095 Westfields Hospital & Clinic
535 Hospital Road
New Richmond, WI 54017
715-243-2600

Fiscal Year: 01/01 to 12/31
Type: GMS
Critical Access Hospital
Control: Other Not-For-Profit

County: Saint Croix
Analysis Area: West Central (5A)
Volume Group: 5

Selected Utilization Statistics	FY 2025	All GMS Hospitals Value	All GMS Hospitals Ratio	Analysis Area 5A Value	Analysis Area 5A Ratio	Volume Group 5 Value	Volume Group 5 Ratio	FY 2025 vs. 2024 FY 2024	FY 2025 vs. 2024 Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	41.5%	65.1%	0.64	61.5%	0.67	54.4%	0.76	38.4%	1.08
Obstetrics	7.1%	43.7%	0.16	38.3%	0.19	33.4%	0.21	8.5%	0.84
Pediatrics	0.0%	77.8%	N/A	0.0%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	31.0%	65.1%	0.48	59.3%	0.52	53.5%	0.58	29.3%	1.06
Average Census (Patients)									
Adult Medical-Surgical	6.6	26.0	0.26	12.4	0.53	13.7	0.48	6.1	1.08
Obstetrics	0.5	5.4	0.09	3.2	0.16	2.2	0.23	0.6	0.84
Pediatrics	0.0	3.9	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	7.1	47.2	0.15	17.3	0.41	21.3	0.33	6.7	1.06
Average Length of Stay (Days)									
Adult Medical-Surgical	3.2	4.2	0.76	3.9	0.83	3.6	0.89	2.9	1.12
Obstetrics	2.2	2.4	0.90	2.1	1.01	2.1	1.04	1.9	1.14
Pediatrics	0.0	4.0	N/A	1.0	N/A	1.0	N/A	0.0	N/A
Total Hospital	3.0	4.7	0.64	4.0	0.76	3.8	0.79	2.7	1.11
Surgical Operations									
Inpatient	93	1,075	0.09	369	0.25	330	0.28	152	0.61
Outpatient	2,143	4,478	0.48	3,003	0.71	2,573	0.83	2,357	0.91
Inpatient as % of All Surgeries	4.2%	18.4%	0.23	10.4%	0.40	11.4%	0.37	6.1%	0.69
Outpatient Visits									
Non-Emergency Visits	106,429	149,200	0.71	97,955	1.09	105,875	1.01	107,088	0.99
Emergency Visits	9,440	17,658	0.53	9,753	0.97	16,199	0.58	9,311	1.01
Full-Time Equivalents (FTEs)									
Administrators	1.0	3.6	0.28	3.6	0.28	2.2	0.46	1.0	1.00
Nurses, Licensed	91.9	231.2	0.40	121.6	0.76	125.9	0.73	94.7	0.97
Ancillary Nursing Personnel	12.1	36.8	0.33	20.1	0.60	25.5	0.47	14.4	0.84
All Other Personnel	186.4	472.1	0.39	244.0	0.76	264.6	0.70	197.8	0.94
Total FTEs	291.3	743.6	0.39	389.2	0.75	418.2	0.70	307.9	0.95
FTEs per 100 Patient Census (Adjusted)									
Administrators	1.2	2.4	0.49	4.6	0.26	2.2	0.55	1.3	0.89
Nurses, Licensed	109.1	155.9	0.70	158.1	0.69	126.2	0.86	126.6	0.86
Ancillary Nursing Personnel	14.3	24.8	0.58	26.2	0.55	25.6	0.56	19.2	0.74
All Other Personnel	221.4	318.4	0.70	317.3	0.70	265.4	0.83	264.4	0.84
Total FTEs	346.0	501.6	0.69	506.2	0.68	419.4	0.83	411.6	0.84

Total Hospital:

Beds Set Up & Staffed	23
Discharges	863
Inpatient Days	2,606

Contract with:

Health Maintenance Organization (HMO)	Yes
Preferred Provider Organization (PPO)	Yes

Medicare-certified Swing Beds:

Average Beds Used	2
Discharges	61
Inpatient Days	709

Newborn Nursery:

Bassinets	1
Total Births	78
Newborn Days	145

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2025	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	16	757	2,424	41.5%	6.6	3.2
Orthopedic	S	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	S	0	0	0	0.0%	0.0	0.0
Hospice	S	0	0	0	0.0%	0.0	0.0
Palliative Care	S	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	S	0	0	0	0.0%	0.0	0.0
Other Acute	S	0	0	0	0.0%	0.0	0.0
Pediatric, acute	S	0	0	0	0.0%	0.0	0.0
Geriatric, acute	S	0	0	0	0.0%	0.0	0.0
Obstetrics	H	7	84	182	7.1%	0.5	2.2
Psychiatric	S	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	S	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	S	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	S	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	S	0	0	0	0.0%	0.0	0.0
Burn Care	S	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	S	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	S	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	S	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	S	0	0	0	0.0%	0.0	0.0
Subacute care	S	0	0	0	0.0%	0.0	0.0
Other inpatient	S	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System
C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	1	0	1.0
Dentists	0	0	0.0
Medical & Dental Residents	0	0	0.0
Dental Hygienists	0	0	0.0
Registered Nurses	32	81	80.5
Certified Nurse Midwives	0	0	0.0
Licensed Practical Nurses	3	4	5.7
Ancillary Nursing Personnel	4	16	12.1
Medical Assistants	5	12	12.8
Nurse Practitioners	2	5	5.7
Certified Registered Nurse Anesthetists	0	0	0.0
Clinical Nurse Specialists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	0	0	0.0
Pharmacists	0	9	6.1
Medical & Clinical LaboratoryTechnicians	6	10	12.4
Surgical Personnel	5	1	5.8
Directors/Managers	19	0	19.0
Food Service Workers	5	7	6.8
Environmental Services Workers	8	2	8.8
Medical & Clinical LaboratoryTechnologists	2	0	2.0

Occupation	Number Full-Time	Number Part-Time	Number FTE
Radiological Services Personnel	10	0	10.0
Sonographers	1	4	1.8
Physician Assistants	0	1	0.8
All Other Radiologic Personnel	0	0	0.0
Respiratory Therapists	2	2	2.9
Occupational Therapists	3	3	4.6
Occupational Therapy Assistants/Aides	0	0	0.0
Physical Therapists	3	8	7.3
Physical Therapy Assistants/Aides	1	1	1.6
Recreational Therapists	0	0	0.0
Dietitians & Nutritionists	0	1	0.5
Psychologists	0	0	0.0
Social Workers	2	1	2.6
Psychiatric Technicians	0	0	0.0
Pharmacy Technicians	1	10	8.0
Medical Coding Technicians	0	0	0.0
All Other Contracted Staff	0	0	0.0
All Other Health Professionals	8	14	15.9
All Other Personnel	43	26	56.8
Total	**166**	**218**	**291.3**

