

315 Aurora Medical Center - Grafton
 975 Port Washington Road
 Grafton, WI 53024
 262-392-4321

Fiscal Year: 01/01 to 12/31
 Type: GMS
 General Medical & Surgical
 Control: Other Not-For-Profit

County: Ozaukee
 Analysis Area: Southeastern (2A)
 Volume Group: 7

		All GMS Hospitals		Analysis Area 2A		Volume Group 7		FY 2025 vs. 2024		
Selected Utilization Statistics		FY 2025	Value	Ratio	Value	Ratio	Value	Ratio	FY 2024	Ratio
Occupancy Rate (%)										
Adult Medical-Surgical	98.6%	65.1%	1.51	71.0%	1.39	79.9%	1.23	76.9%	1.28	
Obstetrics	47.3%	43.7%	1.08	44.0%	1.07	51.0%	0.93	45.6%	1.04	
Pediatrics	0.0%	77.8%	N/A	0.0%	N/A	68.5%	N/A	0.0%	N/A	
Total Hospital	79.7%	65.1%	1.22	66.0%	1.21	73.6%	1.08	70.9%	1.13	
Average Census (Patients)										
Adult Medical-Surgical	51.3	26.0	1.97	26.4	1.94	93.6	0.55	53.8	0.95	
Obstetrics	8.5	5.4	1.58	5.4	1.59	13.0	0.66	8.2	1.04	
Pediatrics	0.0	3.9	N/A	0.0	N/A	6.0	N/A	0.0	N/A	
Total Hospital	105.2	47.2	2.23	47.8	2.20	182.5	0.58	93.5	1.13	
Average Length of Stay (Days)										
Adult Medical-Surgical	3.8	4.2	0.89	4.0	0.96	4.5	0.84	4.4	0.86	
Obstetrics	2.7	2.4	1.11	2.4	1.13	2.5	1.06	2.7	0.99	
Pediatrics	0.0	4.0	N/A	0.0	N/A	4.3	N/A	0.0	N/A	
Total Hospital	4.5	4.7	0.94	4.2	1.06	5.1	0.88	4.2	1.06	
Surgical Operations										
Inpatient	2,384	1,075	2.22	1,088	2.19	3,626	0.66	2,122	1.12	
Outpatient	7,708	4,478	1.72	4,192	1.84	11,577	0.67	7,845	0.98	
Inpatient as % of All Surgeries	23.6%	18.4%	1.29	20.6%	1.15	23.8%	0.99	21.3%	1.11	
Outpatient Visits										
Non-Emergency Visits	142,647	149,200	0.96	133,625	1.07	410,658	0.35	138,581	1.03	
Emergency Visits	26,584	17,658	1.51	20,662	1.29	42,095	0.63	25,509	1.04	
Full-Time Equivalents (FTEs)										
Administrators	4.0	3.6	1.12	3.0	1.33	9.2	0.44	4.0	1.00	
Nurses, Licensed	488.0	231.2	2.11	200.2	2.44	782.3	0.62	543.7	0.90	
Ancillary Nursing Personnel	98.6	36.8	2.68	39.7	2.49	126.2	0.78	142.4	0.69	
All Other Personnel	934.1	472.1	1.98	398.2	2.35	1,569.3	0.60	700.3	1.33	
Total FTEs	1,524.7	743.6	2.05	641.0	2.38	2,486.9	0.61	1,390.4	1.10	
FTEs per 100 Patient Census (Adjusted)										
Administrators	1.4	2.4	0.58	2.0	0.71	1.8	0.76	1.4	1.00	
Nurses, Licensed	170.6	155.9	1.09	132.1	1.29	156.7	1.09	190.7	0.89	
Ancillary Nursing Personnel	34.5	24.8	1.39	26.2	1.32	25.3	1.36	50.0	0.69	
All Other Personnel	326.5	318.4	1.03	262.7	1.24	314.4	1.04	245.7	1.33	
Total FTEs	533.0	501.6	1.06	423.0	1.26	498.3	1.07	487.8	1.09	

