

337 Milwaukee Rehabilitation Hospital at Greenfield
3200 S 103rd St
Greenfield, WI 53227

Fiscal Year: 01/01 to 12/31
Type: Rehabilitation

County: Milwaukee
Analysis Area: Milwaukee County (2B)
Volume Group: N/A

Control:

		FY 2024 vs. 2023		
Selected Utilization Statistics	FY 2024	FY 2023	Ratio	
Occupancy Rate (%)				
Rehabilitation & Physical Medicine	72.2%	66.7%	1.08	
Total Hospital	72.2%	66.7%	1.08	
Average Census (Patients)				
Rehabilitation & Physical Medicine	28.9	26.7	1.08	
Total Hospital	28.9	26.7	1.08	
Average Length of Stay (Days)				
Rehabilitation & Physical Medicine	13.7	13.5	1.01	
Total Hospital	13.7	13.5	1.01	
Outpatient Visits				
Non-Emergency Visits				
Emergency Visits				
Full-Time Equivalents (FTEs)				
Administrators	2.0	3.8	0.53	
Nurses, Licensed	15.6	14.0	1.11	
Physical Therapists	5.5	5.0	1.10	
Occupational Therapists	4.7	6.3	0.75	
All Other Personnel	28.3	53.6	0.53	
Total FTEs	68.2	82.7	0.82	
FTEs per 100 Patient Census (Adjusted)				
Administrators	7.0	14.2	0.50	
Nurses, Licensed	54.9	52.6	1.04	
Physical Therapists	19.4	18.7	1.03	
Occupational Therapists	16.5	23.5	0.70	
All Other Personnel	99.6	201.1	0.50	
Total FTEs	240.1	310.1	0.77	

Total Hospital:
Beds Set Up & Staffed 40
Discharges 771
Inpatient Days 10,572

Contract with:
Health Maintenance
Organization (HMO) No
Preferred Provider
Organization (PPO) No

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2024	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	N	0	0	0	0.0%	0.0	0.0
Orthopedic	N	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	H	40	771	10,572	72.2%	28.9	13.7
Hospice	N	0	0	0	0.0%	0.0	0.0
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	N	0	0	0	0.0%	0.0	0.0
Pediatric, acute	N	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	N	0	0	0	0.0%	0.0	0.0
Psychiatric	N	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	N	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	N	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	N	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	N	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	N	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	H	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	2	0	2.0	Radiological Services Personnel	0	0	0.0
Dentists	0	0	0.0	Sonographers	0	0	0.0
Medical & Dental Residents	0	0	0.0	Physician Assistants	0	0	0.0
Dental Hygienists	0	0	0.0	Surgical Technicians	0	0	0.0
Registered Nurses	10	8	13.5	Respiratory Therapists	1	0	1.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	4	8	4.7
Licensed Practical Nurses	1	2	2.1	Occupational Therapy Assistants/Aides	0	2	0.6
Ancillary Nursing Personnel	8	3	9.5	Physical Therapists	4	7	5.5
Medical Assistants	0	0	0.0	Physical Therapy Assistants/Aides	0	1	0.7
Nurse Practitioners	0	0	0.0	Recreational Therapists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Dietitians & Nutritionists	1	0	1.0
Clinical Nurse Specialists	0	0	0.0	Psychologists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	1	0	1.0	Social Workers	1	0	1.0
Pharmacists	2	2	2.3	Psychiatric Technicians	0	0	0.0
Medical & Clinical Laboratory Technicians	0	0	0.0	Pharmacy Technicians	1	0	1.0
Surgical Personnel	0	0	0.0	Medical Coding Technicians	0	0	0.0
Directors/Managers	4	1	4.5	All Other Contracted Staff	0	0	0.0
Food Service Workers	4	4	4.6	All Other Health Professionals	1	4	1.9
Environmental Services Workers	3	0	3.0	All Other Personnel	7	6	8.4
Medical & Clinical Laboratory Technologists	0	0	0.0				
All Other Radiologic Personnel	0	0	0.0				
				Total	55	48	68.2
Total Active Privileged Medical Staff: 47							

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Selected Financial Statistics			FY 2024 vs. 2023	
	FY 2024		FY 2023	Ratio
Gross Revenue as % of Total Gross Patient Revenue				
Medicare	\$23,687,000	68.1%	67.4%	1.01
Medical Assistance	\$6,206,000	17.9%	19.9%	0.90
Commercial	\$4,866,000	14.0%	12.6%	1.11
All Other	\$0	0.0%	0.0%	N/A
Deductions as % of Total Gross Patient Revenue				
Medicare	\$10,504,000	30.2%	28.9%	1.04
Medical Assistance	\$2,755,000	7.9%	10.1%	0.79
Commercial	\$2,157,000	6.2%	5.7%	1.08
Charity Care	\$0	0.0%	0.0%	N/A
Bad Debt	\$147,000	0.4%	0.5%	0.77
All Other	\$0	0.0%	0.0%	N/A
Total Deductions	\$15,563,000	44.8%	45.3%	0.99
Other Revenue & Net Gains or Losses				
Other Revenue as % of Total Revenue	0.2%		0.2%	0.88
Net Gains/Losses as % of Net Income	N/A		N/A	N/A
Expenses as % of Total Expenses				
Salary/Fringe Benefits	\$8,340,000	48.1%	45.4%	1.06
Supplies & Services	\$6,129,000	35.4%	37.4%	0.95
Capital Component	\$2,854,000	16.5%	17.2%	0.96
Fiscal Statistics				
Operating Margin (%)	9.9%		6.1%	1.62
Total Hospital Net Income (%)	8.8%		5.7%	1.55
Return on Equity (%)	58.0%		20.3%	2.86
Current Ratio	2.5		2.3	1.09
Days in Net Patient Accounts Receivable	58.8		50.9	1.16
Equity Financing (%)	53.5%		49.4%	1.08
Long-Term Debt to Equity Ratio	0.3		0.3	0.80
Times Interest Earned	35.8		25.1	1.43
Total Asset Turnover	3.6		3.6	0.99
Average Age of Plant (Years)	2.0		1.8	1.10
Increase (Decrease) Total Net Patient Revenue	114.5%		91.2%	1.25
Outpatient Gross Revenue (% of Total GPR)	N/A		N/A	N/A

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$34,759,000	Cash & Cash Equivalents	\$731,000	Current Liabilities	\$1,611,000
Less Deductions	\$15,563,000	Net Patient Receivables	\$3,082,000	Long-Term Debt	\$724,000
Net Patient Revenue	\$19,196,000	Other Receivables	\$0	Other Liabilities	\$168,000
Plus Other Revenue	\$33,000			Subtotal	\$2,503,000
Total Revenue	\$19,229,000	Land, Buildings & Equipment (Net)	\$1,100,000		
Less Expenses	\$17,323,000	Other Assets	\$469,000	Unrestricted Fund Balance	\$2,879,000
Non-Operating Gains/Losses	-\$235,000			Restricted Fund Balance	\$0
Net Income	\$1,671,000	Total Assets	\$5,382,000	Total Liabilities & Fund Balance	\$5,382,000