

326 Froedtert Community Hospital - Pewaukee
 209 Pewaukee Road
 Pewaukee, WI 53072
 262-956-6150

Fiscal Year: 07/01 to 06/30
 Type: GMS
 General Medical & Surgical
 Control: Other Not-For-Profit

County: Waukesha
 Analysis Area: Southeastern (2A)
 Volume Group: 1

		All GMS Hospitals		Analysis Area 2A		Volume Group 1		FY 2025 vs. 2024		
Selected Utilization Statistics		FY 2025	Value	Ratio	Value	Ratio	Value	Ratio	FY 2024	Ratio
Occupancy Rate (%)										
Adult Medical-Surgical	11.8%	65.1%	0.18	71.0%	0.17	16.2%	0.73	13.7%	0.86	
Obstetrics	0.0%	43.7%	N/A	44.0%	N/A	0.0%	N/A	0.0%	N/A	
Pediatrics	0.0%	77.8%	N/A	0.0%	N/A	89.4%	N/A	0.0%	N/A	
Total Hospital	11.8%	65.1%	0.18	66.0%	0.18	22.9%	0.52	13.7%	0.86	
Average Census (Patients)										
Adult Medical-Surgical	0.5	26.0	0.02	26.4	0.02	2.0	0.24	0.5	0.86	
Obstetrics	0.0	5.4	N/A	5.4	N/A	0.0	N/A	0.0	N/A	
Pediatrics	0.0	3.9	N/A	0.0	N/A	0.9	N/A	0.0	N/A	
Total Hospital	0.5	47.2	0.01	47.8	0.01	2.5	0.19	0.5	0.86	
Average Length of Stay (Days)										
Adult Medical-Surgical	2.0	4.2	0.48	4.0	0.51	3.6	0.57	2.0	1.02	
Obstetrics	0.0	2.4	N/A	2.4	N/A	0.0	N/A	0.0	N/A	
Pediatrics	0.0	4.0	N/A	0.0	N/A	2.6	N/A	0.0	N/A	
Total Hospital	2.0	4.7	0.43	4.2	0.48	4.6	0.45	2.0	1.02	
Surgical Operations										
Inpatient	0	1,075	N/A	1,088	N/A	25	N/A	0	N/A	
Outpatient	0	4,478	N/A	4,192	N/A	390	N/A	0	N/A	
Inpatient as % of All Surgeries	0.0%	18.4%	N/A	20.6%	N/A	3.9%	N/A	0.0%	N/A	
Outpatient Visits										
Non-Emergency Visits	3,025	149,200	0.02	133,625	0.02	19,417	0.16	1,842	1.64	
Emergency Visits	7,463	17,658	0.42	20,662	0.36	4,717	1.58	7,222	1.03	
Full-Time Equivalents (FTEs)										
Administrators	0.0	3.6	N/A	3.0	N/A	1.0	N/A	0.0	N/A	
Nurses, Licensed	8.0	231.2	0.03	200.2	0.04	30.6	0.26	8.5	0.94	
Ancillary Nursing Personnel	0.0	36.8	N/A	39.7	N/A	4.8	N/A	0.0	N/A	
All Other Personnel	13.7	472.1	0.03	398.2	0.03	57.4	0.24	14.2	0.96	
Total FTEs	21.7	743.6	0.03	641.0	0.03	93.8	0.23	22.7	0.95	
FTEs per 100 Patient Census (Adjusted)										
Administrators	0.0	2.4	N/A	2.0	N/A	6.6	N/A	0.0	N/A	
Nurses, Licensed	68.4	155.9	0.44	132.1	0.52	208.7	0.33	66.3	1.03	
Ancillary Nursing Personnel	0.0	24.8	N/A	26.2	N/A	32.5	N/A	0.0	N/A	
All Other Personnel	117.1	318.4	0.37	262.7	0.45	391.6	0.30	110.4	1.06	
Total FTEs	185.5	501.6	0.37	423.0	0.44	639.3	0.29	176.8	1.05	

Total Hospital:

Beds Set Up & Staffed 4
 Discharges 85
 Inpatient Days 173

Contract with:

Health Maintenance
 Organization (HMO) Yes
 Preferred Provider
 Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
 Discharges 0
 Inpatient Days 0

Newborn Nursery:

Bassinets 0
 Total Births 0
 Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2025	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	4	85	173	11.8%	0.5	2.0
Orthopedic	H	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	S	0	0	0	0.0%	0.0	0.0
Hospice	S	0	0	0	0.0%	0.0	0.0
Palliative Care	S	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	S	0	0	0	0.0%	0.0	0.0
Pediatric, acute	S	0	0	0	0.0%	0.0	0.0
Geriatric, acute	S	0	0	0	0.0%	0.0	0.0
Obstetrics	S	0	0	0	0.0%	0.0	0.0
Psychiatric	S	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	S	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	S	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	S	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	S	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	S	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	S	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	S	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	S	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	0	0	0.0	Radiological Services Personnel	3	1	3.3
Dentists	0	0	0.0	Sonographers	1	1	1.6
Medical & Dental Residents	0	0	0.0	Physician Assistants	0	0	0.0
Dental Hygienists	0	0	0.0	All Other Radiologic Personnel	0	0	0.0
Registered Nurses	6	5	8.0	Respiratory Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	0	0	0.0	Physical Therapists	0	0	0.0
Medical Assistants	0	0	0.0	Physical Therapy Assistants/Aides	0	0	0.0
Nurse Practitioners	0	0	0.0	Recreational Therapists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	Psychologists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	0	0	0.0	Social Workers	0	0	0.0
Pharmacists	0	0	0.0	Psychiatric Technicians	0	0	0.0
Medical & Clinical Laboratory Technicians	0	0	0.0	Pharmacy Technicians	0	0	0.0
Surgical Personnel	0	0	0.0	Medical Coding Technicians	0	0	0.0
Directors/Managers	2	0	2.0	All Other Contracted Staff	0	0	0.0
Food Service Workers	0	0	0.0	All Other Health Professionals	2	2	2.3
Environmental Services Workers	0	0	0.0	All Other Personnel	3	1	3.5
Medical & Clinical Laboratory Technologists	1	0	1.0				
				Total	18	10	21.7
Total Active Privileged Medical Staff: 184							

