

**110 Ascension Columbia St. Mary's Hospital Ozaukee**  
 13111 N Port Washington Rd  
 Mequon, WI 53097  
 262-243-7300

Fiscal Year: 07/01 to 06/30  
 Type: GMS  
 General Medical & Surgical  
 Control: Religious Organization

County: Ozaukee  
 Analysis Area: Southeastern (2A)  
 Volume Group: 5

Selected Utilization Statistics	FY 2021	All GMS Hospitals		Analysis Area 2A		Volume Group 5		FY 2021 vs. 2020	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio
<b>Occupancy Rate (%)</b>									
Adult Medical-Surgical	62.6%	57.9%	1.08	61.6%	1.02	54.3%	1.15	44.3%	1.41
Obstetrics	18.6%	36.8%	0.51	32.8%	0.09	31.5%	0.59	19.7%	0.94
Pediatrics	0.0%	59.6%	N/A	0.0%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	51.4%	58.7%	0.88	56.8%	0.90	55.3%	0.93	45.2%	1.14
<b>Average Census (Patients)</b>									
Adult Medical-Surgical	30.7	26.8	1.14	34.1	0.90	18.1	1.70	28.3	1.08
Obstetrics	2.8	4.8	0.58	5.4	0.51	3.1	0.90	3.2	0.89
Pediatrics	0.0	1.5	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	57.6	49.8	1.16	64.9	0.89	37.4	1.54	56.1	1.03
<b>Average Length of Stay (Days)</b>									
Adult Medical-Surgical	4.3	4.6	0.93	4.3	1.00	4.1	1.05	4.2	1.01
Obstetrics	2.4	2.4	1.00	2.3	1.06	2.3	1.06	2.5	0.98
Pediatrics	0.0	3.8	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	4.7	4.9	0.96	4.5	1.03	4.4	1.07	4.6	1.01
<b>Surgical Operations</b>									
Inpatient	812	1,037	0.78	1,167	0.70	612	1.33	774	1.05
Outpatient	3,824	3,865	0.99	4,137	0.92	2,709	1.41	3,780	1.01
Inpatient as % of All Surgeries	17.5%	21.2%	0.83	22.0%	0.80	18.4%	0.95	17.0%	1.03
<b>Outpatient Visits</b>									
Non-Emergency Visits	228,875	145,246	1.58	170,630	1.34	120,713	1.90	214,159	1.07
Emergency Visits	15,338	16,058	0.96	21,970	0.70	16,865	0.91	15,571	0.99
<b>Full-Time Equivalents (FTEs)</b>									
Administrators	14.5	19.0	0.76	22.0	0.66	17.0	0.85	15.3	0.95
Nurses, Licensed	209.5	247.5	0.85	286.1	0.73	164.3	1.28	235.0	0.89
Ancillary Nursing Personnel	4.4	40.3	0.11	52.9	0.08	24.6	0.18	8.1	0.54
All Other Personnel	369.6	496.2	0.74	515.7	0.72	297.6	1.24	357.8	1.03
Total FTEs	597.9	803.0	0.74	876.8	0.68	503.6	1.19	616.2	0.97
<b>FTEs per 100 Patient Census (Adjusted)</b>									
Administrators	9.5	13.0	0.73	11.5	0.83	14.0	0.68	10.7	0.89
Nurses, Licensed	137.8	168.4	0.82	148.8	0.93	134.7	1.02	163.7	0.84
Ancillary Nursing Personnel	2.9	27.4	0.10	27.5	0.10	20.2	0.14	5.6	0.51
All Other Personnel	243.2	337.6	0.72	268.3	0.91	244.0	1.00	249.3	0.98
Total FTEs	393.4	546.4	0.72	456.1	0.86	412.8	0.95	429.3	0.92

**Total Hospital:**  
 Beds Set Up & Staffed 112  
 Discharges 4,500  
 Inpatient Days 21,024

**Contract with:**  
 Health Maintenance Organization (HMO) Yes  
 Preferred Provider Organization (PPO) Yes

**Medicare-certified Swing Beds:**  
 Average Beds Used 0  
 Discharges 0  
 Inpatient Days 0

**Newborn Nursery:**  
 Bassinets 16  
 Total Births 383  
 Newborn Days 715

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	1	49	2,618	11,202	62.6%	30.7	4.3
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	3	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	4	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	2	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	1	15	418	1,020	18.6%	2.8	2.4
<b>Psychiatric</b>	1	16	464	2,728	46.7%	7.5	5.9
<b>Alcoholism/chemical dependency</b>	2	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	3	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	32	1,000	6,074	52.0%	16.6	6.1
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.  
 \*\* Transfers, which may be estimated, refer only to those between units.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network  
 4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	13	3	14.5	Surgical Personnel	23	14	30.2
Physicians & Dentists	34	28	44.3	Radiological Services Personnel	24	27	38.0
Medical & Dental Residents	0	0	0.0	Sonographers	4	2	5.4
Dental Hygienists	0	0	0.0	Respiratory Therapists	8	7	9.2
Registered Nurses	130	151	188.9	Occupational Therapists	3	11	4.5
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	3	0.0
Licensed Practical Nurses	4	4	7.0	Physical Therapists	9	12	11.7
Ancillary Nursing Personnel	3	7	4.4	Physical Therapy Assistants/Aides	1	1	1.0
Medical Assistants	43	17	51.9	Recreational Therapists	0	0	0.0
Physician Assistants	5	3	7.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	9	14	13.6	Psychologists	0	1	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	4	0	4.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	41	61	58.6
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	49	23	60.7
Pharmacy Personnel	19	4	21.5				
Clinical Laboratory Personnel	16	16	21.7				
				<b>Total</b>	<b>442</b>	<b>409</b>	<b>597.9</b>

