

079 Froedtert Hospital
 9200 W Wisconsin Ave, PO Box 26099
 Milwaukee, WI 53226
 414-805-3000

Fiscal Year: 07/01 to 06/30
 Type: GMS
 General Medical & Surgical

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group: 7

Control:

		All GMS Hospitals		Analysis Area 2B		Volume Group 7		FY 2024 vs. 2023	
Selected Utilization Statistics	FY 2024	Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	88.3%	63.0%	1.40	80.7%	1.09	79.3%	1.11	83.6%	1.06
Obstetrics	59.1%	40.9%	1.44	54.6%	0.55	49.7%	1.19	52.1%	1.14
Pediatrics	0.0%	77.7%	N/A	101.1%	N/A	66.8%	N/A	0.0%	N/A
Total Hospital	86.1%	63.6%	1.35	79.4%	1.08	72.9%	1.18	81.0%	1.06
Average Census (Patients)									
Adult Medical-Surgical	366.3	25.0	14.64	71.3	5.14	93.2	3.93	350.2	1.05
Obstetrics	30.1	5.2	5.78	20.4	1.48	13.0	2.32	26.6	1.14
Pediatrics	0.0	3.9	N/A	19.0	N/A	6.0	N/A	0.0	N/A
Total Hospital	625.3	46.9	13.34	136.2	4.59	188.5	3.32	592.3	1.06
Average Length of Stay (Days)									
Adult Medical-Surgical	5.2	4.3	1.21	5.2	1.00	4.7	1.12	5.1	1.03
Obstetrics	2.6	2.4	1.07	2.6	1.00	2.5	1.04	2.6	1.00
Pediatrics	0.0	3.9	N/A	3.5	N/A	4.3	N/A	0.0	N/A
Total Hospital	5.9	4.8	1.22	5.9	1.01	5.2	1.13	5.9	1.01
Surgical Operations									
Inpatient	11,852	1,014	11.69	2,671	4.44	3,636	3.26	11,575	1.02
Outpatient	11,309	4,465	2.53	5,204	2.17	11,900	0.95	10,825	1.04
Inpatient as % of All Surgeries	51.2%	18.5%	2.76	33.9%	1.51	23.4%	2.19	51.7%	0.99
Outpatient Visits									
Non-Emergency Visits	941,199	139,692	6.74	219,646	4.29	398,884	2.36	913,237	1.03
Emergency Visits	75,165	17,650	4.26	37,323	2.01	41,840	1.80	52,888	1.42
Full-Time Equivalents (FTEs)									
Administrators	7.0	4.3	1.62	5.8	1.21	12.4	0.56	297.6	0.02
Nurses, Licensed	2,272.3	232.9	9.76	585.8	3.88	803.2	2.83	2,255.1	1.01
Ancillary Nursing Personnel	419.5	38.9	10.78	127.2	3.30	139.1	3.02	401.4	1.05
All Other Personnel	3,632.7	451.0	8.05	977.8	3.72	1,510.6	2.40	3,482.3	1.04
Total FTEs	6,331.5	727.1	8.71	1,696.6	3.73	2,465.3	2.57	6,436.5	0.98
FTEs per 100 Patient Census (Adjusted)									
Administrators	0.5	3.0	0.17	1.8	0.27	2.5	0.20	22.2	0.02
Nurses, Licensed	161.7	160.0	1.01	186.4	0.87	159.6	1.01	168.3	0.96
Ancillary Nursing Personnel	29.8	26.7	1.12	40.5	0.74	27.6	1.08	29.9	1.00
All Other Personnel	258.4	309.9	0.83	311.1	0.83	300.2	0.86	259.8	0.99
Total FTEs	450.5	499.6	0.90	539.7	0.83	489.9	0.92	480.2	0.94

Total Hospital:

Beds Set Up & Staffed 726
 Discharges 38,833
 Inpatient Days 228,850

Contract with:

Health Maintenance
 Organization (HMO) Yes
 Preferred Provider
 Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
 Discharges 0
 Inpatient Days 0

Newborn Nursery:

Bassinets 32
 Total Births 4,045
 Newborn Days 6,403

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2024	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	415	25,608	134,074	88.3%	366.3	5.2
Orthopedic	H	32	1,721	10,635	90.8%	29.1	6.2
Rehabilitation & Physical Medicine	S	0	0	0	0.0%	0.0	0.0
Hospice	S	0	0	0	0.0%	0.0	0.0
Palliative Care	S	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	H	93	4,025	32,692	0.0%	89.3	8.1
Pediatric, acute	H	0	0	0	0.0%	0.0	0.0
Geriatric, acute	H	0	0	0	0.0%	0.0	0.0
Obstetrics	H	51	4,258	11,032	59.1%	30.1	2.6
Psychiatric	S	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	H	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	H	59	1,249	18,150	84.1%	49.6	14.5
Cardiac Intensive Unit	H	20	298	6,094	83.3%	16.7	20.4
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	S	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	S	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	S	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	H	40	893	11,800	80.6%	32.2	13.2
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	H	16	781	4,373	74.7%	11.9	5.6

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	7	0	7.0	Radiological Services Personnel	212	105	277.4
Dentists	0	0	0.0	Sonographers	23	32	42.5
Medical & Dental Residents	0	0	0.0	Physician Assistants	0	0	0.0
Dental Hygienists	0	0	0.0	Surgical Technicians	16	0	16.0
Registered Nurses	1,574	1,060	2,204.4	Respiratory Therapists	55	35	76.9
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	34	55	63.1
Licensed Practical Nurses	3	6	6.2	Occupational Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	160	541	419.5	Physical Therapists	54	55	82.8
Medical Assistants	104	38	128.1	Physical Therapy Assistants/Aides	2	8	6.8
Nurse Practitioners	0	0	0.0	Recreational Therapists	0	1	0.8
Certified Registered Nurse Anesthetists	34	13	39.4	Dietitians & Nutritionists	28	15	38.6
Clinical Nurse Specialists	18	7	22.4	Psychologists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	8	0	8.0	Social Workers	62	28	75.2
Pharmacists	150	61	182.1	Psychiatric Technicians	0	0	0.0
Medical & Clinical LaboratoryTechnicians	1	0	1.0	Pharmacy Technicians	90	62	107.2
Surgical Personnel	72	34	89.0	Medical Coding Technicians	0	0	0.0
Directors/Managers	284	8	289.1	All Other Contracted Staff	0	0	0.0
Food Service Workers	101	133	179.1	All Other Health Professionals	682	438	923.9
Environmental Services Workers	282	36	306.1	All Other Personnel	607	156	681.6
Medical & Clinical LaboratoryTechnologists	15	2	16.4				
All Other Radiologic Personnel	24	76	40.9				
				Total	4,702	3,005	6,331.5
Total Active Privileged Medical Staff: 1,530							

