

032 Aurora Lakeland Medical Center
W3985 Cty Rd NN
Elkhorn, WI 53121
262-741-2000

Fiscal Year: 01/01 to 12/31
Type: GMS
General Medical & Surgical
Control: Other Not-For-Profit

County: Walworth
Analysis Area: Southeastern (2A)
Volume Group: 5

		All GMS Hospitals		Analysis Area 2A		Volume Group 5		FY 2025 vs. 2024		
Selected Utilization Statistics		FY 2025	Value	Ratio	Value	Ratio	Value	Ratio	FY 2024	Ratio
Occupancy Rate (%)										
Adult Medical-Surgical	49.1%	65.1%	0.75	71.0%	0.69	54.4%	0.90	45.2%	1.09	
Obstetrics	28.0%	43.7%	0.64	44.0%	0.64	33.4%	0.84	27.9%	1.01	
Pediatrics	0.0%	77.8%	N/A	0.0%	N/A	0.0%	N/A	0.0%	N/A	
Total Hospital	45.9%	65.1%	0.71	66.0%	0.70	53.5%	0.86	45.3%	1.01	
Average Census (Patients)										
Adult Medical-Surgical	17.7	26.0	0.68	26.4	0.67	13.7	1.29	16.3	1.09	
Obstetrics	3.9	5.4	0.73	5.4	0.73	2.2	1.80	3.9	1.01	
Pediatrics	0.0	3.9	N/A	0.0	N/A	0.0	N/A	0.0	N/A	
Total Hospital	28.5	47.2	0.60	47.8	0.60	21.3	1.34	28.1	1.01	
Average Length of Stay (Days)										
Adult Medical-Surgical	3.3	4.2	0.78	4.0	0.83	3.6	0.92	3.4	0.98	
Obstetrics	1.9	2.4	0.80	2.4	0.82	2.1	0.92	2.0	0.97	
Pediatrics	0.0	4.0	N/A	0.0	N/A	1.0	N/A	0.0	N/A	
Total Hospital	3.2	4.7	0.68	4.2	0.76	3.8	0.84	3.3	0.97	
Surgical Operations										
Inpatient	550	1,075	0.51	1,088	0.51	330	1.67	533	1.03	
Outpatient	1,531	4,478	0.34	4,192	0.37	2,573	0.60	1,448	1.06	
Inpatient as % of All Surgeries	26.4%	18.4%	1.44	20.6%	1.28	11.4%	2.32	26.9%	0.98	
Outpatient Visits										
Non-Emergency Visits	96,162	149,200	0.64	133,625	0.72	105,875	0.91	71,240	1.35	
Emergency Visits	17,839	17,658	1.01	20,662	0.86	16,199	1.10	17,401	1.03	
Full-Time Equivalents (FTEs)										
Administrators	3.0	3.6	0.84	3.0	1.00	2.2	1.38	2.0	1.50	
Nurses, Licensed	124.4	231.2	0.54	200.2	0.62	125.9	0.99	148.1	0.84	
Ancillary Nursing Personnel	26.6	36.8	0.72	39.7	0.67	25.5	1.04	53.9	0.49	
All Other Personnel	310.8	472.1	0.66	398.2	0.78	264.6	1.17	223.0	1.39	
Total FTEs	464.8	743.6	0.63	641.0	0.73	418.2	1.11	427.0	1.09	
FTEs per 100 Patient Census (Adjusted)										
Administrators	3.3	2.4	1.37	2.0	1.67	2.2	1.51	2.2	1.49	
Nurses, Licensed	136.8	155.9	0.88	132.1	1.04	126.2	1.08	163.6	0.84	
Ancillary Nursing Personnel	29.3	24.8	1.18	26.2	1.12	25.6	1.14	59.6	0.49	
All Other Personnel	341.6	318.4	1.07	262.7	1.30	265.4	1.29	246.4	1.39	
Total FTEs	511.0	501.6	1.02	423.0	1.21	419.4	1.22	471.8	1.08	

