

300 Select Specialty Hospital - Milwaukee - St. Francis
3237 South 16th Street, 5th Floor
Milwaukee, WI 53215
414-647-3995

Fiscal Year: 01/01 to 12/31
Type: Long-Term Acute Care

County: Milwaukee
Analysis Area: Milwaukee County (2B)
Volume Group: N/A

Control:

		All LTAC Hospitals		FY 2024 vs.2023	
Selected Utilization Statistics	FY 2024	Value	Ratio	FY 2023	Ratio
Occupancy Rate (%)					
Acute Long-Term Care	76.7%	62.5%	1.23	70.5%	1.09
Total Hospital	76.7%	61.7%	1.24	70.5%	1.09
Average Census (Patients)					
Acute Long-Term Care	22.2	25.0	0.89	20.5	1.09
Total Hospital	22.2	27.2	0.82	20.5	1.09
Average Length of Stay (Days)					
Acute Long-Term Care	32.4	33.3	0.98	32.3	1.00
Total Hospital	32.4	33.4	0.97	32.3	1.00
Full-Time Equivalents (FTEs)					
Administrators	1.0	1.0	1.00	1.0	1.00
Nurses, Licensed	29.4	29.1	1.01	28.4	1.03
Ancillary Nursing Personnel	18.3	20.2	0.90	14.6	1.25
All Other Personnel	45.7	56.5	0.81	38.0	1.20
Total FTEs	94.4	106.8	0.88	82.1	1.15
FTEs per 100 Patient Census (Adjusted)					
Administrators	4.5	3.7	1.21	4.9	0.92
Nurses, Licensed	132.1	107.8	1.23	139.1	0.95
Ancillary Nursing Personnel	82.3	75.0	1.10	71.4	1.15
All Other Personnel	205.3	209.6	0.98	185.9	1.10
Total FTEs	424.3	396.1	1.07	401.3	1.06

Total Hospital:
Beds Set Up & Staffed 29
Discharges 251
Inpatient Days 8,140

Contract with:
Health Maintenance
Organization (HMO) No
Preferred Provider
Organization (PPO) No

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2024	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	N	0	0	0	0.0%	0.0	0.0
Orthopedic	N	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	N	0	0	0	0.0%	0.0	0.0
Hospice	N	0	0	0	0.0%	0.0	0.0
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	H	29	251	8,140	76.7%	22.2	32.4
Other Acute	N	0	0	0	0.0%	0.0	0.0
Pediatric, acute	N	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	N	0	0	0	0.0%	0.0	0.0
Psychiatric	N	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	N	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	N	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	N	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	N	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	N	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	N	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	1	0	1.0	Radiological Services Personnel	0	0	0.0
Dentists	0	0	0.0	Sonographers	0	0	0.0
Medical & Dental Residents	0	0	0.0	Physician Assistants	0	0	0.0
Dental Hygienists	0	0	0.0	Surgical Technicians	0	0	0.0
Registered Nurses	27	7	29.4	Respiratory Therapists	8	4	10.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	1	1	1.3
Licensed Practical Nurses	0	0	0.0	Occupational Therapy Assistants/Aides	0	1	0.4
Ancillary Nursing Personnel	17	3	18.3	Physical Therapists	1	0	1.0
Medical Assistants	0	0	0.0	Physical Therapy Assistants/Aides	1	1	1.1
Nurse Practitioners	0	0	0.0	Recreational Therapists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Dietitians & Nutritionists	1	1	1.6
Clinical Nurse Specialists	0	0	0.0	Psychologists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	0	0	0.0	Social Workers	2	1	2.0
Pharmacists	1	3	2.3	Psychiatric Technicians	0	0	0.0
Medical & Clinical LaboratoryTechnicians	0	0	0.0	Pharmacy Technicians	1	0	1.0
Surgical Personnel	0	0	0.0	Medical Coding Technicians	0	0	0.0
Directors/Managers	8	0	8.0	All Other Contracted Staff	0	0	0.0
Food Service Workers	0	0	0.0	All Other Health Professionals	7	3	8.3
Environmental Services Workers	0	0	0.0	All Other Personnel	7	4	8.7
Medical & Clinical LaboratoryTechnologists	0	0	0.0				
All Other Radiologic Personnel	0	0	0.0				
				Total	83	29	94.4
Total Active Privileged Medical Staff: 222							

