150 Aurora West Allis Medical Center

8901 W Lincoln Avenue West Allis, WI 53227 414-328-6000

Fiscal Year:

01/01 to 12/31 GMS

County: Analysis Area:

Milwaukee Milwaukee County (2B)

Type:

General Medical & Surgical

Volume Group:

Control:

		All GMS Hospitals		Analysis Area 2B		Volume Group 7		FY 2024 vs. 2023	
Selected Utilization Statistics	FY 2024	Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	56.1%	63.0%	0.89	80.7%	0.69	79.3%	0.71	44.8%	1.25
Obstetrics	46.2%	40.9%	1.13	54.6%	0.46	49.7%	0.93	46.6%	0.99
Pediatrics	0.0%	77.7%	N/A	101.1%	N/A	66.8%	N/A	0.0%	N/A
Total Hospital	53.9%	63.6%	0.85	79.4%	0.68	72.9%	0.74	49.0%	1.10
Average Census (Patients)									
Adult Medical-Surgical	51.0	25.0	2.04	71.3	0.72	93.2	0.55	40.8	1.25
Obstetrics	25.4	5.2	4.87	20.4	1.24	13.0	1.95	25.6	0.99
Pediatrics	0.0	3.9	N/A	19.0	N/A	6.0	N/A	0.0	N/A
Total Hospital	118.5	46.9	2.53	136.2	0.87	188.5	0.63	107.8	1.10
Average Length of Stay (Days)									
Adult Medical-Surgical	3.9	4.3	0.91	5.2	0.75	4.7	0.85	4.4	0.90
Obstetrics	2.6	2.4	1.06	2.6	0.99	2.5	1.03	2.6	0.99
Pediatrics	0.0	3.9	N/A	3.5	N/A	4.3	N/A	0.0	N/A
Total Hospital	4.2	4.8	0.86	5.9	0.72	5.2	0.80	4.5	0.94
Surgical Operations									
Inpatient	2,295	1,014	2.26	2,671	0.86	3,636	0.63	2,102	1.09
Outpatient	6,773	4,465	1.52	5,204	1.30	11,900	0.57	6,461	1.05
Inpatient as % of All Surgeries	25.3%	18.5%	1.37	33.9%	0.75	23.4%	1.08	24.5%	1.03
Outpatient Visits									
Non-Emergency Visits	135,532	139,692	0.97	219,646	0.62	398,884	0.34	130,389	1.04
Emergency Visits	41,860	17,650	2.37	37,323	1.12	41,840	1.00	39,532	1.06
Full-Time Equivalents (FTEs)									
Administrators	10.0	4.3	2.31	5.8	1.73	12.4	0.80	25.0	0.40
Nurses, Licensed	582.1	232.9	2.50	585.8	0.99	803.2	0.72	517.6	1.12
Ancillary Nursing Personnel	163.6	38.9	4.20	127.2	1.29	139.1	1.18	135.2	1.21
All Other Personnel	1,359.9	451.0	3.02	977.8	1.39	1,510.6	0.90	1,349.8	1.01
Total FTEs	2,115.7	727.1	2.91	1,696.6	1.25	2,465.3	0.86	2,027.5	1.04
FTEs per 100 Patient Census (Adjusted)									
Administrators	3.3	3.0	1.10	1.8	1.78	2.5	1.33	9.5	0.34
Nurses, Licensed	190.7	160.0	1.19	186.4	1.02	159.6	1.19	196.8	0.97
Ancillary Nursing Personnel	53.6	26.7	2.00	40.5	1.32	27.6	1.94	51.4	1.04
All Other Personnel	445.5	309.9	1.44	311.1	1.43	300.2	1.48	513.1	0.87
Total FTEs	693.1	499.6	1.39	539.7	1.28	489.9	1.41	770.7	0.90
Total Hospital:	Contract with: Medicare-ce				wina Beds:		Newborn	Nursery:	

Total Hospital: Beds Set Up & Staffed 220 Discharges 10,357 Inpatient Days 43,378 Contract with: Health Maintenance Organization (HMO) Preferred Provider Organization (PPO)

Yes Yes Medicare-certified Swing Beds: Average Beds Used 0 Discharges 0 Inpatient Days 0