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			All GMS Hospitals		Analysis Area		Volume Group		FY 2025 vs. 2024	
Selected Financial Statistics			FY 2025		2A		1		FY 2024	
			Value	Ratio	Value	Ratio	Value	Ratio	Ratio	Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$12,623,279	38.8%	49.8%	0.78	55.0%	0.71	45.1%	0.86	39.5%	0.98
Medical Assistance	\$4,473,776	13.8%	12.1%	1.13	9.3%	1.48	14.0%	0.98	14.8%	0.93
Commercial	\$14,195,299	43.6%	31.6%	1.38	31.9%	1.37	34.6%	1.26	42.6%	1.02
All Other	\$1,237,410	3.8%	6.4%	0.59	3.8%	0.99	6.4%	0.60	3.1%	1.23
Deductions as % of Total Gross Patient Revenue										
Medicare	\$10,784,749	33.2%	39.1%	0.85	45.6%	0.73	26.6%	1.24	33.3%	0.99
Medical Assistance	\$4,003,189	12.3%	9.5%	1.30	7.7%	1.61	9.0%	1.37	13.3%	0.92
Commercial	\$7,300,680	22.4%	15.5%	1.45	16.3%	1.37	12.9%	1.73	22.1%	1.01
Charity Care	\$366,768	1.1%	1.0%	1.14	1.0%	1.13	1.0%	1.18	0.6%	1.98
Bad Debt	\$820,778	2.5%	1.0%	2.60	1.0%	2.58	1.5%	1.64	2.6%	0.96
All Other	\$614,101	1.9%	3.7%	0.51	2.0%	0.95	6.9%	0.27	1.6%	1.15
Total Deductions	\$23,890,265	73.4%	69.8%	1.05	73.6%	1.00	58.0%	1.27	73.6%	1.00
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		0.0%	8.6%	N/A	4.5%	N/A	4.1%	N/A	0.0%	N/A
Net Gains/Losses as % of Net Income		0.0%	20.2%	N/A	N/A	N/A	18.0%	N/A	0.0%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$3,431,440	42.7%	40.7%	1.05	39.7%	1.08	46.8%	0.91	41.1%	1.04
Supplies & Services	\$3,891,510	48.5%	54.1%	0.90	53.3%	0.91	43.5%	1.11	50.3%	0.96
Capital Component	\$708,549	8.8%	5.2%	1.70	7.1%	1.25	9.6%	0.92	8.6%	1.02
Fiscal Statistics										
Operating Margin (%)		7.0%	7.7%	0.92	12.1%	0.58	4.2%	1.67	-3.8%	N/A
Total Hospital Net Income (%)		7.0%	9.4%	0.75	11.6%	0.61	5.1%	1.38	-3.8%	N/A
Current Ratio		11.3	2.3	4.84	12.6	0.90	3.9	2.94	12.2	0.93
Days in Net Patient Accounts Receivable		55.6	62.7	0.89	50.1	1.11	56.4	0.99	62.6	0.89
Equity Financing (%)		99.3%	62.3%	1.59	87.6%	1.13	35.3%	2.81	99.3%	1.00
Long-Term Debt to Equity Ratio		0.0	0.4	N/A	0.0	N/A	1.1	N/A	0.0	N/A
Times Interest Earned		0.0	16.0	N/A	14.2	N/A	3.1	N/A	0.0	N/A
Total Asset Turnover		0.5	0.2	2.45	0.6	0.85	1.0	0.55	0.5	1.16
Average Age of Plant (Years)		4.3	14.2	0.31	13.1	0.33	4.8	0.90	3.4	1.26
Increase (Decrease) Total Net Patient Revenue		12.3%	6.9%	1.78	5.4%	2.28	17.4%	0.71	12.9%	0.96
Outpatient Gross Revenue (% of Total GPR)		95.8%	67.9%	1.41	68.5%	1.40	83.6%	1.15	95.6%	1.00

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$32,529,764	Cash & Cash Equivalents	\$0	Current Liabilities	\$122,547
Less Deductions	\$23,890,265	Net Patient Receivables	\$1,315,772	Long-Term Debt	\$0
Net Patient Revenue	\$8,639,499	Other Receivables	\$0	Other Liabilities	\$0
Plus Other Revenue	\$0			Subtotal	\$122,547
Total Revenue	\$8,639,499	Land, Buildings & Equipment (Net)	\$14,996,483	Unrestricted Fund Balance	\$16,264,545.00
Less Expenses	\$8,031,499	Other Assets	\$74,837	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0			Total Liabilities & Fund Balance	\$16,387,092
Net Income	\$608,000	Total Assets	\$16,387,092		