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Milwaukee, WI 53226			All GMS Hospitals		Analysis Area		Volume Group		FY 2024 vs. 2023		
Selected Financial Statistics			FY 2024	Value	Ratio	2B Value	Ratio	7 Value	Ratio	FY 2023	Ratio
Gross Revenue as % of Total Gross Patient Revenue											
Medicare	\$4,068,217,048	50.4%	49.1%	1.03	48.4%	1.04	49.6%	1.02	49.3%	1.02	
Medical Assistance	\$1,137,091,281	14.1%	13.0%	1.08	19.2%	0.74	11.8%	1.20	15.5%	0.91	
Commercial	\$2,573,899,220	31.9%	32.2%	0.99	29.3%	1.09	32.4%	0.99	32.3%	0.99	
All Other	\$290,726,633	3.6%	5.7%	0.63	3.1%	1.15	6.2%	0.58	2.9%	1.24	
Deductions as % of Total Gross Patient Revenue											
Medicare	\$3,137,259,021	38.9%	38.3%	1.02	39.0%	1.00	39.3%	0.99	38.2%	1.02	
Medical Assistance	\$919,860,113	11.4%	10.2%	1.12	14.8%	0.77	9.5%	1.20	12.6%	0.91	
Commercial	\$1,395,781,799	17.3%	15.3%	1.13	14.8%	1.17	16.1%	1.07	17.1%	1.01	
Charity Care	\$42,359,877	0.5%	0.9%	0.62	1.1%	0.48	0.9%	0.59	0.5%	1.04	
Bad Debt	\$70,426,823	0.9%	1.0%	0.85	0.9%	0.95	0.9%	0.92	0.9%	1.02	
All Other	\$173,896,850	2.2%	3.3%	0.66	1.6%	1.38	3.6%	0.60	1.7%	1.27	
Total Deductions	\$5,739,584,483	71.1%	68.9%	1.03	72.2%	0.99	70.3%	1.01	70.8%	1.00	
Other Revenue & Net Gains or Losses											
Other Revenue as % of Total Revenue		10.1%	7.1%	1.43	9.4%	1.08	8.1%	1.25	11.2%	0.90	
Net Gains/Losses as % of Net Income		N/A	19.9%	N/A	N/A	N/A	22.4%	N/A	N/A	N/A	
Expenses as % of Total Expenses											
Salary/Fringe Benefits	\$708,233,378	30.5%	41.8%	0.73	34.7%	0.88	40.0%	0.76	30.5%	1.00	
Supplies & Services	\$1,511,121,929	65.0%	52.7%	1.23	60.4%	1.08	55.1%	1.18	65.0%	1.00	
Capital Component	\$105,211,661	4.5%	5.5%	0.83	4.9%	0.92	4.9%	0.93	4.5%	1.00	
Fiscal Statistics											
Operating Margin (%)		10.4%	7.9%	1.31	11.0%	0.94	7.5%	1.38	6.2%	1.68	
Total Hospital Net Income (%)		8.4%	9.7%	0.87	10.4%	0.81	9.5%	0.89	3.9%	2.15	
Return on Equity (%)		19.0%	8.4%	2.25	10.9%	1.74	9.7%	1.95	7.5%	2.53	
Current Ratio		3.6	5.5	0.66	14.7	0.25	7.4	0.49	3.1	1.18	
Days in Net Patient Accounts Receivable		49.5	78.5	0.63	54.8	0.90	57.7	0.86	52.7	0.94	
Equity Financing (%)		90.0%	59.9%	1.50	88.9%	1.01	72.1%	1.25	87.7%	1.03	
Long-Term Debt to Equity Ratio		0.0	0.5	0.05	0.1	0.48	0.3	0.10	0.0	0.80	
Times Interest Earned		13.4	16.8	0.80	17.7	0.76	19.3	0.70	6.3	2.11	
Total Asset Turnover		2.0	0.5	4.24	0.7	2.77	0.7	2.83	2.0	1.03	
Average Age of Plant (Years)		13.6	20.1	0.68	14.8	0.92	14.7	0.93	13.0	1.05	
Increase (Decrease) Total Net Patient Revenue		9.2%	7.2%	1.27	6.7%	1.37	8.4%	1.09	-4.1%	N/A	
Outpatient Gross Revenue (% of Total GPR)		55.4%	67.5%	0.82	55.8%	0.99	62.1%	0.89	55.3%	1.00	

Income Statement			Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$8,069,934,182		Cash & Cash Equivalents	\$42,536	Current Liabilities	\$96,750,815
Less Deductions	\$5,739,584,483		Net Patient Receivables	\$315,035,727	Long-Term Debt	\$29,660,339
Net Patient Revenue	\$2,330,349,699		Other Receivables	\$15,916,276	Other Liabilities	\$2,622,376
Plus Other Revenue	\$262,650,625				Subtotal	\$129,033,530
Total Revenue	\$2,593,000,324		Land, Buildings & Equipment (Net)	\$940,009,393	Unrestricted Fund Balance	1,126,994,168.00
Less Expenses	\$2,324,566,968		Other Assets	\$22,033,766	Restricted Fund Balance	\$37,010,000
Non-Operating Gains/Losses	-\$54,496,356				Total Liabilities & Fund Balance	\$1,293,037,698
Net Income	\$213,937,000		Total Assets	\$1,293,037,698		