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	132	Health Maintenance		Average Beds Used	0	Bassinets	18
Discharges	8,601	Organization (HMO)	Yes	Discharges	0	Total Births	1,154
Inpatient Days	38,410	Preferred Provider		Inpatient Days	0	Newborn Days	2,213
		Organization (PPO)	Yes				

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2025	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	52	4,948	18,720	98.6%	51.3	3.8
Orthopedic	H	16	852	3,777	64.7%	10.3	4.4
Rehabilitation & Physical Medicine	S	0	0	0	0.0%	0.0	0.0
Hospice	H	0	0	0	0.0%	0.0	0.0
Palliative Care	S	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	C	0	0	0	0.0%	0.0	0.0
Other Acute	S	0	0	0	0.0%	0.0	0.0
Pediatric, acute	S	0	0	0	0.0%	0.0	0.0
Geriatric, acute	S	0	0	0	0.0%	0.0	0.0
Obstetrics	H	18	1,164	3,106	47.3%	8.5	2.7
Psychiatric	S	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	S	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	H	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	H	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	H	17	668	4,717	76.0%	12.9	7.1
Step-Down (Special Care)	H	18	960	4,733	72.0%	13.0	4.9
Neonatal Intensive/Intermediate Care	H	11	98	3,357	83.6%	9.2	34.3
Care							
Other Intensive Care	S	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	S	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	4	0	4.0	Radiological Services Personnel	45	25	64.1
Dentists	0	0	0.0	Sonographers	13	8	18.6
Medical & Dental Residents	0	0	0.0	Physician Assistants	28	1	28.6
Dental Hygienists	0	0	0.0	All Other Radiologic Personnel	1	11	6.8
Registered Nurses	314	187	446.7	Respiratory Therapists	12	1	12.7
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	7	8	12.9
Licensed Practical Nurses	2	1	2.9	Occupational Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	43	89	98.6	Physical Therapists	15	16	26.3
Medical Assistants	17	6	21.1	Physical Therapy Assistants/Aides	0	0	0.0
Nurse Practitioners	30	8	35.5	Recreational Therapists	0	0	0.0
Certified Registered Nurse Anesthetists	1	1	1.9	Dietitians & Nutritionists	3	1	3.2
Clinical Nurse Specialists	1	0	1.0	Psychologists	1	0	1.0
Health Info Mgmt-Administrators/Technicians	8	7	13.9	Social Workers	16	2	17.5
Pharmacists	12	3	13.7	Psychiatric Technicians	0	0	0.0
Medical & Clinical LaboratoryTechnicians	3	2	4.7	Pharmacy Technicians	19	2	20.1
Surgical Personnel	25	1	25.9	Medical Coding Technicians	3	0	3.0
Directors/Managers	69	5	73.2	All Other Contracted Staff	2	0	2.0
Food Service Workers	15	6	19.7	All Other Health Professionals	138	21	151.1
Environmental Services Workers	39	4	42.2	All Other Personnel	287	84	343.9
Medical & Clinical LaboratoryTechnologists	5	4	7.9				
				Total	1,178	504	1,524.7
Total Active Privileged Medical Staff: 245							