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Selected Financial Statistics	FY 2021	All GMS Hospitals		Analysis Area		Volume Group		FY 2021 vs. 2020		
		Value	Ratio	2A Value	Ratio	5 Value	Ratio	FY 2020	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>										
Medicare	\$279,166,917	56.9%	46.6%	1.22	51.5%	1.11	49.9%	1.14	59.4%	0.96
Medical Assistance	\$35,095,875	7.2%	14.4%	0.50	11.3%	0.63	15.6%	0.46	6.0%	1.19
Commercial	\$165,503,997	33.8%	33.9%	1.00	34.7%	0.97	30.3%	1.11	32.5%	1.04
All Other	\$10,579,904	2.2%	5.1%	0.43	2.5%	0.88	4.2%	0.51	2.1%	1.04
<b>Deductions as % of Total Gross Patient Revenue</b>										
Medicare	\$229,595,245	46.8%	35.2%	1.33	41.5%	1.13	36.9%	1.27	48.7%	0.96
Medical Assistance	\$30,132,380	6.1%	11.1%	0.56	9.1%	0.67	11.4%	0.54	4.9%	1.24
Commercial	\$89,312,203	18.2%	14.9%	1.22	16.0%	1.14	11.8%	1.55	16.4%	1.11
Charity Care	\$2,875,203	0.6%	0.7%	0.82	0.9%	0.66	0.9%	0.63	0.7%	0.89
Bad Debt	\$3,788,642	0.8%	1.0%	0.76	1.0%	0.76	1.2%	0.66	1.4%	0.54
All Other	\$5,963,176	1.2%	2.8%	0.44	1.2%	1.00	2.5%	0.49	0.9%	1.29
Total Deductions	\$361,666,849	73.8%	65.8%	1.12	69.8%	1.06	64.7%	1.14	73.0%	1.01
<b>Other Revenue &amp; Net Gains or Losses</b>										
Other Revenue as % of Total Revenue		0.8%	6.5%	0.13	5.3%	0.16	4.5%	0.19	3.4%	0.24
Net Gains/Losses as % of Net Income		81.2%	29.4%	2.77	13.2%	6.14	43.7%	1.86	N/A	N/A
<b>Expenses as % of Total Expenses</b>										
Salary/Fringe Benefits	\$45,163,847	36.0%	42.4%	0.85	38.6%	0.93	38.8%	0.93	37.6%	0.96
Supplies & Services	\$71,595,879	57.1%	51.3%	1.11	53.1%	1.08	54.3%	1.05	55.2%	1.04
Capital Component	\$8,622,214	6.9%	6.2%	1.10	8.4%	0.82	6.9%	1.00	7.2%	0.95
<b>Fiscal Statistics</b>										
Operating Margin (%)		3.4%	10.4%	0.32	13.6%	0.25	9.6%	0.35	7.0%	0.48
Total Hospital Net Income (%)		15.6%	14.1%	1.11	15.4%	1.02	15.9%	0.98	6.7%	2.34
Return on Equity (%)		16.2%	6.3%	2.57	9.8%	1.66	11.2%	1.45	7.6%	2.14
Current Ratio		6.5	4.1	1.58	7.4	0.88	3.9	1.66	2.8	2.29
Days in Net Patient Accounts Receivable		50.3	87.5	0.58	51.6	0.98	51.2	0.98	44.8	1.12
Average Payment Period		30.4	89.9	0.34	51.5	0.59	62.2	0.49	31.9	0.95
Equity Financing (%)		83.8%	64.7%	1.30	80.1%	1.05	78.3%	1.07	79.6%	1.05
Long-Term Debt to Equity Ratio		0.0	0.3	N/A	0.1	N/A	0.1	N/A	0.0	N/A
Times Interest Earned		0.0	21.0	N/A	14.8	N/A	21.6	N/A	0.0	N/A
Total Asset Turnover		0.9	0.4	2.11	0.6	1.45	0.7	1.38	1.1	0.79
Average Age of Plant (Years)		16.7	17.1	0.98	11.1	1.51	10.5	1.58	15.5	1.08
Increase (Decrease) Total Net Patient Revenue		5.4%	12.7%	0.42	7.7%	0.69	8.7%	0.62	-7.3%	N/A
Outpatient Gross Revenue (% of Total GPR)		62.2%	64.9%	0.96	65.6%	0.95	69.3%	0.90	60.6%	1.03
<b>Net Revenue Statistics</b>										
Inpatient Net Revenue per Discharge		\$11,472	\$18,658	0.61	\$14,982	0.77	\$13,373	0.86	\$11,699	0.98
Inpatient Net Revenue per Day		\$2,461	\$3,656	0.67	\$3,228	0.76	\$3,024	0.81	\$2,510	0.98
Outpatient Net Revenue per Visit		\$331	\$781	0.42	\$697	0.47	\$626	0.53	\$333	0.99

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$490,346,693	Cash & Cash Equivalents	\$3,182	Current Liabilities	\$9,805,595
Less Deductions	\$361,666,849	Net Patient Receivables	\$17,738,465	Long-Term Debt	\$0
Net Patient Revenue	\$128,679,844	Other Receivables	\$74,011	Other Liabilities	\$13,359,358
Plus Other Revenue	\$1,076,581			Subtotal	\$23,164,953
Total Revenue	\$129,756,425	Land, Buildings & Equipment (Net)	\$77,684,262	Unrestricted Fund Balance	\$120,131,053
Less Expenses	\$125,381,940	Other Assets	\$47,796,086	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$18,879,219			Total Liabilities & Fund Balance	\$143,296,006
Net Income	\$23,253,704	Total Assets	\$143,296,006		