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	62	Health Maintenance		Average Beds Used	0	Bassinets	14
Discharges	3,228	Organization (HMO)	Yes	Discharges	0	Total Births	698
Inpatient Days	10,394	Preferred Provider		Inpatient Days	0	Newborn Days	1,173
		Organization (PPO)	Yes				

032 Aurora Lakeland Medical Center
Elkhorn, WI 53121

Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2025	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	36	1,961	6,455	49.1%	17.7	3.3
Orthopedic	H	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	S	0	0	0	0.0%	0.0	0.0
Hospice	H	0	0	0	0.0%	0.0	0.0
Palliative Care	S	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	S	0	0	0	0.0%	0.0	0.0
Other Acute	H	0	0	0	0.0%	0.0	0.0
Pediatric, acute	H	0	0	0	0.0%	0.0	0.0
Geriatric, acute	S	0	0	0	0.0%	0.0	0.0
Obstetrics	H	14	743	1,432	28.0%	3.9	1.9
Psychiatric	S	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	S	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	H	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	H	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	H	12	538	2,507	57.2%	6.9	4.7
Step-Down (Special Care)	H	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	S	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	H	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	N	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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Elkhorn, WI 53121

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	3	0	3.0	Radiological Services Personnel	12	5	15.1
Dentists	0	0	0.0	Sonographers	3	4	6.3
Medical & Dental Residents	8	0	8.0	Physician Assistants	3	0	3.0
Dental Hygienists	0	0	0.0	All Other Radiologic Personnel	4	4	6.4
Registered Nurses	85	39	109.7	Respiratory Therapists	7	0	7.0
Certified Nurse Midwives	3	0	3.0	Occupational Therapists	2	0	2.0
Licensed Practical Nurses	3	0	3.0	Occupational Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	16	15	26.6	Physical Therapists	2	0	2.0
Medical Assistants	6	2	6.9	Physical Therapy Assistants/Aides	0	0	0.0
Nurse Practitioners	8	1	8.7	Recreational Therapists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Dietitians & Nutritionists	1	0	1.0
Clinical Nurse Specialists	0	0	0.0	Psychologists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	5	0	5.0	Social Workers	2	6	5.5
Pharmacists	9	1	9.9	Psychiatric Technicians	0	0	0.0
Medical & Clinical Laboratory Technicians	3	0	3.0	Pharmacy Technicians	6	1	6.6
Surgical Personnel	3	3	5.1	Medical Coding Technicians	0	0	0.0
Directors/Managers	27	4	31.0	All Other Contracted Staff	0	0	0.0
Food Service Workers	7	4	9.5	All Other Health Professionals	25	7	29.3
Environmental Services Workers	15	8	19.7	All Other Personnel	100	38	124.3
Medical & Clinical Laboratory Technologists	3	2	4.1				
				Total	371	144	464.8
Total Active Privileged Medical Staff: 64							

