

323 Marshfield Medical Center - Minocqua
9576 Highway 70
Minocqua, WI 54548

Fiscal Year: 01/01 to 12/31
Type: GMS
General Medical & Surgical

County: Oneida
Analysis Area: North Central (6)
Volume Group: 6

Control:

		All GMS Hospitals		Analysis Area 6		Volume Group 6		FY 2024 vs. 2023	
Selected Utilization Statistics		Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	45.0%	63.0%	0.72	59.2%	0.76	62.3%	0.72	50.2%	0.90
Obstetrics	26.4%	40.9%	0.65	37.4%	0.04	32.8%	0.81	26.9%	0.98
Pediatrics	0.0%	77.7%	N/A	86.8%	N/A	98.7%	N/A	0.0%	N/A
Total Hospital	41.3%	63.6%	0.65	64.3%	0.64	62.3%	0.66	45.6%	0.91
Average Census (Patients)									
Adult Medical-Surgical	9.0	25.0	0.36	17.4	0.52	24.7	0.36	10.0	0.90
Obstetrics	1.3	5.2	0.25	3.5	0.38	3.2	0.41	1.3	0.98
Pediatrics	0.0	3.9	N/A	16.2	N/A	7.6	N/A	0.0	N/A
Total Hospital	10.3	46.9	0.22	36.3	0.28	47.9	0.22	11.4	0.91
Average Length of Stay (Days)									
Adult Medical-Surgical	3.2	4.3	0.75	4.5	0.71	4.1	0.80	4.2	0.77
Obstetrics	2.2	2.4	0.90	2.5	0.86	2.4	0.92	2.1	1.02
Pediatrics	0.0	3.9	N/A	4.5	N/A	3.5	N/A	0.0	N/A
Total Hospital	3.1	4.8	0.63	4.9	0.62	4.5	0.68	3.8	0.81
Surgical Operations									
Inpatient	312	1,014	0.31	1,323	0.24	880	0.35	287	1.09
Outpatient	4,397	4,465	0.98	5,042	0.87	5,032	0.87	5,003	0.88
Inpatient as % of All Surgeries	6.6%	18.5%	0.36	20.8%	0.32	14.9%	0.45	5.4%	1.22
Outpatient Visits									
Non-Emergency Visits	102,574	139,692	0.73	97,261	1.05	212,752	0.48	102,015	1.01
Emergency Visits	8,056	17,650	0.46	12,451	0.65	24,278	0.33	8,750	0.92
Full-Time Equivalents (FTEs)									
Administrators	2.0	4.3	0.46	1.7	1.17	5.1	0.40	3.0	0.67
Nurses, Licensed	105.2	232.9	0.45	156.0	0.67	296.9	0.35	126.3	0.83
Ancillary Nursing Personnel	8.6	38.9	0.22	20.2	0.43	40.5	0.21	8.2	1.05
All Other Personnel	187.7	451.0	0.42	310.5	0.60	592.9	0.32	284.1	0.66
Total FTEs	303.5	727.1	0.42	488.4	0.62	935.4	0.32	421.6	0.72
FTEs per 100 Patient Census (Adjusted)									
Administrators	1.8	3.0	0.60	1.4	1.31	2.9	0.62	2.2	0.81
Nurses, Licensed	94.2	160.0	0.59	124.1	0.76	169.8	0.55	93.5	1.01
Ancillary Nursing Personnel	7.7	26.7	0.29	16.1	0.48	23.2	0.33	6.1	1.27
All Other Personnel	168.0	309.9	0.54	246.9	0.68	339.2	0.50	210.3	0.80
Total FTEs	271.7	499.6	0.54	388.4	0.70	535.1	0.51	312.1	0.87

Total Hospital:

Beds Set Up & Staffed 25
Discharges 1,239
Inpatient Days 3,780

Contract with:

Health Maintenance
Organization (HMO) Yes
Preferred Provider
Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
Discharges 0
Inpatient Days 0

Newborn Nursery:

Bassinets 1
Total Births 211
Newborn Days 383

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2024	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	20	1,016	3,296	45.0%	9.0	3.2
Orthopedic	S	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	N	0	0	0	0.0%	0.0	0.0
Hospice	S	0	0	0	0.0%	0.0	0.0
Palliative Care	S	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	S	0	0	0	0.0%	0.0	0.0
Pediatric, acute	S	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	H	5	223	484	26.4%	1.3	2.2
Psychiatric	N	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	S	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	S	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	S	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	N	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	N	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	S	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	N	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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	Number Full-Time	Number Part-Time	Number FTE		Number Full-Time	Number Part-Time	Number FTE
Occupation				Occupation			
Administrators	2	0	2.0	Radiological Services Personnel	2	3	3.1
Dentists	0	0	0.0	Sonographers	5	3	6.9
Medical & Dental Residents	0	0	0.0	Physician Assistants	8	4	10.1
Dental Hygienists	0	0	0.0	Surgical Technicians	2	6	4.1
Registered Nurses	58	71	86.9	Respiratory Therapists	1	6	2.4
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	0	0	0.0
Licensed Practical Nurses	3	0	3.0	Occupational Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	8	8	8.6	Physical Therapists	0	2	0.2
Medical Assistants	16	4	18.8	Physical Therapy Assistants/Aides	0	0	0.0
Nurse Practitioners	6	7	8.3	Recreational Therapists	0	0	0.0
Certified Registered Nurse Anesthetists	4	9	7.0	Dietitians & Nutritionists	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	Psychologists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	0	0	0.0	Social Workers	2	0	2.0
Pharmacists	3	1	3.2	Psychiatric Technicians	0	0	0.0
Medical & Clinical LaboratoryTechnicians	4	1	4.7	Pharmacy Technicians	4	1	4.7
Surgical Personnel	0	0	0.0	Medical Coding Technicians	0	0	0.0
Directors/Managers	19	0	19.0	All Other Contracted Staff	0	0	0.0
Food Service Workers	0	0	0.0	All Other Health Professionals	42	13	48.4
Environmental Services Workers	2	0	2.0	All Other Personnel	31	10	36.1
Medical & Clinical LaboratoryTechnologists	2	0	2.0				
All Other Radiologic Personnel	15	7	19.9				
Total Active Privileged Medical Staff:	46						
				Total	239	156	303.5

