

144 North Central Health Care
1100 Lakeview Dr
Wausau, WI 54403
715-848-4600

Fiscal Year: 01/01 to 12/31
Type: Psychiatric

County: Marathon
Analysis Area: North Central (6)
Volume Group:

Control: County

		All PSYCH Hospitals		FY 2025 vs. 2024	
Selected Utilization Statistics	FY 2025	Value	Ratio	FY 2024	Ratio
Occupancy Rate (%)					
Psychiatric	142.0%	68.6%	2.07	53.6%	2.65
Alcoholism/Chemical Dependency	5.2%	55.3%	0.09	0.0%	N/A
Total Hospital	69.8%	68.3%	1.02	53.6%	1.30
Average Census (Patients)					
Psychiatric	11.4	18.8	0.60	8.6	1.33
Alcoholism/Chemical Dependency	0.4	3.5	0.12	0.0	N/A
Total Hospital	44.7	31.7	1.41	34.3	1.30
Average Length of Stay (Days)					
Psychiatric	6.2	6.2	1.01	4.6	1.36
Alcoholism/Chemical Dependency	3.6	4.1	0.89	0.0	N/A
Total Hospital	16.1	6.4	2.50	11.6	1.38
Outpatient Visits					
Non-Emergency Visits	111,584	45,297	2.46	135,982	0.82
Emergency Visits	3,021	1,331	2.27	3,440	0.88
Full-Time Equivalents (FTEs)					
Administrators	0.0	3.7	N/A	4.0	0.00
Nurses, Licensed	56.8	45.1	1.26	25.0	2.27
Psychologists	0.0	0.4	N/A	0.0	N/A
Social Workers	7.0	21.4	0.33	7.0	1.00
All Other Personnel	296.7	78.8	3.76	78.2	3.80
Total FTEs	500.4	219.2	2.28	218.9	2.29
FTEs per 100 Patient Census (Adjusted)					
Administrators	0.0	6.5	N/A	8.5	0.00
Nurses, Licensed	125.1	79.0	1.58	53.3	2.35
Psychologists	0.0	0.8	N/A	0.0	N/A
Social Workers	15.4	37.5	0.41	14.9	1.03
All Other Personnel	653.1	138.3	4.72	166.7	3.92
Total FTEs	1,101.4	384.6	2.86	466.7	2.36

Total Hospital:

Beds Set Up & Staffed 64
Discharges 1,013
Inpatient Days 16,310

Contract with:

Health Maintenance
Organization (HMO) Yes
Preferred Provider
Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2025	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	N	0	0	0	0.0%	0.0	0.0
Orthopedic	N	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	N	0	0	0	0.0%	0.0	0.0
Hospice	N	0	0	0	0.0%	0.0	0.0
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	N	0	0	0	0.0%	0.0	0.0
Pediatric, acute	N	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	N	0	0	0	0.0%	0.0	0.0
Psychiatric	H	16	999	6,136	105.1%	16.8	6.1
Alcoholism/chemical dependency	H	8	42	153	5.2%	0.4	3.6
Intensive Care							
ICU/CCU	N	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	N	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	N	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	N	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	H	40	1,103	10,021	68.6%	27.5	9.1

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	0	0	0.0	Radiological Services Personnel	0	0	0.0
Dentists	0	0	0.0	Sonographers	0	0	0.0
Medical & Dental Residents	0	0	0.0	Physician Assistants	1	0	1.0
Dental Hygienists	0	0	0.0	All Other Radiologic Personnel	0	0	0.0
Registered Nurses	32	30	47.5	Respiratory Therapists	1	4	3.2
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	0	0	0.0
Licensed Practical Nurses	2	3	4.5	Occupational Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	8	60	32.2	Physical Therapists	2	1	2.2
Medical Assistants	1	0	1.0	Physical Therapy Assistants/Aides	1	0	1.0
Nurse Practitioners	4	1	4.8	Recreational Therapists	3	4	6.4
Certified Registered Nurse Anesthetists	0	0	0.0	Dietitians & Nutritionists	1	3	2.8
Clinical Nurse Specialists	0	0	0.0	Psychologists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	6	0	6.0	Social Workers	7	0	7.0
Pharmacists	3	0	3.0	Psychiatric Technicians	35	10	38.2
Medical & Clinical Laboratory Technicians	0	0	0.0	Pharmacy Technicians	3	1	3.8
Surgical Personnel	0	0	0.0	Medical Coding Technicians	2	0	2.0
Directors/Managers	51	0	51.0	All Other Contracted Staff	0	0	0.0
Food Service Workers	1	34	29.6	All Other Health Professionals	0	0	0.0
Environmental Services Workers	18	2	19.1	All Other Personnel	210	46	234.1
Medical & Clinical Laboratory Technologists	0	0	0.0				
				Total	392	199	500.4
Total Active Privileged Medical Staff: 23							

