

150 Aurora West Allis Medical Center
8901 W Lincoln Avenue
West Allis, WI 53227
414-328-6000

Fiscal Year: 01/01 to 12/31
Type: GMS
General Medical & Surgical

County: Milwaukee
Analysis Area: Milwaukee County (2B)
Volume Group: 7

Control:

		All GMS Hospitals		Analysis Area 2B		Volume Group 7		FY 2024 vs. 2023	
Selected Utilization Statistics		Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	56.1%	63.0%	0.89	80.7%	0.69	79.3%	0.71	44.8%	1.25
Obstetrics	46.2%	40.9%	1.13	54.6%	0.46	49.7%	0.93	46.6%	0.99
Pediatrics	0.0%	77.7%	N/A	101.1%	N/A	66.8%	N/A	0.0%	N/A
Total Hospital	53.9%	63.6%	0.85	79.4%	0.68	72.9%	0.74	49.0%	1.10
Average Census (Patients)									
Adult Medical-Surgical	51.0	25.0	2.04	71.3	0.72	93.2	0.55	40.8	1.25
Obstetrics	25.4	5.2	4.87	20.4	1.24	13.0	1.95	25.6	0.99
Pediatrics	0.0	3.9	N/A	19.0	N/A	6.0	N/A	0.0	N/A
Total Hospital	118.5	46.9	2.53	136.2	0.87	188.5	0.63	107.8	1.10
Average Length of Stay (Days)									
Adult Medical-Surgical	3.9	4.3	0.91	5.2	0.75	4.7	0.85	4.4	0.90
Obstetrics	2.6	2.4	1.06	2.6	0.99	2.5	1.03	2.6	0.99
Pediatrics	0.0	3.9	N/A	3.5	N/A	4.3	N/A	0.0	N/A
Total Hospital	4.2	4.8	0.86	5.9	0.72	5.2	0.80	4.5	0.94
Surgical Operations									
Inpatient	2,295	1,014	2.26	2,671	0.86	3,636	0.63	2,102	1.09
Outpatient	6,773	4,465	1.52	5,204	1.30	11,900	0.57	6,461	1.05
Inpatient as % of All Surgeries	25.3%	18.5%	1.37	33.9%	0.75	23.4%	1.08	24.5%	1.03
Outpatient Visits									
Non-Emergency Visits	135,532	139,692	0.97	219,646	0.62	398,884	0.34	130,389	1.04
Emergency Visits	41,860	17,650	2.37	37,323	1.12	41,840	1.00	39,532	1.06
Full-Time Equivalents (FTEs)									
Administrators	10.0	4.3	2.31	5.8	1.73	12.4	0.80	25.0	0.40
Nurses, Licensed	582.1	232.9	2.50	585.8	0.99	803.2	0.72	517.6	1.12
Ancillary Nursing Personnel	163.6	38.9	4.20	127.2	1.29	139.1	1.18	135.2	1.21
All Other Personnel	1,359.9	451.0	3.02	977.8	1.39	1,510.6	0.90	1,349.8	1.01
Total FTEs	2,115.7	727.1	2.91	1,696.6	1.25	2,465.3	0.86	2,027.5	1.04
FTEs per 100 Patient Census (Adjusted)									
Administrators	3.3	3.0	1.10	1.8	1.78	2.5	1.33	9.5	0.34
Nurses, Licensed	190.7	160.0	1.19	186.4	1.02	159.6	1.19	196.8	0.97
Ancillary Nursing Personnel	53.6	26.7	2.00	40.5	1.32	27.6	1.94	51.4	1.04
All Other Personnel	445.5	309.9	1.44	311.1	1.43	300.2	1.48	513.1	0.87
Total FTEs	693.1	499.6	1.39	539.7	1.28	489.9	1.41	770.7	0.90

Total Hospital:

Beds Set Up & Staffed 220
Discharges 10,357
Inpatient Days 43,378

Contract with:

Health Maintenance
Organization (HMO) Yes
Preferred Provider
Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
Discharges 0
Inpatient Days 0

Newborn Nursery:

Bassinets 37
Total Births 3,369
Newborn Days 5,733

150 Aurora West Allis Medical Center

West Allis, WI 53227

Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2024	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	91	4,732	18,676	56.1%	51.0	3.9
Orthopedic	H	35	1,476	6,416	50.1%	17.5	4.3
Rehabilitation & Physical Medicine	S	0	0	0	0.0%	0.0	0.0
Hospice	H	0	0	0	0.0%	0.0	0.0
Palliative Care	S	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	C	0	0	0	0.0%	0.0	0.0
Other Acute	S	0	0	0	0.0%	0.0	0.0
Pediatric, acute	H	0	0	0	0.0%	0.0	0.0
Geriatric, acute	S	0	0	0	0.0%	0.0	0.0
Obstetrics	H	55	3,621	9,291	46.2%	25.4	2.6
Psychiatric	S	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	S	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	H	16	334	3,092	52.8%	8.4	9.3
Cardiac Intensive Unit	H	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	S	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	S	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	H	23	342	5,903	70.1%	16.1	17.3
Care							
Other Intensive Care	S	0	0	0	0.0%	0.0	0.0
Subacute care	C	0	0	0	0.0%	0.0	0.0
Other inpatient	S	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