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Minocqua, WI 54548			All GMS Hospitals		Analysis Area		Volume Group		FY 2024 vs. 2023		
Selected Financial Statistics			FY 2024	Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Gross Revenue as % of Total Gross Patient Revenue											
Medicare	\$178,698,383	61.4%	49.1%	1.25	52.8%	1.16	45.3%	1.35	59.8%	1.03	
Medical Assistance	\$23,450,237	8.1%	13.0%	0.62	12.8%	0.63	17.8%	0.45	8.9%	0.90	
Commercial	\$70,538,672	24.2%	32.2%	0.75	28.2%	0.86	31.9%	0.76	24.7%	0.98	
All Other	\$18,376,612	6.3%	5.7%	1.10	6.2%	1.02	5.0%	1.26	6.5%	0.97	
Deductions as % of Total Gross Patient Revenue											
Medicare	\$135,360,834	46.5%	38.3%	1.21	40.6%	1.15	36.1%	1.29	43.5%	1.07	
Medical Assistance	\$17,779,885	6.1%	10.2%	0.60	10.3%	0.59	13.5%	0.45	7.6%	0.80	
Commercial	\$31,841,661	10.9%	15.3%	0.71	10.7%	1.03	13.5%	0.81	10.8%	1.02	
Charity Care	\$1,359,967	0.5%	0.9%	0.55	0.6%	0.74	0.7%	0.66	-0.1%	N/A	
Bad Debt	\$1,568,431	0.5%	1.0%	0.52	0.8%	0.70	1.0%	0.53	0.8%	0.68	
All Other	\$12,346,223	4.2%	3.3%	1.30	4.0%	1.07	2.9%	1.48	4.4%	0.96	
Total Deductions	\$200,257,001	68.8%	68.9%	1.00	66.9%	1.03	67.7%	1.02	67.0%	1.03	
Other Revenue & Net Gains or Losses											
Other Revenue as % of Total Revenue		6.0%	7.1%	0.85	9.8%	0.62	7.5%	0.81	0.7%	8.71	
Net Gains/Losses as % of Net Income		0.0%	19.9%	N/A	21.7%	N/A	17.5%	N/A	0.0%	N/A	
Expenses as % of Total Expenses											
Salary/Fringe Benefits	\$37,152,382	32.5%	41.8%	0.78	38.2%	0.85	44.3%	0.74	37.1%	0.88	
Supplies & Services	\$70,533,612	61.8%	52.7%	1.17	57.0%	1.08	49.1%	1.26	57.6%	1.07	
Capital Component	\$6,454,569	5.7%	5.5%	1.03	4.8%	1.17	6.6%	0.85	5.4%	1.06	
Fiscal Statistics											
Operating Margin (%)		-18.1%	7.9%	N/A	4.0%	N/A	8.4%	N/A	-7.7%	2.35	
Total Hospital Net Income (%)		-18.1%	9.7%	N/A	5.0%	N/A	10.0%	N/A	-7.7%	2.35	
Return on Equity (%)		-2.6%	8.4%	N/A	4.2%	N/A	7.7%	N/A	-0.3%	9.25	
Current Ratio		2.2	5.5	0.40	2.5	0.88	5.2	0.42	0.9	2.45	
Days in Net Patient Accounts Receivable		950.3	78.5	12.10	157.5	6.03	99.3	9.57	950.8	1.00	
Equity Financing (%)		27.5%	59.9%	0.46	32.1%	0.86	55.9%	0.49	31.3%	0.88	
Long-Term Debt to Equity Ratio		2.1	0.5	4.29	1.7	1.24	0.6	3.46	1.3	1.61	
Times Interest Earned		0.0	16.8	N/A	11.3	N/A	12.2	N/A	0.0	N/A	
Total Asset Turnover		0.0	0.5	0.07	0.2	0.15	0.3	0.11	0.0	0.97	
Average Age of Plant (Years)		166.0	20.1	8.27	42.6	3.90	24.5	6.78	165.1	1.01	
Increase (Decrease) Total Net Patient Revenue		-12.6%	7.2%	N/A	-2.2%	5.66	5.0%	N/A	-1.5%	8.32	
Outpatient Gross Revenue (% of Total GPR)		90.7%	67.5%	1.34	72.2%	1.26	72.7%	1.25	91.6%	0.99	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$291,063,905	Cash & Cash Equivalents	\$44,639,632	Current Liabilities	\$274,664,865
Less Deductions	\$200,257,001	Net Patient Receivables	\$235,767,443	Long-Term Debt	\$1,571,890,706
Net Patient Revenue	\$90,806,904	Other Receivables	\$224,130,904	Other Liabilities	\$136,177,770
Plus Other Revenue	\$5,844,226			Subtotal	\$1,982,733,341
Total Revenue	\$96,651,129	Land, Buildings & Equipment (Net)	\$1,043,017,899	Unrestricted Fund Balance	\$676,843,902.00
Less Expenses	\$114,140,563	Other Assets	\$1,186,114,449	Restricted Fund Balance	\$74,093,084
Non-Operating Gains/Losses	\$0			Total Liabilities & Fund Balance	\$2,733,670,327
Net Income	-\$17,489,434	Total Assets	\$2,733,670,327		