

038 Burnett Medical Center
 257 W St George Avenue
 Grantsburg, WI 54840
 715-463-5353

Fiscal Year: 10/01 to 09/30
 Type: GMS
 Critical Access Hospital

County: Burnett
 Analysis Area: Western Lake Superior (7)
 Volume Group: 2

Control:

		All GMS Hospitals		Analysis Area 7		Volume Group 2		FY 2024 vs. 2023	
Selected Utilization Statistics	FY 2024	Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	13.2%	63.0%	0.21	31.4%	0.42	19.0%	0.70	12.0%	1.10
Obstetrics	0.0%	40.9%	N/A	22.9%	N/A	0.0%	N/A	0.0%	N/A
Pediatrics	0.0%	77.7%	N/A	0.0%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	13.2%	63.6%	0.21	32.9%	0.40	19.5%	0.68	12.0%	1.10
Average Census (Patients)									
Adult Medical-Surgical	2.2	25.0	0.09	5.5	0.41	2.8	0.80	2.0	1.10
Obstetrics	0.0	5.2	N/A	1.0	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	3.9	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	2.2	46.9	0.05	6.6	0.34	3.2	0.71	2.0	1.10
Average Length of Stay (Days)									
Adult Medical-Surgical	3.5	4.3	0.81	3.9	0.91	3.4	1.02	3.7	0.95
Obstetrics	0.0	2.4	N/A	2.1	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	3.9	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	3.9	4.8	0.80	4.1	0.94	3.4	1.15	3.7	1.05
Surgical Operations									
Inpatient	3	1,014	0.00	45	0.07	135	0.02	4	0.75
Outpatient	347	4,465	0.08	1,215	0.29	1,802	0.19	298	1.16
Inpatient as % of All Surgeries	0.9%	18.5%	0.05	3.5%	0.24	7.0%	0.12	1.3%	0.65
Outpatient Visits									
Non-Emergency Visits	9,777	139,692	0.07	41,632	0.23	35,435	0.28	22,956	0.43
Emergency Visits	3,906	17,650	0.22	7,093	0.55	4,850	0.81	3,689	1.06
Full-Time Equivalents (FTEs)									
Administrators	2.0	4.3	0.46	2.3	0.88	1.5	1.31	1.4	1.43
Nurses, Licensed	27.0	232.9	0.12	58.8	0.46	41.8	0.65	29.8	0.91
Ancillary Nursing Personnel	0.0	38.9	N/A	8.4	N/A	4.5	N/A	0.0	N/A
All Other Personnel	52.4	451.0	0.12	147.2	0.36	84.0	0.62	84.8	0.62
Total FTEs	81.4	727.1	0.11	216.7	0.38	131.9	0.62	116.0	0.70
FTEs per 100 Patient Census (Adjusted)									
Administrators	8.7	3.0	2.94	3.4	2.54	7.2	1.20	8.0	1.09
Nurses, Licensed	117.9	160.0	0.74	88.5	1.33	198.4	0.59	170.1	0.69
Ancillary Nursing Personnel	0.0	26.7	N/A	12.6	N/A	21.5	N/A	0.0	N/A
All Other Personnel	228.5	309.9	0.74	221.6	1.03	398.5	0.57	484.9	0.47
Total FTEs	355.1	499.6	0.71	326.2	1.09	625.7	0.57	663.0	0.54

Total Hospital:

Beds Set Up & Staffed 17
 Discharges 211
 Inpatient Days 822

Contract with:

Health Maintenance
 Organization (HMO) Yes
 Preferred Provider
 Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 3
 Discharges 36
 Inpatient Days 327

Newborn Nursery:

Bassinets 0
 Total Births 0
 Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 09/30/2024	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	17	233	822	13.2%	2.2	3.5
Orthopedic	S	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	N	0	0	0	0.0%	0.0	0.0
Hospice	S	0	0	0	0.0%	0.0	0.0
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	N	0	0	0	0.0%	0.0	0.0
Pediatric, acute	N	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	N	0	0	0	0.0%	0.0	0.0
Psychiatric	N	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	N	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	N	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	N	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	N	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	N	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	N	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	2	0	2.0	Radiological Services Personnel	5	2	5.2
Dentists	0	0	0.0	Sonographers	0	0	0.0
Medical & Dental Residents	0	0	0.0	Physician Assistants	0	1	0.1
Dental Hygienists	0	0	0.0	Surgical Technicians	2	0	2.0
Registered Nurses	15	17	21.7	Respiratory Therapists	0	0	0.0
Certified Nurse Midwives	0	1	0.3	Occupational Therapists	0	2	0.6
Licensed Practical Nurses	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	0	0	0.0	Physical Therapists	1	1	1.1
Medical Assistants	0	0	0.0	Physical Therapy Assistants/Aides	1	0	1.0
Nurse Practitioners	5	2	5.0	Recreational Therapists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	Psychologists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	7	0	7.0	Social Workers	1	0	1.0
Pharmacists	1	6	1.5	Psychiatric Technicians	0	0	0.0
Medical & Clinical LaboratoryTechnicians	4	4	6.3	Pharmacy Technicians	1	2	1.2
Surgical Personnel	1	1	1.6	Medical Coding Technicians	1	0	1.0
Directors/Managers	1	0	1.0	All Other Contracted Staff	0	0	0.0
Food Service Workers	7	9	10.1	All Other Health Professionals	0	0	0.0
Environmental Services Workers	8	1	8.7	All Other Personnel	4	0	4.0
Medical & Clinical LaboratoryTechnologists	0	0	0.0				
All Other Radiologic Personnel	0	0	0.0				
				Total	66	49	81.4
Total Active Privileged Medical Staff: 28							