032 Aurora Lakeland Medical Center
Elkhorn, WI 53121

Elkhorn, WI 53121			All GMS Hospitals		Analysis Area		Volume Group		FY 2025 vs. 2024		
Selected Financial Statistics			FY 2025	Value	Ratio	2A Value	Ratio	5 Value	Ratio	FY 2024	Ratio
Gross Revenue as % of Total Gross Patient Revenue											
Medicare	\$183,279,000	50.3%	49.8%	1.01	55.0%	0.91	52.0%	0.97	50.8%	0.99	
Medical Assistance	\$46,682,782	12.8%	12.1%	1.06	9.3%	1.38	12.3%	1.04	14.3%	0.90	
Commercial	\$105,168,768	28.8%	31.6%	0.91	31.9%	0.91	29.9%	0.97	29.0%	0.99	
All Other	\$29,436,586	8.1%	6.4%	1.25	3.8%	2.10	5.8%	1.39	5.9%	1.37	
Deductions as % of Total Gross Patient Revenue											
Medicare	\$152,033,584	41.7%	39.1%	1.07	45.6%	0.91	39.9%	1.05	42.0%	0.99	
Medical Assistance	\$36,938,537	10.1%	9.5%	1.07	7.7%	1.32	9.4%	1.08	11.3%	0.90	
Commercial	\$53,044,402	14.5%	15.5%	0.94	16.3%	0.89	14.7%	0.99	13.4%	1.08	
Charity Care	\$9,517,707	2.6%	1.0%	2.63	1.0%	2.61	1.1%	2.45	2.0%	1.28	
Bad Debt	\$5,406,292	1.5%	1.0%	1.53	1.0%	1.52	1.3%	1.14	1.7%	0.87	
All Other	\$9,395,784	2.6%	3.7%	0.70	2.0%	1.30	3.1%	0.83	2.1%	1.21	
Total Deductions	\$266,336,306	73.1%	69.8%	1.05	73.6%	0.99	69.4%	1.05	72.5%	1.01	
Other Revenue & Net Gains or Losses											
Other Revenue as % of Total Revenue		0.5%	8.6%	0.06	4.5%	0.12	4.6%	0.12	0.5%	1.01	
Net Gains/Losses as % of Net Income		0.3%	20.2%	0.01	N/A	N/A	20.5%	0.01	0.0%	N/A	
Expenses as % of Total Expenses											
Salary/Fringe Benefits	\$42,220,381	51.7%	40.7%	1.27	39.7%	1.30	43.6%	1.19	51.9%	1.00	
Supplies & Services	\$34,687,365	42.5%	54.1%	0.78	53.3%	0.80	50.5%	0.84	41.9%	1.01	
Capital Component	\$4,751,702	5.8%	5.2%	1.12	7.1%	0.82	6.0%	0.98	6.2%	0.93	
Fiscal Statistics											
Operating Margin (%)		17.3%	7.7%	2.26	12.1%	1.43	8.5%	2.04	18.6%	0.93	
Total Hospital Net Income (%)		17.4%	9.4%	1.84	11.6%	1.50	10.5%	1.66	18.6%	0.93	
Current Ratio		48.6	2.3	20.74	12.6	3.87	11.9	4.09	39.3	1.24	
Days in Net Patient Accounts Receivable		48.7	62.7	0.78	50.1	0.97	46.5	1.05	49.8	0.98	
Equity Financing (%)		98.4%	62.3%	1.58	87.6%	1.12	85.0%	1.16	98.1%	1.00	
Long-Term Debt to Equity Ratio		0.0	0.4	0.00	0.0	0.01	0.1	0.01	0.0	0.71	
Times Interest Earned		22.8	16.0	1.43	14.2	1.60	15.8	1.44	22.3	1.02	
Total Asset Turnover		0.3	0.2	1.49	0.6	0.52	0.7	0.49	0.3	0.97	
Average Age of Plant (Years)		14.3	14.2	1.01	13.1	1.09	11.5	1.24	13.1	1.09	
Increase (Decrease) Total Net Patient Revenue		5.7%	6.9%	0.83	5.4%	1.06	4.7%	1.23	6.8%	0.85	
Outpatient Gross Revenue (% of Total GPR)		66.0%	67.9%	0.97	68.5%	0.96	77.9%	0.85	66.1%	1.00	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$364,567,136	Cash & Cash Equivalents	\$214,635,453	Current Liabilities	\$4,761,530
Less Deductions	\$266,336,306	Net Patient Receivables	\$13,097,108	Long-Term Debt	\$131,746
Net Patient Revenue	\$98,230,830	Other Receivables	-\$10,535	Other Liabilities	\$94,974
Plus Other Revenue	\$541,091			Subtotal	\$4,988,250
Total Revenue	\$98,771,921	Land, Buildings & Equipment (Net)	\$75,704,750	Unrestricted Fund Balance	\$302,261,956.00
Less Expenses	\$81,659,448	Other Assets	\$3,823,430	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$46,135			Total Liabilities & Fund Balance	\$307,250,206
Net Income	\$17,158,609	Total Assets	\$307,250,206		