Newborn Nursery: 37 Bassinets **Total Births** 3,369 Newborn Days 5,733

50 Aurora West Allis Medical Center Vest Allis, WI 53227							
vest Allis, WI 33221		Beds Set Up				Average	Average
	Level of	& Staffed	Discharges &	Patient Days	Occupancy	Census	Length of Sta
npatient Service Area	Service*	12/31/2024	Transfers**	of Care	Rate (%)	(Patients)	(Days)
General Medical-Surgical					, ,	,	, ,
Adult Medical-Surgical, Acute	Н	91	4,732	18,676	56.1%	51.0	3.9
Orthopedic	Н	35	1,476	6,416	50.1%	17.5	4.3
Rehabilitation & Physical Medicine	S	0	0	0	0.0%	0.0	0.0
Hospice	Н	0	0	0	0.0%	0.0	0.0
Palliative Care	S	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	С	0	0	0	0.0%	0.0	0.0
Other Acute	S	0	0	0	0.0%	0.0	0.0
Pediatric, acute	Н	0	0	0	0.0%	0.0	0.0
Geriatric, acute	S	0	0	0	0.0%	0.0	0.0
Obstetrics	Н	55	3,621	9,291	46.2%	25.4	2.6
Psychiatric	S	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	S	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	Н	16	334	3,092	52.8%	8.4	9.3
Cardiac Intensive Unit	Н	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	S	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	S	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	Н	23	342	5,903	70.1%	16.1	17.3
Care				·			
Other Intensive Care	S	0	0	0	0.0%	0.0	0.0
Subacute care	С	0	0	0	0.0%	0.0	0.0
Other inpatient	S	0	0	0	0.0%	0.0	0.0

^{**} Transfers, which may be estimated, refer only to those between units.

 ^{*} H = Service is provided in or by the Hospital, S = Service is provided by the System
C = Contracted, N = Service Not Provided

150 Aurora West Allis Medical Center West Allis, WI 53227							
	Number	Number	Number		Number	Number	Number
Occupation	Full-Time	Part-Time	FTE	Occupation	Full-Time	Part-Time	FTE
Administrators	10	0	10.0	Radiological Services Personnel	46	25	61.9
Dentists	0	0	0.0	Sonographers	19	16	27.1
Medical & Dental Residents	0	0	0.0	Physician Assistants	9	5	12.6
Dental Hygienists	0	0	0.0	Surgical Technicians	23	5	25.7
Registered Nurses	425	181	529.6	Respiratory Therapists	15	3	15.9
Certified Nurse Midwives	7	1	7.0	Occupational Therapists	9	12	14.9
Licensed Practical Nurses	4	3	5.6	Occupational Therapy Assistants/Aides	1	0	1.0
Ancillary Nursing Personnel	101	121	163.6	Physical Therapists	23	16	31.7
Medical Assistants	50	8	53.5	Physical Therapy Assistants/Aides	5	15	10.8
Nurse Practitioners	26	7	30.4	Recreational Therapists	0	2	0.9
Certified Registered Nurse Anesthetists	8	3	9.5	Dietitians & Nutritionists	3	3	4.3
Clinical Nurse Specialists	0	0	0.0	Psychologists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	5	1	5.9	Social Workers	7	10	11.7
Pharmacists	15	4	16.1	Psychiatric Technicians	0	0	0.0
Medical & Clinical LaboratoryTechnicians	145	64	175.5	Pharmacy Technicians	21	20	28.5
Surgical Personnel	32	12	39.2	Medical Coding Technicians	4	0	4.0
Directors/Managers	51	1	51.7	All Other Contracted Staff	1	0	1.0
Food Service Workers	31	41	50.0	All Other Health Professionals	72	47	91.1
Environmental Services Workers	60	13	67.5	All Other Personnel	306	85	356.9
Medical & Clinical LaboratoryTechnologists	153	55	182.4				
All Other Radiologic Personnel	13	10	18.2	Tota	al 1,700	789	2,115.7
Total Active Privileged Medical Staff: 93	7						