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			All GMS Hospitals		Analysis Area ⁷		Volume Group ²		FY 2024 vs. 2023	
Selected Financial Statistics		FY 2024	Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$21,175,808	48.5%	49.1%	0.99	52.5%	0.92	50.5%	0.96	47.8%	1.01
Medical Assistance	\$7,999,763	18.3%	13.0%	1.41	15.1%	1.22	9.7%	1.88	20.3%	0.90
Commercial	\$13,098,501	30.0%	32.2%	0.93	26.6%	1.13	35.4%	0.85	23.4%	1.28
All Other	\$1,401,970	3.2%	5.7%	0.56	5.8%	0.55	4.3%	0.75	8.5%	0.38
Deductions as % of Total Gross Patient Revenue										
Medicare	\$8,759,257	20.1%	38.3%	0.52	30.4%	0.66	32.5%	0.62	21.0%	0.96
Medical Assistance	\$4,867,665	11.1%	10.2%	1.09	9.9%	1.12	7.4%	1.51	12.0%	0.93
Commercial	\$4,343,695	9.9%	15.3%	0.65	6.6%	1.50	14.2%	0.70	7.2%	1.39
Charity Care	\$64,165	0.1%	0.9%	0.17	0.5%	0.31	0.7%	0.20	0.2%	0.85
Bad Debt	\$659,459	1.5%	1.0%	1.47	1.8%	0.86	1.0%	1.51	1.8%	0.83
All Other	\$517,479	1.2%	3.3%	0.36	2.8%	0.42	2.3%	0.52	2.6%	0.46
Total Deductions	\$19,211,720	44.0%	68.9%	0.64	52.0%	0.85	58.1%	0.76	44.7%	0.98
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		3.3%	7.1%	0.46	1.2%	2.67	3.4%	0.96	1.0%	3.24
Net Gains/Losses as % of Net Income		14.6%	19.9%	0.73	40.1%	0.36	3.7%	3.89	15.2%	0.96
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$11,942,674	49.2%	41.8%	1.18	51.4%	0.96	44.5%	1.11	49.2%	1.00
Supplies & Services	\$10,898,241	44.9%	52.7%	0.85	41.8%	1.07	48.8%	0.92	44.5%	1.01
Capital Component	\$1,453,325	6.0%	5.5%	1.09	6.8%	0.88	6.7%	0.89	6.3%	0.96
Fiscal Statistics										
Operating Margin (%)		4.0%	7.9%	0.50	9.4%	0.42	15.2%	0.26	1.9%	2.05
Total Hospital Net Income (%)		4.6%	9.7%	0.48	14.7%	0.31	15.7%	0.29	2.3%	2.03
Return on Equity (%)		10.5%	8.4%	1.25	5.5%	1.91	4.9%	2.15	2.1%	4.93
Current Ratio		2.2	5.5	0.40	3.2	0.68	2.5	0.88	2.6	0.84
Days in Net Patient Accounts Receivable		65.5	78.5	0.83	239.9	0.27	375.6	0.17	56.4	1.16
Equity Financing (%)		48.6%	59.9%	0.81	39.0%	1.25	32.8%	1.48	48.6%	1.00
Long-Term Debt to Equity Ratio		0.6	0.5	1.21	1.2	0.48	1.6	0.36	0.6	0.92
Times Interest Earned		7.4	16.8	0.44	40.0	0.18	35.8	0.21	3.1	2.41
Total Asset Turnover		1.1	0.5	2.32	0.1	8.46	0.1	11.96	0.9	1.17
Average Age of Plant (Years)		18.5	20.1	0.92	56.4	0.33	92.3	0.20	22.1	0.84
Increase (Decrease) Total Net Patient Revenue		14.4%	7.2%	2.00	5.3%	2.71	6.3%	2.30	2.6%	5.54
Outpatient Gross Revenue (% of Total GPR)		90.2%	67.5%	1.34	90.3%	1.00	86.0%	1.05	88.7%	1.02

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$43,676,042	Cash & Cash Equivalents	\$4,295,754	Current Liabilities	\$4,261,211
Less Deductions	\$19,211,720	Net Patient Receivables	\$4,378,260	Long-Term Debt	\$6,637,990
Net Patient Revenue	\$24,464,322	Other Receivables	\$64,373	Other Liabilities	\$972,105
Plus Other Revenue	\$832,330			Subtotal	\$11,871,306
Total Revenue	\$25,296,652	Land, Buildings & Equipment (Net)	\$9,586,243	Unrestricted Fund Balance	\$11,181,858.00
Less Expenses	\$24,294,240	Other Assets	\$4,768,135	Restricted Fund Balance	\$39,601
Non-Operating Gains/Losses	\$171,205			Total Liabilities & Fund Balance	\$23,092,765
Net Income	\$1,173,617	Total Assets	\$23,092,765		