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			All PSYCH Hospitals		FY 2025 vs. 2024	
Selected Financial Statistics		FY 2025	Value	Ratio	FY 2024	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$13,346,616	12.1%	11.3%	1.07	12.2%	0.99
Medical Assistance	\$85,694,569	77.7%	38.2%	2.03	76.6%	1.01
Commercial	\$8,149,604	7.4%	46.4%	0.16	7.8%	0.95
All Other	\$3,092,565	2.8%	4.1%	0.68	3.4%	0.82
Deductions as % of Total Gross Patient Revenue						
Medicare	\$8,027,548	7.3%	7.7%	0.95	7.2%	1.01
Medical Assistance	\$47,096,115	42.7%	22.3%	1.92	40.6%	1.05
Commercial	\$4,442,835	4.0%	21.0%	0.19	4.7%	0.86
Charity Care	\$719,849	0.7%	1.8%	0.37	1.1%	0.58
Bad Debt	\$523,997	0.5%	1.2%	0.40	0.8%	0.57
All Other	\$1,592,144	1.4%	3.9%	0.37	0.7%	2.10
Total Deductions	\$62,402,488	56.6%	57.9%	0.98	55.1%	1.03
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		23.8%	5.0%	4.72	25.2%	0.95
Net Gains/Losses as % of Net Income		26.0%	1,594.7%	3.59	7.2%	3.59
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$37,545,291	62.7%	62.0%	1.01	54.4%	1.15
Supplies & Services	\$16,889,938	28.2%	31.4%	0.90	40.4%	0.70
Capital Component	\$5,481,153	9.1%	6.6%	1.39	5.2%	1.77
Fiscal Statistics						
Operating Margin (%)		4.6%	-4.0%	N/A	10.0%	0.46
Total Hospital Net Income (%)		6.1%	0.3%	23.86	10.7%	0.57
Current Ratio		4.74	2.1	2.27	3.73	1.27
Days in Net Patient Accounts Receivable		49.96	58.3	0.86	36.45	1.37
Equity Financing (%)		25.6%	48.0%	0.53	26.5%	0.97
Long-Term Debt to Equity Ratio		0.98	0.5	1.96	0.80	1.22
Times Interest Earned		3.36	1.2	2.74	22.86	0.15
Total Asset Turnover		0.91	0.8	1.19	0.82	1.10
Average Age of Plant (Years)		7.81	6.0	1.30	11.26	0.69
Increase (Decrease) Total Net Patient Revenue		1.7%	6.1%	0.27	25.7%	0.06
Outpatient Gross Revenue (% of Total GPR)		68.4%	47.7%	1.43	71.5%	0.96
Income Statement			Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$110,283,354		Cash & Cash Equivalents	\$11,356,170	Current Liabilities	\$4,881,733
Less Deductions	\$62,402,488		Net Patient Receivables	\$6,554,288	Long-Term Debt	\$17,252,487
Net Patient Revenue	\$47,880,866		Other Receivables	\$4,870,557	Other Liabilities	\$29,270,523
Plus Other Revenue	\$14,939,374				Subtotal	\$51,404,743
Total Revenue	\$62,820,240		Land, Buildings & Equipment (Net)	\$34,637,888		
Less Expenses	\$59,916,382		Other Assets	\$11,679,379	Unrestricted Fund Balance	\$17,693,539
Non-Operating Gains/Losses	\$1,022,386				Restricted Fund Balance	\$20,501,076
Net Income	\$3,926,244		Total Assets	\$69,098,282	Total Liabilities & Fund Balance	\$69,098,282