West Allis, WI 53227

[illegible]

150 Aurora West Allis Medical Center
West Allis, WI 53227

Selected Financial Statistics			All GMS Hospitals		Analysis Area		Volume Group		FY 2024 vs. 2023	
FY 2024			Value	Ratio	2B Value	Ratio	7 Value	Ratio	FY 2023	Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$606,312,833	44.7%	49.1%	0.91	48.4%	0.92	49.6%	0.90	43.3%	1.03
Medical Assistance	\$224,742,690	16.6%	13.0%	1.28	19.2%	0.87	11.8%	1.41	19.2%	0.86
Commercial	\$475,468,530	35.1%	32.2%	1.09	29.3%	1.20	32.4%	1.08	34.3%	1.02
All Other	\$49,173,823	3.6%	5.7%	0.63	3.1%	1.15	6.2%	0.58	3.2%	1.12
Deductions as % of Total Gross Patient Revenue										
Medicare	\$515,751,566	38.0%	38.3%	0.99	39.0%	0.97	39.3%	0.97	36.7%	1.04
Medical Assistance	\$181,888,585	13.4%	10.2%	1.31	14.8%	0.91	9.5%	1.42	15.6%	0.86
Commercial	\$256,491,774	18.9%	15.3%	1.24	14.8%	1.28	16.1%	1.17	18.0%	1.05
Charity Care	\$20,794,105	1.5%	0.9%	1.80	1.1%	1.39	0.9%	1.73	1.2%	1.29
Bad Debt	\$18,834,367	1.4%	1.0%	1.35	0.9%	1.51	0.9%	1.47	0.9%	1.56
All Other	\$18,735,407	1.4%	3.3%	0.42	1.6%	0.88	3.6%	0.39	1.3%	1.05
Total Deductions	\$1,012,495,804	74.7%	68.9%	1.08	72.2%	1.03	70.3%	1.06	73.7%	1.01
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		2.1%	7.1%	0.29	9.4%	0.22	8.1%	0.26	3.0%	0.69
Net Gains/Losses as % of Net Income		0.2%	19.9%	0.01	N/A	N/A	22.4%	0.01	0.2%	0.84
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$128,773,820	47.7%	41.8%	1.14	34.7%	1.37	40.0%	1.19	41.8%	1.14
Supplies & Services	\$127,686,512	47.3%	52.7%	0.90	60.4%	0.78	55.1%	0.86	53.0%	0.89
Capital Component	\$13,592,763	5.0%	5.5%	0.92	4.9%	1.03	4.9%	1.04	5.2%	0.97
Fiscal Statistics										
Operating Margin (%)		22.9%	7.9%	2.91	11.0%	2.09	7.5%	3.05	21.8%	1.05
Total Hospital Net Income (%)		23.0%	9.7%	2.38	10.4%	2.20	9.5%	2.42	21.8%	1.05
Return on Equity (%)		6.4%	8.4%	0.76	10.9%	0.59	9.7%	0.66	6.0%	1.06
Current Ratio		56.8	5.5	10.40	14.7	3.87	7.4	7.63	58.1	0.98
Days in Net Patient Accounts Receivable		51.6	78.5	0.66	54.8	0.94	57.7	0.89	59.5	0.87
Equity Financing (%)		98.3%	59.9%	1.64	88.9%	1.11	72.1%	1.36	98.4%	1.00
Long-Term Debt to Equity Ratio		0.0	0.5	N/A	0.1	N/A	0.3	N/A	0.0	N/A
Times Interest Earned		45.1	16.8	2.68	17.7	2.55	19.3	2.34	37.4	1.21
Total Asset Turnover		0.3	0.5	0.58	0.7	0.38	0.7	0.39	0.3	0.99
Average Age of Plant (Years)		17.8	20.1	0.89	14.8	1.20	14.7	1.21	17.3	1.03
Increase (Decrease) Total Net Patient Revenue		7.4%	7.2%	1.02	6.7%	1.10	8.4%	0.88	8.3%	0.89
Outpatient Gross Revenue (% of Total GPR)		60.4%	67.5%	0.90	55.8%	1.08	62.1%	0.97	63.6%	0.95

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$1,355,697,876	Cash & Cash Equivalents	\$1,128,767,033	Current Liabilities	\$20,865,373
Less Deductions	\$1,012,495,804	Net Patient Receivables	\$48,343,418	Long-Term Debt	\$0
Net Patient Revenue	\$343,202,072	Other Receivables	-\$439,402	Other Liabilities	\$391,636
Plus Other Revenue	\$7,238,817			Subtotal	\$21,257,009
Total Revenue	\$350,440,891	Land, Buildings & Equipment (Net)	\$88,409,465		
Less Expenses	\$270,053,095	Other Assets	\$8,272,793	Unrestricted Fund Balance	1,252,096,299.00
Non-Operating Gains/Losses	\$139,774			Restricted Fund Balance	\$0
Net Income	\$80,527,570	Total Assets	\$1,273,353,307	Total Liabilities & Fund Balance	\$1,273,353,308