Total Active Privileged Medical Staff: 507

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Selected Financial Statistics		FY 2025	All GMS Hospitals Value	All GMS Hospitals Ratio	Analysis Area 5A Value	Analysis Area 5A Ratio	Volume Group 5 Value	Volume Group 5 Ratio	FY 2025 vs. 2024 FY 2024	FY 2025 vs. 2024 Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	$99,261,788	45.0%	49.8%	0.90	53.6%	0.84	52.0%	0.87	46.0%	0.98
Medical Assistance	$25,129,750	11.4%	12.1%	0.94	10.1%	1.13	12.3%	0.93	10.4%	1.10
Commercial	$89,126,523	40.4%	31.6%	1.28	31.7%	1.28	29.9%	1.35	40.5%	1.00
All Other	$6,903,001	3.1%	6.4%	0.49	4.7%	0.67	5.8%	0.54	3.1%	1.00
Deductions as % of Total Gross Patient Revenue										
Medicare	$51,407,981	23.3%	39.1%	0.60	37.8%	0.62	39.9%	0.58	24.2%	0.96
Medical Assistance	$14,193,919	6.4%	9.5%	0.68	7.3%	0.88	9.4%	0.68	6.0%	1.07
Commercial	$34,559,002	15.7%	15.5%	1.01	11.0%	1.42	14.7%	1.07	15.2%	1.03
Charity Care	$4,783,755	2.2%	1.0%	2.19	1.2%	1.78	1.1%	2.03	1.5%	1.40
Bad Debt	$6,081,920	2.8%	1.0%	2.84	1.0%	2.82	1.3%	2.13	1.5%	1.84
All Other	$5,979,858	2.7%	3.7%	0.73	2.8%	0.96	3.1%	0.88	3.7%	0.74
Total Deductions	$117,006,435	53.1%	69.8%	0.76	61.2%	0.87	69.4%	0.76	52.1%	1.02
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		0.8%	8.6%	0.09	6.4%	0.13	4.6%	0.18	0.9%	0.93
Net Gains/Losses as % of Net Income		44.2%	20.2%	2.18	14.7%	3.00	20.5%	2.16	37.1%	1.19
Expenses as % of Total Expenses										
Salary/Fringe Benefits	$41,905,661	43.5%	40.7%	1.07	51.6%	0.84	43.6%	1.00	45.4%	0.96
Supplies & Services	$50,771,547	52.8%	54.1%	0.97	44.3%	1.19	50.5%	1.05	50.7%	1.04
Capital Component	$3,564,159	3.7%	5.2%	0.71	4.1%	0.90	6.0%	0.62	3.9%	0.94
Fiscal Statistics										
Operating Margin (%)		7.7%	7.7%	1.00	8.9%	0.86	8.5%	0.90	5.4%	1.42
Total Hospital Net Income (%)		13.0%	9.4%	1.38	10.3%	1.26	10.5%	1.24	8.4%	1.55
Current Ratio		5.7	2.3	2.42	1.2	4.72	11.9	0.48	4.9	1.15
Days in Net Patient Accounts Receivable		54.3	62.7	0.87	88.5	0.61	46.5	1.17	49.6	1.10
Equity Financing (%)		88.0%	62.3%	1.41	54.9%	1.60	85.0%	1.04	85.5%	1.03
Long-Term Debt to Equity Ratio		0.0	0.4	0.04	0.5	0.03	0.1	0.26	0.0	0.56
Times Interest Earned		98.2	16.0	6.15	32.2	3.05	15.8	6.22	56.1	1.75
Total Asset Turnover		1.0	0.2	4.68	0.1	18.18	0.7	1.54	1.1	0.92
Average Age of Plant (Years)		14.2	14.2	1.00	21.4	0.66	11.5	1.23	12.6	1.12
Increase (Decrease) Total Net Patient Revenue		5.6%	6.9%	0.80	7.8%	0.72	4.7%	1.19	5.4%	1.03
Outpatient Gross Revenue (% of Total GPR)		91.2%	67.9%	1.34	77.8%	1.17	77.9%	1.17	91.0%	1.00

Income Statement	
Gross Patient Revenue (GPR)	$220,421,062
Less Deductions	$117,006,435
Net Patient Revenue	$103,414,627
Plus Other Revenue	$842,736
Total Revenue	$104,257,363
Less Expenses	$96,241,367
Non-Operating Gains/Losses	$6,354,664
Net Income	$14,370,659

Assets	
Cash & Cash Equivalents	$27,011,699
Net Patient Receivables	$15,395,327
Other Receivables	-$54,304
Land, Buildings & Equipment (Net)	$13,846,369
Other Assets	$47,223,121
Total Assets	$103,422,212

Liabilities & Fund Balances	
Current Liabilities	$7,764,347
Long-Term Debt	$1,480,410
Other Liabilities	$3,174,216
Subtotal	$12,418,973
Unrestricted Fund Balance	$91,003,239.00
Restricted Fund Balance	$0
Total Liabilities & Fund Balance	$103,422,212