0.55	13.8%	0.64	9.2%	0.95
Charity Care	\$187,031	0.1%	0.9%	0.17	1.4%	0.11	0.5%	0.30	0.5%	0.28
Bad Debt	\$1,277,625	1.0%	1.0%	0.94	0.8%	1.18	1.4%	0.72	-0.7%	N/A
All Other	\$2,712,523	2.1%	3.3%	0.63	6.6%	0.31	1.5%	1.38	0.1%	17.95
Total Deductions	\$58,272,031	44.4%	68.9%	0.64	66.9%	0.66	60.4%	0.74	44.1%	1.01
Other Revenue & Net Gains or										
Other Revenue as % of Total	Revenue	0.8%	7.1%	0.11	22.0%	0.04	3.8%	0.21	1.1%	0.72
Net Gains/Losses as % of Ne	et Income	38.7%	19.9%	1.95	76.8%	0.50	24.6%	1.57	74.6%	0.52
Expenses as % of Total Expen	ses									
Salary/Fringe Benefits	\$42,818,225	60.8%	41.8%	1.45	52.8%	1.15	51.4%	1.18	59.9%	1.02
Supplies & Services	\$22,763,873	32.3%	52.7%	0.61	43.2%	0.75	41.7%	0.77	33.2%	0.97
Capital Component	\$4,843,707	6.9%	5.5%	1.26	4.1%	1.69	6.8%	1.01	7.0%	0.99
Fiscal Statistics										
Operating Margin (%)		4.2%	7.9%	0.54	1.7%	2.49	6.0%	0.70	2.0%	2.08
Total Hospital Net Income (%	o)	6.7%	9.7%	0.70	6.9%	0.97	7.8%	0.86	7.5%	0.89
Return on Equity (%)	•	6.0%	8.4%	0.72	6.7%	0.91	5.5%	1.11	4.9%	1.22
Current Ratio		6.2	5.5	1.13	34.3	0.18	3.2	1.94	6.3	0.97
Days in Net Patient Accounts	Receivable	51.5	78.5	0.66	55.7	0.93	125.7	0.41	53.7	0.96
Equity Financing (%)		73.1%	59.9%	1.22	88.7%	0.82	43.7%	1.67	70.8%	1.03
Long-Term Debt to Equity Ra	atio	0.3	0.5	0.64	0.1	5.66	1.0	0.32	0.4	0.88
Times Interest Earned		7.2	16.8	0.43	41.4	0.17	14.8	0.48	8.0	0.89
Total Asset Turnover		0.6	0.5	1.35	8.0	0.80	0.3	2.25	0.6	1.04
Average Age of Plant (Years))	11.0	20.1	0.55	9.9	1.11	26.0	0.42	10.6	1.04
Increase (Decrease) Total No	et Patient Revenue	8.7%	7.2%	1.21	20.9%	0.42	4.5%	1.95	8.8%	1.00
Outpatient Gross Revenue (% of Total GPR)	90.5%	67.5%	1.34	82.4%	1.10	86.6%	1.05	89.4%	1.01
Income State			As	sets		:	Liabili	ties & Fund	d Balances	
Gross Patient Revenue (GPR)	\$131,205,695	Cash & Ca	sh Equivalents		\$16,862,095	Currer	nt Liabilities		\$4	1,852,506
Less Deductions	\$58,272,031	Net Patient	Receivables		\$10,272,340	Long-	Term Debt		\$26	3,071,102
Net Patient Revenue	\$72,933,664	Other Rece	eivables		\$510,017	Other	Liabilities			\$0
Dlue Other Bevenue	¢507.165	:				Cubt	otal		ቀንር	വാര ഹേര

income Statemen	Assets		Liabilities & Fund E	3aiances
Gross Patient Revenue (GPR)	131,205,695 Cash & Cash Equivalents	\$16,862,095	Current Liabilities	\$4,852,506
Less Deductions	\$58,272,031 Net Patient Receivables	\$10,272,340	Long-Term Debt	\$26,071,102
Net Patient Revenue	\$72,933,664 Other Receivables	\$510,017	Other Liabilities	\$0
Plus Other Revenue	\$597,165		Subtotal	\$30,923,608
Total Revenue	\$73,530,830 Land, Buildings & Equipment (Net)	\$37,589,834		
Less Expenses	\$70,425,805 Other Assets	\$49,701,560	Unrestricted Fund Balance	\$83,789,995.00
Non-Operating Gains/Losses	\$1,960,259		Restricted Fund Balance	\$222,243
Net Income	\$5,065,284 Total Assets	\$114,935,846	Total Liabilities & Fund Balance	\$114,935,846
Non-Operating Gains/Losses	\$1,960,259	, ,, , ,,,,	Restricted Fund Balance	\$