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			All LTAC Hospitals		FY 2024 vs. 2023	
Selected Financial Statistics		FY 2024	Value	Ratio	FY 2023	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$101,313,423	65.5%	57.5%	1.14	58.1%	1.13
Medical Assistance	\$24,611,456	15.9%	23.9%	0.67	26.3%	0.60
Commercial	\$28,691,572	18.6%	18.6%	1.00	15.6%	1.19
All Other	\$0	0.0%	0.0%	N/A	0.0%	N/A
Deductions as % of Total Gross Patient Revenue						
Medicare	\$90,100,052	58.3%	49.8%	1.17	49.5%	1.18
Medical Assistance	\$21,528,997	13.9%	19.6%	0.71	23.2%	0.60
Commercial	\$25,046,032	16.2%	15.0%	1.08	12.7%	1.28
Bad Debt	\$155,779	0.1%	0.1%	0.69	-0.1%	N/A
Charity Care	\$0	0.0%	0.0%	N/A	0.0%	N/A
All Other	\$0	0.0%	0.0%	N/A	0.0%	N/A
Total Deductions	\$136,830,860	88.5%	84.5%	1.05	85.3%	1.04
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		0.0%	0.7%	0.00	0.0%	2.05
Net Gains/Losses as % of Net Income		N/A	13.3%	N/A	0.3%	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$9,253,313	56.3%	53.2%	1.06	53.8%	1.05
Supplies & Services	\$5,826,094	35.4%	38.9%	0.91	37.0%	0.96
Capital Component	\$1,360,844	8.3%	8.0%	1.04	9.2%	0.90
Fiscal Statistics						
Operating Margin (%)		7.6%	1.9%	3.89	3.8%	1.97
Total Hospital Net Income (%)		6.4%	2.2%	2.88	3.9%	1.67
Return on Equity (%)		27.4%	22.0%	1.25	12.6%	2.17
Current Ratio		2.3	3.3	0.70	1.7	1.34
Days in Net Patient Accounts Receivable		51.3	83.5	0.61	24.9	2.06
Average Payment Period		40.2	37.4	1.07	44.9	0.90
Equity Financing (%)		62.7%	20.9%	3.00	62.0%	1.01
Long-Term Debt to Equity Ratio		0.2	0.2	0.73	0.0	N/A
Times Interest Earned		0.0	101.7	N/A	0.0	N/A
Total Asset Turnover		2.7	2.0	1.32	3.3	0.82
Average Age of Plant (Years)		10.3	11.8	0.87	9.1	1.13
Increase (Decrease) Total Net Patient Revenue		12.3%	5.6%	2.18	28.3%	0.43
Outpatient Gross Revenue (% of Total GPR)		N/A	0.1%	N/A	N/A	N/A
Net Revenue Statistics						
Inpatient Net Revenue per Discharge		\$71,480	\$73,426	0.97	\$68,223	1.05
Inpatient Net Revenue per Day		\$2,204	\$2,218	0.99	\$2,111	1.04
Outpatient Net Revenue per Visit		\$0	\$70	N/A	\$0	N/A

Income Statement	
Gross Patient Revenue (GPR)	\$154,616,451
Less Deductions	\$136,830,860
Net Patient Revenue	\$17,785,591
Plus Other Revenue	\$434
Total Revenue	\$17,786,025
Less Expenses	\$16,440,251
Non-Operating Gains/Losses	-\$212,283
Net Income	\$1,133,491

Assets	
Cash & Cash Equivalents	\$0
Net Patient Receivables	\$2,494,626
Other Receivables	\$0
Land, Buildings & Equipment (Net)	\$1,101,449
Other Assets	\$2,998,864
Total Assets	\$6,594,939

Liabilities & Fund Balances	
Current Liabilities	\$1,775,112
Long-Term Debt	\$684,094
Other Liabilities	\$0
Subtotal	\$2,459,206
Unrestricted Fund Balance	\$4,135,733
Restricted Fund Balance	\$0
Total Liabilities & Fund Balance	\$6,594,939