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Selected Financial Statistics			All GMS Hospitals		Analysis Area		Volume Group		FY 2025 vs. 2024	
FY 2025			Value	Ratio	2A Value	Ratio	7 Value	Ratio	FY 2024	Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$889,630,407	58.3%	49.8%	1.17	55.0%	1.06	50.1%	1.17	56.9%	1.03
Medical Assistance	\$91,570,951	6.0%	12.1%	0.49	9.3%	0.65	11.3%	0.53	6.5%	0.93
Commercial	\$470,649,632	30.8%	31.6%	0.98	31.9%	0.97	31.5%	0.98	34.2%	0.90
All Other	\$73,872,875	4.8%	6.4%	0.75	3.8%	1.26	7.1%	0.68	2.4%	2.00
Deductions as % of Total Gross Patient Revenue										
Medicare	\$756,082,781	49.6%	39.1%	1.27	45.6%	1.09	40.0%	1.24	47.9%	1.03
Medical Assistance	\$77,047,993	5.0%	9.5%	0.53	7.7%	0.66	9.1%	0.55	5.5%	0.92
Commercial	\$260,207,846	17.1%	15.5%	1.10	16.3%	1.04	16.2%	1.05	18.3%	0.93
Charity Care	\$9,632,668	0.6%	1.0%	0.64	1.0%	0.63	1.1%	0.59	0.6%	1.13
Bad Debt	\$8,971,550	0.6%	1.0%	0.61	1.0%	0.60	0.8%	0.72	0.8%	0.77
All Other	\$34,141,345	2.2%	3.7%	0.61	2.0%	1.13	4.0%	0.56	1.1%	2.04
Total Deductions	\$1,146,084,183	75.1%	69.8%	1.08	73.6%	1.02	71.2%	1.06	74.2%	1.01
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		0.4%	8.6%	0.05	4.5%	0.09	9.5%	0.04	0.4%	1.12
Net Gains/Losses as % of Net Income		0.1%	20.2%	0.00	N/A	N/A	24.0%	0.00	0.1%	0.86
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$129,912,718	43.9%	40.7%	1.08	39.7%	1.11	39.5%	1.11	42.4%	1.04
Supplies & Services	\$143,983,561	48.7%	54.1%	0.90	53.3%	0.91	55.9%	0.87	49.9%	0.98
Capital Component	\$21,783,400	7.4%	5.2%	1.42	7.1%	1.04	4.6%	1.59	7.7%	0.95
Fiscal Statistics										
Operating Margin (%)		22.4%	7.7%	2.93	12.1%	1.85	7.3%	3.06	22.8%	0.98
Total Hospital Net Income (%)		22.4%	9.4%	2.38	11.6%	1.94	9.4%	2.38	22.8%	0.98
Current Ratio		40.0	2.3	17.06	12.6	3.18	4.3	9.34	37.4	1.07
Days in Net Patient Accounts Receivable		52.4	62.7	0.83	50.1	1.05	63.1	0.83	49.2	1.06
Equity Financing (%)		96.9%	62.3%	1.56	87.6%	1.11	70.2%	1.38	96.6%	1.00
Long-Term Debt to Equity Ratio		0.0	0.4	0.03	0.0	0.25	0.3	0.04	0.0	0.83
Times Interest Earned		18.2	16.0	1.14	14.2	1.27	18.1	1.00	17.4	1.04
Total Asset Turnover		0.4	0.2	1.78	0.6	0.62	0.4	0.88	0.4	0.96
Average Age of Plant (Years)		13.9	14.2	0.98	13.1	1.06	14.1	0.99	13.4	1.04
Increase (Decrease) Total Net Patient Revenue		5.7%	6.9%	0.83	5.4%	1.06	7.7%	0.74	8.6%	0.66
Outpatient Gross Revenue (% of Total GPR)		62.3%	67.9%	0.92	68.5%	0.91	63.1%	0.99	63.6%	0.98
Income Statement			Assets			Liabilities & Fund Balances				
Gross Patient Revenue (GPR)	\$1,525,723,865		Cash & Cash Equivalents		\$742,674,978	Current Liabilities		\$20,258,883		
Less Deductions	\$1,146,084,183		Net Patient Receivables		\$54,483,447	Long-Term Debt		\$10,921,900		
Net Patient Revenue	\$379,639,682		Other Receivables		\$31,791	Other Liabilities		\$0		
Plus Other Revenue	\$1,496,500					Subtotal		\$31,180,783		
Total Revenue	\$381,136,180		Land, Buildings & Equipment (Net)		\$185,268,016	Unrestricted Fund Balance		\$964,164,241.00		
Less Expenses	\$295,679,679		Other Assets		\$12,886,792	Restricted Fund Balance		\$0		
Non-Operating Gains/Losses	\$58,786					Total Liabilities & Fund Balance		\$995,345,024		
Net Income	\$85,515,288		Total Assets		\$995,345,024					