150 Aurora West Allis Medical Center

West Allis, WI 53227			All GMS Ho	spitals	Analysis Are	ea	Volume G	roup	FY 2024 vs	. 2023
Selected Financial Statistics		FY 2024	Value	Ratio	2B Value	Ratio	7 Value	Ratio	FY 2023	Ratio
Gross Revenue as % of Total	Gross Patient Revenue		•			<u> </u>				
Medicare	\$606,312,833	44.7%	49.1%	0.91	48.4%	0.92	49.6%	0.90	43.3%	1.03
Medical Assistance	\$224,742,690	16.6%	13.0%	1.28	19.2%	0.87	11.8%	1.41	19.2%	0.86
Commercial	\$475,468,530	35.1%	32.2%	1.09	29.3%	1.20	32.4%	1.08	34.3%	1.02
All Other	\$49,173,823	3.6%	5.7%	0.63	3.1%	1.15	6.2%	0.58	3.2%	1.12
Deductions as % of Total Gro	ss Patient Revenue									
Medicare	\$515,751,566	38.0%	38.3%	0.99	39.0%	0.97	39.3%	0.97	36.7%	1.04
Medical Assistance	\$181,888,585	13.4%	10.2%	1.31	14.8%	0.91	9.5%	1.42	15.6%	0.86
Commercial	\$256,491,774	18.9%	15.3%	1.24	14.8%	1.28	16.1%	1.17	18.0%	1.05
Charity Care	\$20,794,105	1.5%	0.9%	1.80	1.1%	1.39	0.9%	1.73	1.2%	1.29
Bad Debt	\$18,834,367	1.4%	1.0%	1.35	0.9%	1.51	0.9%	1.47	0.9%	1.56
All Other	\$18,735,407	1.4%	3.3%	0.42	1.6%	0.88	3.6%	0.39	1.3%	1.05
Total Deductions	\$1,012,495,804	74.7%	68.9%	1.08	72.2%	1.03	70.3%	1.06	73.7%	1.01
Other Revenue & Net Gains o	r Losses									
Other Revenue as % of Tota	ıl Revenue	2.1%	7.1%	0.29	9.4%	0.22	8.1%	0.26	3.0%	0.69
Net Gains/Losses as % of N	et Income	0.2%	19.9%	0.01	N/A	N/A	22.4%	0.01	0.2%	0.84
Expenses as % of Total Exper										
Salary/Fringe Benefits	\$128,773,820	47.7%	41.8%	1.14	34.7%	1.37	40.0%	1.19	41.8%	1.14
Supplies & Services	\$127,686,512	47.3%	52.7%	0.90	60.4%	0.78	55.1%	0.86	53.0%	0.89
Capital Component	\$13,592,763	5.0%	5.5%	0.92	4.9%	1.03	4.9%	1.04	5.2%	0.97
Fiscal Statistics										
Operating Margin (%)		22.9%	7.9%	2.91	11.0%	2.09	7.5%	3.05	21.8%	1.05
Total Hospital Net Income (%	%)	23.0%	9.7%	2.38	10.4%	2.20	9.5%	2.42	21.8%	1.05
Return on Equity (%)		6.4%	8.4%	0.76	10.9%	0.59	9.7%	0.66	6.0%	1.06
Current Ratio		56.8	5.5	10.40	14.7	3.87	7.4	7.63	58.1	0.98
Days in Net Patient Account	s Receivable	51.6	78.5	0.66	54.8	0.94	57.7	0.89	59.5	0.87
Equity Financing (%)		98.3%	59.9%	1.64	88.9%	1.11	72.1%	1.36	98.4%	1.00
Long-Term Debt to Equity Ra	atio	0.0	0.5	N/A	0.1	N/A	0.3	N/A	0.0	N/A
Times Interest Earned		45.1	16.8	2.68	17.7	2.55	19.3	2.34	37.4	1.21
		0.3	0.5	0.58	0.7	0.38	0.7	0.39	0.3	0.99
Average Age of Plant (Years) 17.8		17.8	20.1	0.89	14.8	1.20	14.7	1.21	17.3	1.03
Increase (Decrease) Total Net Patient Revenue 7.4%			7.2%	1.02	6.7%	1.10	8.4%	0.88	8.3%	0.89
Outpatient Gross Revenue (% of Total GPR)	60.4%	67.5%	0.90	55.8%	1.08	62.1%	0.97	63.6%	0.95
Income State			As	sets			Liabili	ties & Fund	d Balances	
Gross Patient Revenue (GPR)	\$1 355 697 876	Cash & Ca	sh Equivalents		\$1 128 767 033	Curre	nt Liahilities		\$20	865 373

Income Statement		Assets		Liabilities & Fund Balances		
Gross Patient Revenue (GPR)	\$1,355,697,876	Cash & Cash Equivalents	\$1,128,767,033	Current Liabilities	\$20,865,373	
Less Deductions	\$1,012,495,804	Net Patient Receivables	\$48,343,418	Long-Term Debt	\$0	
Net Patient Revenue	\$343,202,072	Other Receivables	-\$439,402	Other Liabilities	\$391,636	
Plus Other Revenue	\$7,238,817			Subtotal	\$21,257,009	
Total Revenue	\$350,440,891	Land, Buildings & Equipment (Net)	\$88,409,465			
Less Expenses	\$270,053,095	Other Assets	\$8,272,793	Unrestricted Fund Balance	1,252,096,299.00	
Non-Operating Gains/Losses	\$139,774			Restricted Fund Balance	\$0	
Net Income	\$80,527,570	Total Assets	\$1,273,353,307	Total Liabilities & Fund Balance	\$1,273,353,308	